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SOFTWARE

What top managers need to know

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Weekend FT

Tomorrow: The fall of Chicago's biggest gang; dealers in drugs and terrorism

Capital of Nowhere: Argentina's forgotten dream



World News Business Summary

EC ministers agree tougher curbs on car exhausts

Stricter curbs on car exhausts will take effect in the 12 European Community countries from mid-1992, the EC agreed yesterday. The accord means almost all cars sold in the EC will have to have catalytic converters to cut their pollution. Environment ministers meeting in Luxembourg decided that the tougher limits would apply to new car models from July next year and to all new cars from the end of 1992 - but exact standards have still to be set. Page 20

US to curb satellites

The US State Department plans to curb the export of electronic navigation systems - so threatening a growing commercial market. Page 20

Volcano threat

A second day's eruptions at Mount Pinatubo in the Philippines sparked fears about the stability of weapons kept at a nearby US air base. Page 4

Sri Lankan massacre

Over 150 Sri Lankan civilians were hacked and beaten to death after clashes between Tamil rebels and security forces in the eastern town of Batticaloa. Page 4

Victory for Wales

Poland's parliament failed to muster enough votes to override president Lech Walesa's veto of an election law. He had rejected the proposed law as too complicated. Page 2; Editorial comment, Page 18

TV chief attacked

Shiv Sharma, head of India's state-run TV station, was injured in a gun attack which killed his driver. Sikh militants were suspected. Gandhi assassination, Page 4

UK unemployment

Britain's unemployment rose in May for the 14th consecutive month. The 70,600 increase to 2,544,000 meant 7.5 per cent of the workforce was jobless. Page 7; Lex, Page 18

St Petersburg poll

Leningrad voters have opted to restore the city's pre-revolutionary name, St Petersburg. Page 2

Job for objectors

Italy's Defence Ministry is to use conscientious objectors as museum workers so state museums can stay open longer. About 12,000 young men a year refuse military service. Page 2

Rise in US retail sales brings hope of upturn

A 1 per cent rise in US retail sales last month and a continuing fall in new unemployment claims suggest the economy is starting to come out of its near year-long recession. However, producer prices for finished goods showed the largest rise since last October. Page 20; Lex, Page 20

ASTRA, Sweden's largest pharmaceutical company, secured the US Food and Drug Administration's approval for the use of its drug Losac in the short-term treatment of duodenal ulcers. The announcement is a setback for Astra's US competitor, Glaxo, whose best-selling drug, Zantac, has 40 per cent of the world's anti-ulcer market. Astra shares closed at \$K640 (\$100), up \$K9, up while Glaxo fell 21p to 1,27p. Page 21

CABLE & WIRELESS, UK-based international telecommunications group, reported a 16 per cent rise in pre-tax profits to \$899m for the financial year to the end of March. Page 21; Lex, Page 20

UK GOVERNMENT'S handling of the economy was sharply criticised after news of a further large rise in unemployment and a warning from industrial leaders that the economic upturn would be delayed. Figures showed Britain's unemployment rose by 70,600 last month to 2,544,000, the highest figure since June 1988. Page 7

KLM, Dutch national carrier which earlier reported heavy losses in the year ended March 31, said it is to omit its dividend for 1990-91 for the first time in seven years. Page 21

NATIONAL Semiconductor, US semiconductor manufacturer, reported net earnings of \$3.6m for the fourth quarter compared with earnings of \$4.7m in the same period a year ago. Page 24

JAPANESE regional banks' combined pre-tax profits fell for the second consecutive year, declining 2.4 per cent to ¥788.2bn (\$5.5bn) for the year to March. Page 23

BRITAIN AND China have agreed a draft form of investor promotion and protection agreements for Hong Kong to negotiate with its main overseas business partners in order to shield foreign-owned businesses after the colony reverts to Chinese sovereignty in 1997. Page 4

ATHENS stock exchange council selected Femcon Associates of Boston in the US to establish a computer-assisted trading system to replace the old-fashioned open outcry method. Page 28

Populist leader wins 60% of vote to become Russian president Yeltsin scores historic win

By John Lloyd in Moscow

RUSSIAN LEADER Mr Boris Yeltsin scored a historic victory against the Communist party yesterday, when he won about 60 per cent of the vote in the first Russian presidential elections.

Mr Yeltsin's victory gives power in the largest Soviet republic to a former member of the Communist party's politburo, who reneged on his communist past and pledged allegiance to democratic change and market principles. His election will strengthen the move towards radical market reform and boost efforts to convince the west that it should help the Soviet Union's shift to a market economy.

It will also strengthen his hand in dealing with Mr Mikhail Gorbachev, the Soviet president, who, anticipating a result, has taken care over the past two months to distance himself from at least the conservative wing of the party he still leads. On Wednesday, he said he was ready to work with any Russian president.

After years of rivalry, Mr Gorbachev recently formed an alliance with Mr Yeltsin to work out a new union treaty which would devolve much power to the republics but still leave substantial powers with the centre.

But Mr Gorbachev will now find himself confronted with a president who, unlike him, can claim a direct democratic mandate.

Voters also gave electoral victory to Mr Gavril Popov, as mayor of Moscow, and Mr Anatoly Sobchak, as mayor of Leningrad. Success for all three radicals is a decisive defeat for the Communist party.

Mr Yeltsin did particularly well in the bigger cities, winning nearly 90 per cent of the



Vote winner: Boris Yeltsin, celebrates his victory as president of Russia in Moscow yesterday. He will meet President George Bush at the White House next Thursday. The White House confirmed yesterday that Mr Yeltsin had been invited to Washington for a meeting on June 20 to discuss his new position and the future of the Russian republic.

vote in his native Sverdlovsk where he was Communist party boss, and 72 per cent in Moscow.

His closest challenger, Mr Nikolai Ryzhkov, the former prime minister, won only around 10 per cent of the vote in most cities and reached the low thirties in the countryside in spite of, or because of, strong backing from the Communist party.

Mr Yeltsin will rule over three-quarters of the Soviet land mass which contains most of the Soviet reserves of oil,

gas, gold and timber, and 150m people whose standard of living is less than a third of the western European average.

The election turnout throughout Russia was solid, if not overwhelming, at 70 per cent, according to Mr Vasily Kazakov, chairman of the Central Election Commission. Mr Alexander Popov, the Electoral Commission spokesman, said a second round of voting was not necessary, Tass news agency reported.

Mr Vadim Bakatin, the former Interior Minister seen as

the third candidate, looked unlikely to fulfil expectations thanks to a minor surge for Mr Vladimir Lukin, leader of the small Liberal Democratic Party, who ran a high profile populist campaign.

Mr Ryzhkov, widely seen as the candidate of the military and the apparatus, failed to score convincingly even in these sectors, with mixed results reported in the military districts.

He did a little better in some of the 16 Russian autonomous republics which are suspicious

of Mr Yeltsin.

In Tataria, which has a strong nationalist movement, fewer than 50 per cent of the voters favoured any Russian candidate. More than 60 per cent turned out to vote for a Tatar president, ensuring victory for the single candidate, Mr Mintimer Shaimiev, who is chairman of the Tatar Supreme Soviet.

Tataria has said it will seek the status of an independent republic under Soviet, rather than accept Russian, jurisdiction.

Airbus and Boeing win orders worth \$7bn

By Paul Bette, Aerospace Correspondent, in Paris

AIRBUS INDUSTRIE and Boeing yesterday announced \$7bn of new orders on the opening day of the Paris Air Show, indicating that demand for new commercial airliners remains strong in spite of the effects of recession and the Gulf war.

Airbus is expected to sign today a \$4bn deal with Federal Express, the US cargo and express delivery carrier, for up to 50 new Airbus A300 cargo aircraft. It would be the largest sale ever of all-cargo aircraft

by the European consortium made up of British Aerospace, Aerospatiale of France, Deutsche Aerospace and Alenia of Italy.

The contract, involving 25 firm orders and options for another 25 A300 freighters, would give Airbus an important new US customer. It would lead to Airbus's first manufacture of all-cargo aircraft. Formerly, it has adapted passenger A300 wide-bodied airliners for freight purposes.

Boeing yesterday announced orders for 41 new aircraft worth \$2.74bn from four customers - American Airlines, Lufthansa, Delta Airlines and GFA, the Southern Irish-based aircraft leasing company.

The US group is also expected to announce today a third customer for the 777 wide-bodied twin-engine airliner launched last October. Euro-air, the small independent French charter operator, is expected to place firm orders for two new 777s and options

for another couple. A possible fourth customer for the 777 is also expected to be announced next week by Boeing. The customer is likely to be Thai International Airlines. So far United Airlines and All Nippon Airways have made commitments for the aircraft.

Further orders are expected to be announced by both Boeing and Airbus next week. Mr Jean Pierson, Airbus managing director, said the consortium expected to book a

total of 145 new aircraft orders this year, compared with its original estimate of 154.

He said turnover would rise by 60 per cent to \$7.4bn from \$4.7bn in 1990 and Airbus would again show an operating profit. Deliveries were expected to total 165 aircraft compared with 95 in 1990 when production was hit by a strike at British Aerospace, a 20 per cent partner in the consortium. Mr Pierson confirmed that Airbus was studying the development of a

French stock exchange moves to toughen rules on takeovers

By George Graham in Paris

FRANCE'S stock exchange council moved yesterday to toughen its takeover code with a ground-breaking ruling expected to cost the Bolloré group some FF1.7bn (\$260m).

The council ruled that Bolloré, a transport and industrial group headed by Mr Vincent Bolloré, had taken control of Compagnie Financière Delmas-Vieljeux, a leading shipping group, in concert with two other companies.

According to the ruling Bolloré's partners in the deal, were Clinvest, the merchant banking arm of the Crédit Lyonnais, and Compagnie Financière El Rabba, a holding company.

Bolloré said yesterday that it was surprised by the decision, and announced that it would appeal.

The ruling follows the decision of Mr Tristan Vieljeux, chairman of Delmas-Vieljeux until last week, to throw in the towel after a four year battle with Mr Bolloré and to sell the 18 per cent stake he and his family held.

The stake was divided, how-

ever, between Bolloré and El Rabba, a company which used to group other Vieljeux family members but whose principal shareholder is now Clinvest.

This left Bolloré's stake at 32.3 per cent and El Rabba's at 26.9 per cent, each below the 33.3 per cent threshold at which a bid must automatically be triggered under France's takeover rules.

The stock exchange council ruled yesterday, however, that they had in concert taken control with 59.2 per cent.

As a result, the council ordered all firm partners to offer to buy out the remaining minority shareholders in Delmas-Vieljeux, which could cost around FF270m.

At the same time, however, the council demanded the same treatment for minority shareholders in Delmas, the listed operating company which is 73 per cent controlled by Delmas-Vieljeux.

Delmas's shares are trading at FF1,250, but the stock exchange authorities have insisted in the past on a mathematical link with the price

paid for the parent company. In Delmas's case, this would add to a price of around FF2,000 a share and could force Bolloré and its partners to pay out another FF1.4bn.

Bolloré Technologies, the core company in the group's complex structure, was already heavily indebted with net debt of FF2.8bn at the end of 1990 compared with equity of FF2.8bn. Since El Rabba is a holding company, it appears likely, therefore, that Clinvest would have to bear most of the cost.

Since the introduction of new legislation governing takeovers at the beginning of last year, the stock exchange has been feeling its way towards a jurisprudence which would clarify some of the gaps and contradictions in the law.

Until recently, however, many investment bankers had felt that the authorities were over-generous in allowing companies to get around the general obligation to launch a bid when the threshold of 33.33 per cent is crossed.

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Sweden bids for membership of the European family

When Ingvar Carlsson, the Swedish prime minister, journeys to The Hague next month to apply for EC membership, he will signal that Stockholm is ready to abandon its traditional isolation from western Europe. Page 19

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New York: New York	31
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New York: New York	31
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EUROPEAN NEWS

Tsar Peter the Great's city throws out Lenin to win back its original name



THE vote of around 55 per cent to change the name of Lenin to St. Petersburg was the most symbolic, but most surprising, of the clean sweep for the radicals yesterday, John Lloyd reports from Moscow.

Gorbachev to visit London for G7 talks

By Emma Tucker

MR MIKHAIL Gorbachev, the Soviet leader, will visit London next month for talks with Group of 7 western leaders, Mr John Major, the prime minister, announced yesterday.

Mr Major told the Commons he had sent an invitation to Mr Gorbachev for the talks after consultations with the other members of the group, the US, Japan, Germany, France, Canada and Italy. Mr Gorbachev will stay on in London after the meeting for bilateral discussions with Mr Major.

Mr Gorbachev will arrive on the morning of July 17 - the day the summit ends - and will have a working meeting and lunch with the seven leaders. The Soviet leader will not, however, attend the G7 meeting itself.

The British Prime Minister said he had received a message from Mr Gorbachev on Wednesday reaffirming his commitment to political and economic reform, failing which the Soviet Union can hardly expect to obtain the economic and financial aid it is seeking.

that the strong campaign by the Communist Party, and the wartime memories of its resistance to the German attack, would ensure it kept a name it had had since 1924.

Instead, its citizens are calling for it to revert not just to

the pre-revolutionary name of Petrograd, but to the pre-First World War name of St Petersburg - changed during the war because of anti-German sentiment.

It joins other Soviet cities - as Gorky, Zagorsk and Ordzhoni-

kidze, all of which have been reverted to pre-revolutionary names. Within the cities themselves, statues of Lenin have been pulled down and street and square and metro station names changed wholesale - though in many cases the decisions to

change the name have not yet been reflected in the street signs.

In Moscow itself, the most significant name change was felt to be that of Dzerzhinskaya Square, named after the founder of the KGB (Cheka), Felix Dzer-

zhinsky to the Lubyanka Square. However, even that change still leaves a name with sinister associations - and the statue of Iron Felix still stares down Marx Prospect - which has been renamed (officially) Ulitsa Mokhovaya.

Polish parliament fails to block poll law veto

MR LECH WALESA, the Polish president, won an important political victory yesterday, after parliament failed to override his veto of an election law which he said was too complicated and would lead to unstable governments, reports Christopher Bobinski in Warsaw.

The rejected draft election law, already approved by Sejm and Senate, could delay parliamentary elections scheduled for October. Poland is the only

country in eastern Europe which has not held fully free and democratic elections.

The Sejm (lower house) voted 257-123 to override the veto, seven votes short of the 264 needed for a two-thirds majority.

Mr Walesa had warned deputies in a letter that he was determined to block the bill. "The adoption of a clear and unambiguous election law is needed."

Parliament's constitutional

committee later voted to accept most of his suggestions which are anchored in a proportional representation system. However, candidates will have to obtain between 5 and 12 per cent of the vote to enter parliament, depending on the number of seats in a constituency.

This means that the electoral chances of candidates standing independently will be significantly weakened.

The committee also agreed to make voting easier for Poles

abroad, but refused to lift the ban on political activity on Catholic church property. The committee decided to extend the ban to property belonging to all religious cults.

Those who voted to overturn Mr Walesa's veto nevertheless made a plea that the electoral rules be approved as soon as possible in order to stick to an October date. For this to happen, an election law will have

to be in place by June 27. Parliamentary committees yesterday started work on a new draft.

If elections are delayed this is likely to increase pressure by the Solidarity trade union on Mr Leszek Balcerowicz, the deputy prime minister and finance minister, to ease his tough anti-inflationary policy.

An election campaign will anyway rob the government of valuable time in its efforts to end the recession.

Walesa tries to damp down the flames

Economic pressures threaten an explosion in Poland, writes Christopher Bobinski

PRESIDENT Lech Walesa's threat to bypass parliament and manage the economy by decree indicates that Poland's economic reform programme is facing its most crucial test.

As industrial sales continue to fall, and Poles are still awaiting the benefits of the anti-inflationary squeeze on incomes, Mr Walesa is facing growing pressure from his own supporters to modify the government's economic policies.

That programme, implemented in January last year, was to have brought inflation down to a single monthly figure by the end of last year. But that has since been revised to the end of this year - much longer than the population had been warned to expect.

The government's poor showing in the opinion polls reflects growing disillusion with its economic policies, which have led to calls from within the Solidarity establishment for reflationary moves.

Seventy per cent of respondents in last month's opinion poll thought their jobs were at risk, and doubted they would find other employment.

Unemployment at the end of May stood at 1.4m or 7.7 per cent, lower than the economic situation would warrant. Generous redundancy provisions, and the wage control system introduced this year, has meant that, more often than not, it is cheaper to keep staff on at half or even quarter pay than to make them redundant. Plants like the FSO car factory in Warsaw, for example, have created a "labour reserve" who are paid around half the average monthly wage. Others are paying less.

The Labour Ministry reckons that were it not for these schemes, which are in effect alleviating the burden on the



Walesa is being pressed by the Solidarity establishment to reflate economy

budget, the unemployment figure would be 1m higher.

Enterprises continue to function because they are not paying their bills, or are still delivering goods on credit to insolvent customers, thus creating a vast cushion of interest free debt.

Continuing weak domestic demand, falling export revenues and the sudden collapse of sales to the Soviet Union following the switch to hard currency pricing have all deepened the recession. State sector company profit margins have fallen from more than 30 per cent last year to

under 10 per cent this.

All these factors have prompted fears that Mr Walesa's supporters and Solidarity, which is now a fragmented movement, could face defeat in elections which may be held in the autumn.

Mr Walesa is beginning to draw together the rival Solidarity groupings in what he hopes will once more be a successful electoral coalition. But, at the same time, he is under pressure to reflate, particularly from the 2.7m-strong Solidarity trade union. Most of its members in the state sector industries are teetering on

the brink of bankruptcy.

There is also pressure for the resignation of Mr Leszek Balcerowicz, the deputy prime minister in charge of the economy, who is determined to stick to his tight monetary programme. For the moment, the president is standing by his minister. Mr Walesa believes that no one has come up with a better programme, and that in any case "every expert, both in the east and west, says it's the right one."

It is the growing labour unrest which worried Mr Walesa. Earlier this week, he spoke about using "all the means at

his disposal" in the face of the threat of anarchy, should unrest spill on to the streets.

"I shall do everything to preserve democracy but if I am forced to, I shall reach for other means," he told a meeting of 12 Solidarity union leaders. "My dilemma is whether to rule by decree above the law or within the limits of the law."

Government officials recognise that only a change in the general economic situation will significantly alleviate the problem. This conclusion is shared by Mr Jaroslaw Kaczynski, leader of the Centre Agreement party, a post-Solidarity Christian democrat, and head of Mr Walesa's presidential office.

He and his twin brother Lech (responsible for security and defence in Mr Walesa's office), who make up one of Poland's canniest political teams, are desperately anxious to see an improvement in the economy.

They are worried that the prospect of the imminent collapse of the state sector means that their group - and any other party with its origins in the Solidarity movement - could lose in the elections.

They see one of the main threats emerging from among the populists, symbolised by Mr Stanislaw Tyminski, the Polish-Canadian businessman who pushed Mr Tadeusz Mazowiecki, the former prime minister, out of the presidential election last autumn.

The Solidarity establishment is also concerned about the former communist party and its allies. The polls show 43 per cent of people saying they were better off two years ago, just before the communists lost power. Thus, Mr Walesa is under pressure to change economic strategy to counter these trends. It may turn out to be a hot political summer.

Bundesbank dispute ends in Byzantine deal

By David Marsh in Bonn

A COMPLEX political dispute over reforming the decision-making structure of the German Bundesbank is ending, apparently Byzantine deal. Under a compromise agreed yesterday, Mr Hans-Jürgen Kneibick, mayor of Saarbrücken, will get take over with an eight year contract as president of the Saarland central bank, one of the Bundesbank's 11 regional entities.

Next month, Mr Theo Waigel, the Finance Minister, will propose legislation aimed at lowering to 10 the number of regional central banks making up the Bundesbank in united Germany. Since the small Saar central bank will almost certainly be abolished, Mr Kneibick within a few months is likely to be out of a job - but will not be short of cash. He will benefit from pension rights on the lion's share of his new DM350,000 (£118,343) a year earnings.

The row over restructuring the Bundesbank, pitting Bundesbank president Karl Otto Pöhl against Land (state) governments has underlined the intractability of Germany's highly federalised system. Opponents of Mr Pöhl's streamlining proposals have dredged up 21 year old secret documents to support their case that trimming the central bank's apparatus counters federal traditions.

Letter bomb kills official in Berlin

By David Marsh

A LEADING Berlin government official connected with land sales was found murdered yesterday, apparently the victim of a political killing.

Mr Hanno Klein, who was responsible for the controversial sale of land in the centre of the city to Daimler-Benz, the engineering and aerospace conglomerate, was killed by a letter bomb. Mr Klein, who worked closely with the government Treuhand agency handling sales of former East German state industrial assets and land, apparently died when he opened the bulky letter at home in west Berlin on Wednesday evening.

The episode is bound to revive worries about the terrorist threat to officials and executives working to restructure the east German economy.

Detlev Ruhwedder, the head of the Treuhand, was killed by terrorists in April. Mr Alexander Bessmertnykh, the Soviet Foreign Minister, admitted yesterday that the Soviet army still had nuclear weapons stockpiled in east German territory.

This contradicted an assurance given in April by the Soviet authorities to Mr Gerhard Stoltenberg, the German Defence Minister, that Soviet nuclear arms have been withdrawn from east Germany.

Decision today on giving Eurocrats a new home

BELGIUM and the European Commission are expected to decide today to build a new, expanded headquarters for the EC executive, David Gardner reports from Luxembourg. It will go up on the site of the Commission's present home, the Berlaymont, soon to be evacuated because of the large amount of asbestos in its construction.

The design contract is being contested principally by four architectural firms, with Norman Foster Associates of the UK fractionally ahead in Belgium's preference, officials say. The other contenders are Ricardo Bofill, the Catalan architect, Aldo Rossi of Italy, and the Frenchman Jean Nouvel.

The building will house

6,000-8,000 officials - against 3,300 Eurocrats in the Berlaymont. Three other Commission buildings are to be constructed, in addition to the 42 the executive already occupies in Brussels, to permit a projected rise in Commission staff from 14,000 to 23,000 by the year 2000, even before any expansion of the EC is taken into account.

Belgium will bear most of the cost. Berlaymont S.A., 70 per cent owned by the government with three 10 per cent stakes held by Citicorp and two Belgian savings banks, expects to pay BFR15bn (£245m) - BFR20bn for the main building. The Commission will finance the three other new offices by long-term lease contracts.

Despite its \$200bn public

debt, Belgium must also finance a foreseeably hefty overpend on the European Council complex being put up in front of the Berlaymont, and a BFR12bn tunnel to both complexes. But first, Berlaymont S.A. must dismantle the existing Commission HQ. The amount of asbestos in the building means it will take a year to demolish.

Czechs hang 'for sale' sign on 50 of republic's key companies

By Anthony Robinson, East Europe Editor

FOREIGN investors were yesterday offered the chance to buy total or partial control of 50 leading Czech enterprises singled out as prime candidates for privatisation through foreign investment.

Mr Jan Vrba, the Czech industry minister, made the announcement at the London headquarters of the republic's privatisation advisers, Bankers Trust International. This unprecedented action, he said, reflected the importance republic attached to revitalising its undercapitalised and technologically backward enterprises through sale to foreign companies offering capital, know-how and a long-term commitment to integrating their Czech operations into world markets.

The identity of the first 50 companies involved in the first wave of "large privatisations" will be released next month. In annual turnover terms they range from \$50m to \$500m and extend through engineering, chemicals, building materials, paper, printing, textiles, electronics and metal processing.

Several have already been effectively privatised through foreign investment. They include the Skoda car company in which Volkswagen has taken an eventual 70 per cent stake, and Skolunion, the largest Czech glass company in which the Japanese-controlled Glaverbel of Belgium is also taking an eventual majority stake. In both cases the equity investment is relatively small

compared with the long-term commitment to invest in new plant and open new markets.

Until now the Czech Republic, which accounts for more than 70 per cent of Czechoslovakia's total gross domestic product, has received around \$500m in direct foreign investment. The total is projected to rise to \$1.5bn this year, and to \$3bn by the end of 1992.

More than 3,000 shops and small businesses have also been privatised through auctions, and both the Czech and Slovak governments are preparing a complex "voucher" scheme for citizens to acquire a stake in newly privatised companies, including those in which they work.

The Czechoslovak currency, the

koruna, has been internally convertible since January 1 and foreign investors are allowed full repatriation of profits in hard currency. Enterprises with more than 30 per cent foreign ownership pay a reduced 40 per cent flat rate profits tax, compared to 55 per cent for companies with less than 30 per cent foreign ownership.

In some circumstances investors can obtain a two-year tax holiday, and there are no restrictions on laying off surplus workers. "We estimate that most companies have around 30 per cent surplus labour and the government, not the enterprise, is responsible for the social effects of unemployment," said Mr Vrba. "This has already risen from

practically zero to 260,000 and could double to between 7 to 8 per cent by the end of the year."

The koruna has stabilised at around Kcs22 to the dollar after several devaluations in 1990. Currency convertibility was included as part of Czechoslovakia's economic stabilisation policy introduced with backing from the International Monetary Fund on January 1. Inflation dropped from an artificial high of 26 per cent in January to 3 per cent in April. The January figure reflected the phasing out of most consumer subsidies and virtually eliminated the accumulation of previously repressed inflation. Inflation will have risen again in May, as the last subsidies on consumer energy prices

were eliminated, but it is expected to drop to European Community levels by the end of the year.

Stabilisation has been accompanied by an estimated 15 per cent drop in real incomes over the first half of the year. The fact that this has not been accompanied by strikes or social unrest is due largely to an agreement between government, unions and employers at the start of the year.

The three sides agreed on the need for a 10 per cent drop in real incomes to facilitate stabilisation. In practice, monetary and fiscal policy has been tighter than demanded by the IMF, while the collapse of Comecon trade has further depressed output and exports.

Turkey changes rules on foreign borrowing

By John Murray Brown

TURKEY HAS changed the rules on foreign borrowing for state and private companies in an attempt to streamline the country's debt policy.

A Treasury directive last week required state enterprises and municipal governments to obtain permission for foreign loans; now private companies have been issued with a "moral instruction" to consult the Treasury before taking foreign credits.

"We want companies entering the market in an orderly manner," said Mr Murek Kundat, Treasury director-general.

Although a far cry from the credit controls of the early 1980s, the moves represent a significant dilution of earlier liberalisation policies and underline the country's current economic crisis.

Turkey will have to find \$7.2bn this year just to repay principal and interest on outstanding debt of \$30bn, according to official balance of payments projections. With Turkey returning to short-term borrowing for the first time since the Gulf crisis began last August, officials are concerned that pent-up private sector demand for credit could crowd out the government's policy.

Economists also suspect a political motive, with the governing Motherland party keen to curb foreign borrowing by opposition municipalities, ahead of a general election which must be called before autumn next year. Last week, the social democrats who control Ankara launched a bond issue in Japan.

The new borrowing rules also come at a time of growing bank interest in Turkish risk. Since the end of the war in February, there have been 13 deals worth a total of \$1.5bn. Banks are attracted by the high yields. The biggest deal is a \$150m one-year loan for the Turkish Grain Board. The credit, which has full government guarantees and is being arranged by a four-bank syndicate including Commerzbank and Sanwa, carries interest of London inter-bank offered rate plus 65 basis points.

Dublin attacked

Opposition politicians in Ireland have accused the government of indulging in "blatant" politics by announcing the movement of nearly 2,000 civil service jobs from Dublin to provincial centres shortly before local elections are to be held. The move, they say, is a ploy to win votes from Dublin. The government of Mr Charles Haughey is being criticised for spending cuts which critics say have meant deteriorating standards in public services.

Romania protest

Thousands of Romanian respondents to opposition calls for three days of demonstrations to mark the anniversary of a violent crackdown by vigilante miners against an anti-government protest movement, Renter reports from Bucharest.

Yesterday between 4,000 and 5,000 people shouted anti-government slogans in Bucharest's University Square, where a year ago police cleared out with considerable violence protesters demanding the end for seven weeks to demand President Ion Iliescu's resignation.

Paris backs sport

The French government, anxious to contain clashes between police and unemployed youths, announced plans yesterday to build 1,000 sports grounds in working-class suburbs over 18 months. Renter reports from Paris. Half will be completed this year in a bid to beat urban violence.

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AMERICAN NEWS

Bush attack on Congress falls flat

By Peter Riddell, US Editor, in Washington

PRESIDENT Bush's attempt to deflect criticism of his domestic agenda onto alleged congressional inaction has got off to a stuttering start.

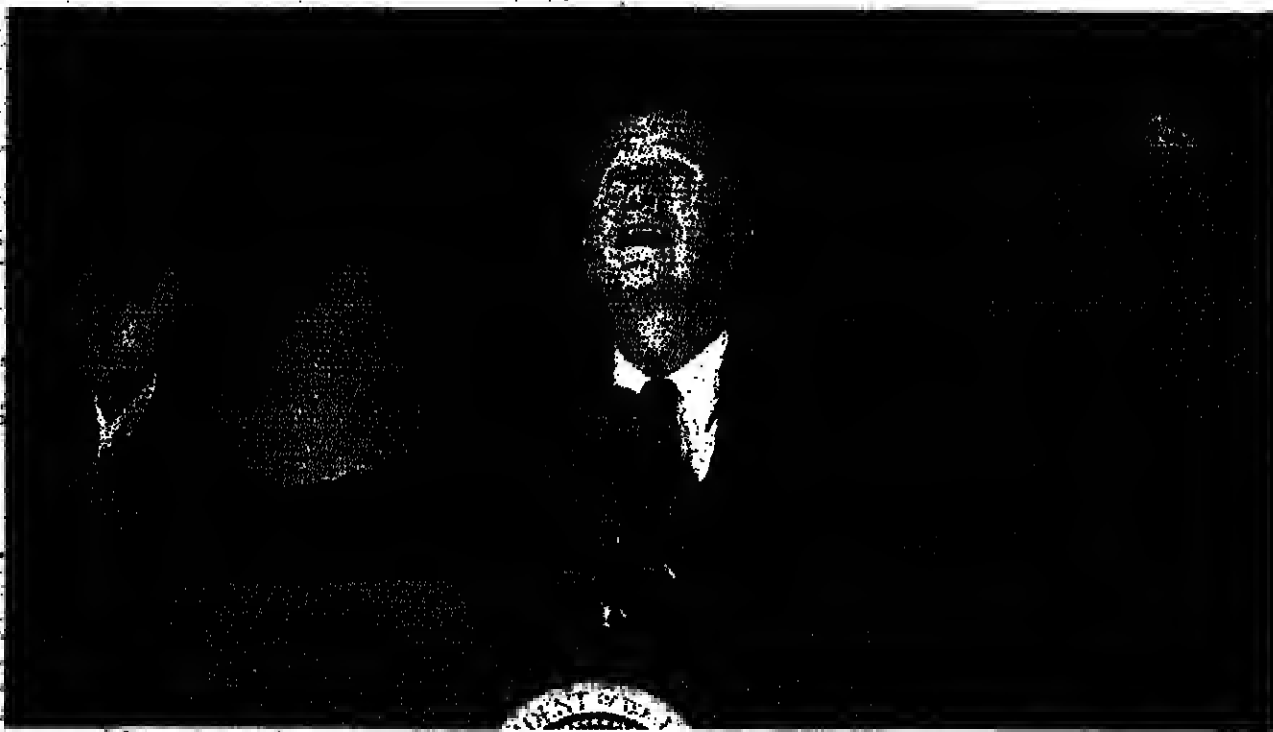
A 35-minute speech to a invited group of 1,000 businessmen, community leaders and legislators on the South Lawn of the White House on Wednesday evening was intended to start an offensive against the Democratic-controlled Congress, setting a theme for his re-election campaign next year.

Not only did the speech fall somewhat flat in front of the immediate audience, but it was not covered live by the television networks and given less coverage in the late night and early morning bulletins than the triumph of the Chicago Bulls in the basketball championships.

Yet the Democrats have appeared to lack a coherent political approach, and lack any prominent candidates for the 1992 election.

While characteristically avoiding a strongly-worded attack on the Democrats, Mr Bush mildly questioned why Congress had failed to enact highway and crime legislation.

In his March 6 address to Congress after the end of the Gulf war, the president had challenged members to pass these two laws within 100 days, which are now up. He said he was disappointed but not surprised and argued that the



Bush enthuses as a Marine Corps band plays 'Happy Birthday' at the White House before his speech yesterday

American people did not understand the complications, the function, the hickering. The Democrats had sought to head off this criticism by launching a pre-emptive strike. Congressman Richard Gephardt, the House majority

leader, had argued that Mr Bush preferred "rhetoric to action, symbols to substance, votes to progress, and campaigning to governing."

These exchanges anticipate the 1992 campaign, when Mr Bush will be stressing his for-

sign policy record, notably the Gulf War and the end of the Cold War, his opposition to racial quotas, and his strong stand on crime.

He believes he has a better domestic record than that with which he is widely credited.

But his opinion poll rating on this issue is substantially lower than on his foreign policy performance and he will seek to shift the blame onto the allegedly obstructive and high-spending approach of Democrats in Congress.

New Canadian political and economic framework urged

By Bernard Simon in Toronto

A GROUP of 22 prominent Canadians, representing a cross-section of views, has proposed a new political and economic framework for the country which would in many respects follow the model of the European Community.

The group, whose members are drawn from both the private and public sectors, has suggested that community services, such as health, welfare and education, should become the sole responsibility of the 10 provinces. But it urges that the federal government in Ottawa be given wider powers over fiscal and monetary policy, and the regulation of securities markets.

Soma of the suggestions, such as the dismantling of pervasive inter-provincial trade barriers, have already been raised by Mr Brian Mulroney, the prime minister, and other cabinet ministers as a likely

part of the government's proposals for constitutional reform.

Ottawa is due to publish its detailed proposals this autumn. The initial thrust for a new political and economic framework for Canada arose from demands by an increasingly nationalistic Quebec for a new relationship with the rest of the country. But the exercise has subsequently been broadened to include issues of concern to the English-speaking regions.

Ironically, just as the debate over constitutional reform is heating up, separatist sentiment in Quebec is showing signs of abating.

The "Group of 22" includes two former provincial premiers, former cabinet ministers, civil servants, prominent academics and two leading businessmen, Mr Paul Desmar-

ais, chairman of Montreal-based Power Corporation, and Mr Harrison McCain, whose family controls the McCain food empire.

The group proposes that while the provinces would gain greater control over the CSEBn (\$24.4bn) annually transferred to them by Ottawa for social and community services, they would be subject to more stringent monitoring of their economic policies. For instance, they would commit themselves to a "mandatory and independent review" of their fiscal policies and plans.

The Bank of Canada would be restructured along similar lines to the German Bundesbank. It would be subject to statutory inflation goals, and the provinces would name at least three-quarters of its board members, on condition that they were not politicians or civil servants.

Latin America most dangerous for unions

LATIN America continues to be the world's most dangerous region for trade unionists, according to the Brussels-based International Confederation of Free Trade Unions. In Colombia alone, 138 labour activists were murdered during the 15 months to the end of March, William Dullforce reports.

Worldwide during the period, 264 people were killed for activities to promote workers' interests, the ICFTU said in its annual report to the International Labour Office on abuses of union rights.

The report cites 72 countries and lists 2,422 instances of detention and arrest. Last year the ICFTU cited 91 countries, reporting 250 killings and 18,000 cases of detention.

Torture, intimidation and death threats were still part of everyday life for many workers' representatives. Nevertheless, the ICFTU found "cause for continued encouragement".

For the first time, Chile and Poland have been excluded. Positive steps were seen in South Africa, although the ICFTU said sanctions should be maintained until these steps

had become irreversible.

In Africa, trade unions formerly tied to one-party systems were asserting their independence. But South Africa, Sudan and Ivory Coast still ranked among the most unsafe places for workers' representatives.

In China "blanket repression" was in place. Many independent trade unionists remained imprisoned without charge or had been "incorporated into the penal slave labour force".

In western Europe, Denmark, Greece, the Netherlands and Malta were cited for restricting union rights. The UK was denounced for legislation passed last year which "added to the major violations of basic trade union rights introduced in successive employment acts since 1980".

The Brussels-based ICFTU, which links 144 trade union bodies in 101 countries, published the report in Geneva, where a delegation headed by its general secretary, Mr John Vanderveken, is attending the annual conference of the International Labour Organisation.

Free-trade zone ordered by Menem

By John Barham in Buenos Aires

PRESIDENT Carlos Menem of Argentina has ordered the creation of a free trade zone close to Buenos Aires. In a surprise statement on Wednesday evening, he told the Economy Ministry to draw up and implement within 60 days a plan to open a free trade zone around the port of La Plata, 50 kilometres from the capital.

An Economy Ministry official said: "The proposal is perfectly serious. The idea is to create a pole of reactivation and growth around La Plata. The model will probably be the zones in south China, where companies import, manufacture, and re-export without paying any tariffs or taxes."

Argentina already has a free trade zone in the island of Tierra del Fuego, 3,000km from Buenos Aires, where many consumer electronics assembly plants are located.

However, thanks to powerful lobbying, they have managed to maintain a degree of protection, despite the government's commitment to liberalisation.

Playing ball with displaced US workers

A T a bright, modern plant, equipped with the latest machinery, 1,600 workers nimbly stitch together surgical garments for Baxter International, the big Illinois-based hospital supply company. But the plant is not in Illinois, it is in Juarez, Mexico, operating under the "maquiladora" programme, which allows duty-free entry of US components for assembly and re-export.

Whether the plant has taken jobs from the US, and whether the workers who used to stitch those garments have found better jobs, are live issues.

Negotiations in Toronto this week towards the North American Free Trade Agreement (NAFTA), involving the US, Canada and Mexico, have

quicken a long-running US debate on the government's responsibility to workers displaced by foreign trade.

The effects of the FTA are expected to be felt most severely in the heavily industrialised Midwest and the textile belt of the Southeast.

To overcome labour's opposition and win a congressional green light to negotiate the accord, President George Bush was forced to pledge to consider a programme for retraining displaced workers.

But some, such as Senator Donald Riegle of Michigan, are vowing to hold the president's feet to the fire on this issue. Mr Riegle has introduced a resolution that would allow Congress to amend the trade pact with regard to labour matters.

Barbara Durr reports on the domestic cost to the US of foreign competition for jobs

The legislators' distrust comes from having watched Mr Bush, and Mr Reagan before him, gut the funding from the trade adjustment assistance programmes.

The Bush administration's budget for fiscal year 1992, for example, proposes the elimination of the Trade Adjustment Assistance Act, which provides training for workers dislocated by foreign competition. And while the administration

agreed last year to provide assistance to workers displaced by the Clean Air Act and the shrinkage of the defence industry, no funds have yet been disbursed. Moreover, the Bush administration's FTA worker relief plan may require proof that job losses are a direct result of the pact.

Whether or not foreign competition was the cause, some 2m manufacturing jobs have been lost in the US in the last decade and estimates vary wildly on job losses and gains from the future FTA.

Using a Peat Marwick economic model, the US Council of the Mexico-US Business Committee, a corporate group favouring the pact, asserted that there would be a net US job gain of 61,000 over 10 years.

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INTERNATIONAL NEWS

Britain and China agree Hong Kong investment accord

By John Elliott in Hong Kong

BRITAIN AND China have agreed a draft form of investor protection and promotion agreement for Hong Kong to negotiate with its main overseas business partners such as Japan, the US and various European countries, in order to shield foreign-owned businesses after the colony reverts to Chinese sovereignty in 1997.

This marks a slight relaxation in the tense relations between the two countries over Hong Kong. It emerged yesterday from a three-day meeting in Hong Kong of the Sino-British Joint Liaison Group which is preparing for the 1997 handover.

However, Chinese officials have made it clear that they will not agree to more controversial matters such as a proposed court of final appeal and development of defence lands until the UK comes to terms with China's demands for a high degree of control over Hong Kong's planned HK\$100bn (£7.5bn) airport and other government decisions in the run-up to 1997.

Mr Tony Galsworthy, leader of the British negotiators in the liaison group, said yesterday that the investment agreement was a "good step forward", but he would not characterise it as a "significant shift" in China's approach.

No important issue has been resolved in the liaison group for two years since China's Tiananmen Square crisis soured relations. But it appears that China decided to make a gesture following a visit two months ago to Beijing by Mr Douglas Hurd, British foreign secretary, who complained that the relationship was "stagnating".

The investment agreements will cover four areas: equal

treatment for foreign and local investors; restrictions on expropriation of assets; rights to remove invested funds in convertible currencies; and independent arbitration arrangements.

The general impasse over Hong Kong is to be reviewed by Mr John Major, the British prime minister, with Sir David Wilson, Hong Kong's governor, who flies to London at the end of next week. By then Mr Robin McLaren, Britain's new ambassador to Beijing, will have reported on high-level soundings he has been taking since he arrived in the Chinese capital last week.

China is using the airport project to establish a right to a virtual veto on government decisions whose impact straddles the 1997 handover. This could include matters such as airport and other long term construction contracts, financial loans, franchises with telecommunications, electricity and other operators, and important policy changes.

Senior Chinese officials say that the UK must start showing "proper respect" for their demands. In this week's talks they pushed their claim that they have a right under the 1984 Sino-British joint declaration on the 1997 handover to be "consulted through to solutions" on the issues which straddle 1997. They have also hinted that they would like a joint investment commission set up to do the job.

The UK and Hong Kong have agreed to consultations and said they will take China's views into account. But they have refused to concede a right of veto, arguing that it could make Hong Kong ungovernable and would harm its free enterprise character.

Australian metal sector 'can suspend strikers'

By Emilia Tegazza in Canberra

THE AUSTRALIAN Industrial Relations Commission yesterday granted metal industry employers the right to suspend workers involved in rolling stoppages, industrial bans and slowdowns, in a decision that may force back to work some 250,000 metalworkers who went on strike yesterday.

The Metal Trades Industry Association (MTIA) had applied for the right to suspend workers following lightning strikes and rolling stoppages in factories over the past three weeks.

The MTIA had requested that the suspension right be effective for three years but the Industrial Relations Commission granted only a three-month period.

The scattered lightning strikes led to yesterday's national strike by metalworkers, who are claiming a pay rise of AS12 (£5.50) a week and productivity pay rises.

The workers from around 2,500 metal manufacturing companies were joined by mineworkers in the Western Australian Iron ore industry and electrical trades workers from the Victorian public sector, who were also making similar claims.

Mr Bert Evans, chief executive of the Metal Trades Industry Association, said yesterday's strike would lead to loss of production of some AS60m. He said the actions ignored the implications of the recession.

"It proves the unions have learnt nothing from their failures in the 1960s and 1970s. During that time there was no investment in our industry and if we go back to that sort of industrial relations, investment will dry up again."

Japan wholesale prices up 0.6%

By Stefan Wagstyl in Tokyo

JAPANESE wholesale prices rose 0.6 per cent last month compared with the same month last year, the Bank of Japan said yesterday. The evidence of continuing upward pressure on prices in the report gives the central bank little reason to relax its current tight grip on monetary policy.

Import prices fell 7.3 per cent, due to a decline in oil and energy prices in the wake of the end of the Gulf crisis. But domestic prices rose 2.1 per cent, because of the sustained pressure on companies of rising labour and distribution costs. A Bank of Japan official said there was little sign that the domestic pressure on prices were easing significantly.



Police in the Indian state of Bihar beat a man during a polling station disturbance in the town of Khudha Ganj yesterday

POLICE QUESTION TWO OVER GANDHI ASSASSINATION

THE INDIAN police team investigating the assassination of Rajiv Gandhi has arrested two people with alleged links to the Tamil Tiger guerrilla group of Sri Lanka, which has been accused of carrying out the killing last month in the state of Tamil Nadu. K K Sharma writes.

Police say they have started questioning a nurse and her son in Madras after arresting them on Wednesday on a charge

of sheltering the assassin, who has been identified as a Sri Lankan Tamil woman named Thamm. The son, S. Bhagyanathan, runs a printing press in Madras. The nurse, who was arrested in Madras, is alleged to have been in contact with the assassin, who blew himself up with the explosives that killed Mr Gandhi, allegedly stayed in the Bhagyanathan house for nearly three months before, Sikh militants, meanwhile, yesterday

injured Mr Shiv Sharma, director-general of Doordarshan, the government-owned national television network, after shooting at his car in a busy street in New Delhi. Mr Sharma's driver was killed. Sri Lankan troops massacred more than 150 Tamil civilians in the east of the country yesterday after three soldiers died in a land mine explosion blamed on Tamil rebels, AP reports from Colombo.

Unease over US weapons near volcano

By Greg Hutchinson in Manila

FEARS grew yesterday about the stability of sophisticated weapons systems stored at a key US air base threatened by a Philippine volcano, which erupted again in deadly but not explosive clouds of hot stones, ash and gases.

Senator Leticia Ramos-Shahani, who chairs the Philippines senate foreign relations committee, said the US should tell Filipinos whether it stored nuclear weapons at Clark Air Base to ease disquiet that the exploding Mount Pinatubo could create a nuclear accident.

Washington's policy is neither to confirm nor deny the presence of nuclear weapons at any of its facilities around the world.

A US embassy spokesman, without being drawn on whether nuclear weapons were present at Clark, said the exploding volcano posed no threat to the weapons systems at the base, 60 km north of Manila and less than 20 km east of Mount Pinatubo.

Colonel Avelino Abiol, a senior officer in the Philippine command at the base, said he

did not believe nuclear weapons were stored there. "Personally, I really believe there are no warheads here."

The Philippines is close to agreement with the US on extending the American military presence in the country until the end of this century, but the volcano could complicate the negotiations.

Senator Ramos-Shahani said the exploding volcano may devalue Clark as a US asset. This could mean the Americans may be unwilling to pay the Filipinos' price for the

use of Clark and may opt to remain only at Subic Naval Station, a more crucial base as it includes a port, a runway and underground facilities regarded as more suitable for storage of nuclear weapons.

Subic, twice the distance from the volcano as Clark, has been affected only by ash from Mount Pinatubo because it is in the path of the prevailing westerly wind. But it is not subject to the threat of the serious effects that are possible for Clark.

Aquino eases rules on foreign investment

PHILIPPINE President Corason Aquino yesterday signed a law giving foreigners the right to whole ownership of exporting and other enterprises defined as strategic for the economy, Greg Hutchinson writes.

Separately, she vowed to veto a law passed by both houses of Congress limiting foreign debt repayments, a measure Mrs Aquino said "would force us to selectively repudiate our foreign loans".

She spoke at the signing of a two-year extension of a 50m dollar commercial bank trade facility, which she called "a categorical statement" of support from the country's foreign creditors.

The president said the Philippine economy fared better than expected during the first quarter when it registered positive growth compared with the earlier forecast of a downturn. "The government's com-

mitment to economic stabilisation has also produced positive results in the form of a narrower government deficit, lower interest rates, decreasing inflationary pressures and an improved balance of payments position," she said.

Two years in the making, the Foreign Investment Act is expected to be more liberal than its predecessor, and it will be particularly so during the first three years of the new law's

life when, with few restrictions, an open season exists for overseas capital.

Outside the three-year period, an enterprise exporting at least 60 per cent of what it produces (or imports in the case of tourists to a hotel) can be 100 per cent foreign-owned. The real test, says Congressman Margarito Teves, will be whether the law will be backed up by political stability and rejuvenation of infrastructure.

Israel unsure over Bush line

By Hugh Carnegie in Jerusalem

ISRAELI officials were uneasy yesterday at a suggestion by President George Bush that he would tie US government loan guarantees, sought by Israel to help cope with Soviet Jewish immigration, to a freeze on Jewish settlements in the occupied territories.

The Israeli government is seeking extra assistance from the US over the next five years worth about \$10bn, mainly in the form of loan guarantees. The money is needed to help finance the big influx of immigration, but the government of Mr Yitzhak Shamir is anxious to avoid paying a political price for the aid.

The Foreign Ministry said it had received no official notifi-

cation from Washington that Mr Bush's remarks, to a group of American Orthodox Jewish leaders last week, represented administration policy.

Mr Shamir's immediate response was to assert that settlement building, which Mr James Baker, the US secretary of state, has called the biggest obstacle to his efforts to arrange a Middle East peace conference, would continue. He said he did not believe the US would curtail aid to Israel.

Mr Baker yesterday met Mr David Levy, Israel's foreign minister, in Washington to explain his government's rejection last week of US proposals to convene an Arab-Israeli peace conference.

Soweto children pay price of school revolts

Patti Waldmeir reports on the impact on the black education system of the fight against apartheid

FROM the road, the school looks deserted, a blackened shell. Pimville Higher Primary in Soweto is just one of thousands vandalised in the mid-1980s, when almost every township school in South Africa was damaged or destroyed by children protesting against apartheid.

The revolt over segregated education, launched 15 years ago on Sunday by the children of Soweto, probably did more to bring about the end of apartheid than any other form of political protest.

But it has left a daunting legacy, both physical and social: many school buildings are in shocking disrepair, without windows, electricity, doors, desks, working toilets. More than 100,000 have been earmarked by the government and business to repair the physical fabric of township education. But money cannot buy a culture of learning: many students still see schools as symbols of the racist state; they attack them in order to attack apartheid.

"Our children do not see the use of learning," says the demoralised headmaster of one Soweto secondary school, pleading to remain nameless

for fear of reprisals from the white education authorities. "The little education they got at primary school has been wiped out here," he adds, pointing to classrooms where shreds of insulation hang from the ceiling, where empty light sockets demonstrate the absence of electricity; where there are no windows to keep out the deep chill of the Transvaal winter.

The school has a science laboratory, a woodwork shop, a domestic science centre, even a library. But the laboratory

has no chemicals, no equipment, just a few dusty tables and basins, and a tattered old anatomical chart on the wall. The library has a faded notice, "Do not steal library books", but no lock on the door.

The Department of Education and Training, the bureaucracy which handles black education, has promised to rebuild the school, thrown up as a collection of temporary structures in 1974. But it won't say when, and ignores the headmaster's pleas for urgency. Until the new school is built, even an

educational charity, READ, will not supply much-needed textbooks: they cannot be stored safely.

The risk is that the new school, too, could become the object of political vandalism. A school built by the white authorities without community consultation is likely to be viewed, as in the past, as a symbol of an alien power rather than a piece of valuable community property.

Union leader Monty Sekhukhuni clearly has his eye on the post-apartheid South Africa, arguing that school buildings should be preserved "because our future country needs people who are trained".

But even here, the matriculation pass rate was only 30 per cent last year, in line with the appalling Soweto average, largely because teachers were in dispute with the Education Department for most of the year. This year's results, it is hoped, will be better.

However, the "lost generation" of children who fought for "liberation before education" could yet prove to be apartheid's most cruel legacy.

KEY MEETING ON RETURN TO THE OLYMPIC GAMES

SOUTH AFRICA'S return to the international sporting community and its participation in the 1992 Barcelona Olympiad will depend on a meeting next month between national sports officials and representatives of the International Olympic Committee (IOC), Paul Chesswright, Midlands Correspondent, reports.

The meeting will take stock of the progress made in South Africa on dismantling apartheid and unifying sports organisations on a non-racial basis, Mr Keba Mbaye, a Senegalese judge who is a vice-president of the IOC, said in Birmingham yesterday.

He is the chairman of a special commission set up to work for the elimination of apartheid in sport. He was speaking after delivering a progress report on its work to the 97th session

of the IOC. The commission will hold its talks with South Africa's Interim National Olympic Committee (Inoc). The South Africans will have little difficulty in persuading the commission that apartheid has been abolished: the main legislation to that effect should have been passed by the South African parliament.

But unification of sporting bodies may prove a more difficult issue. Mr Mbaye noted that 25 national bodies had applied for affiliation to the Inoc and that only five needed to be united on a non-racial basis to comply with the Olympic Charter. "At the moment the figure is zero," Mr Mbaye stressed that the IOC's stand on ending the 30 years of South Africa's ostracism from the Olympic movement would be influenced by events, not by a timetable.

Tough Kenyan budget aims to cut deficit

By Julian Ozanne in Nairobi

PROFESSOR George Saitoti, Kenya's vice-president and finance minister, presented a budget yesterday aimed at stabilising the economy and sharply reducing a large budget deficit. The move came after a depressed year marked by adverse external factors and inadequate government control on the economy.

Prof Saitoti also announced the country's first significant reform of its unwieldy and inefficient public sector with the privatisation or restructuring of the 250 companies in which the government has shareholdings.

The focus on the budget deficit reflects a recognition of the severe economic effects of the government's inability to control the fiscal situation.

The deficit was targeted last year at 3.5 per cent of gross domestic product but instead grew to 5.3 per cent. Prof Saitoti said this was the result of less than expected aid flows, higher expenditure, the financial difficulties of parastatal corporations and lower revenue collection.

The government's recourse to increased domestic borrowing squeezed out private investment, caused interest rates to rise and contributed to an increase in inflation to 12.5 per cent against a target of 7 per cent.

Prof Saitoti pledged to slash the deficit this year to 2 per cent of GDP. Tighter control of expenditure, a ban on new public sector projects unless they are donor financed, and more effective collection of a broader tax base are part of the government's strategy to bring the fiscal imbalance under control.

The government's decision to restructure "strategic" parastatals and privatise or liquidate those deemed as non-atractive marks a fundamental shift in policy.

Prof Saitoti said the economy grew at 4.5 per cent last year and is projected to grow at 5 per cent in 1991. The total value of exports rose 19.1 per cent reflecting growth in earnings from tea and horticulture products. The debt service ratio decreased from 32.1 per cent of exports in 1989 to 28.3 per cent.

Setback for Bush effort to ease aid to Pakistan

By Lionel Barber in Washington

THE Bush administration's efforts to improve relations with Pakistan have suffered a setback after the House of Representatives voted overwhelmingly to continue restrictions on US economic and military aid.

The House voted 252-151 to preserve strict conditions on US aid because of concern over Pakistan's nuclear programme. Last year, the US suspended \$560m (£324m) in annual military and economic aid to Islamabad because of its suspected attempt to build a nuclear bomb.

The House vote coincided with a visit to Washington by Mr Wasim Sajjad, chairman of the Pakistani Senate, who has held talks with senior administration officials including Mr James Baker, secretary of state.

US officials have recently raised concerns not just about Pakistan's nuclear programme but also its attempt to acquire medium-range ballistic missiles from Russia.

The reports, coupled with Democratic party sympathisers of Mr Benazir Bhutto, the ousted Pakistani prime minister - influenced the House vote on Wednesday night. However, President George Bush is still pressing to weaken congressional amendments which limit his discretion to restore aid to Pakistan, which in the 1980s served as a vital conduit for US aid to the Afghan rebels.

David Hensego adds from New Delhi: India is counting under strong pressure to agree to talks on nuclear non-proliferation in South Asia.

The government has dismissed a Pakistani proposal made this week for a meeting between the US, the Soviet Union, China, India and Pakistan to discuss the possibility of a nuclear-free zone in South Asia as a "propaganda exercise".

The proposal was made in a speech by Mr Nawaz Sharif, the Pakistani prime minister, and has been followed up by the delegation in Washington.

Diplomats in New Delhi believe, however, that the Indian position is more flexible than the rebuttal of the Pakistani proposal suggests. An editorial in the Times of India also said that India should not allow itself to be isolated at a time when there is a regional nuclear weapons race growing around the world.

The Indian rejection of the proposed five-nation meeting was intended to scuttle Pakistan's hopes of securing a resumption of aid from the US. India also fears that regional talks would not cover Chinese long-range missiles deployed against the Soviet Union - but which at short notice could be re-targeted against India.

Pressure on India to agree to talks on curbing nuclear weapons has increased with recent moves such as France agreeing to sign the nuclear non-proliferation treaty, moves in the same direction by North Korea, and Mr Bush's proposals for Middle East arms control.

Hassan pardons Polisario rebels

KING Hassan of Morocco has pardoned all members and supporters of the Polisario Front guerrilla movement before a United Nations peace initiative to end a civil war fought in the Western Sahara since 1975, AP reports from Rabat.

The king said the measure would extend to Polisario supporters living abroad, as well as those jailed in Morocco.

The move was an immediate word on how many prisoners might be freed in terms of the king's decree. The king said the measure also applied to guerrilla supporters abroad, meaning that Polisario backers living in Algeria, for example, in Algeria would be free to return to their homes in the Western Sahara.

Last month, King Hassan affirmed that his government would honour the results of a UN referendum expected to be held in early 1992.

Nigerian surplus put at \$2.1bn

By William Keeling in Lagos

NIGERIA recorded a balance of payments surplus of \$2.1bn (£1.2bn) last year, the second consecutive year that a surplus has been made.

According to the Central Bank of Nigeria 1990 annual report published this week, the government's structural adjustment policy has brought inflation down to 7.5 per cent and led to a growth in gross domestic product of more than 5 per cent last year.

But the optimism of the report is tempered by the fact that Nigeria enjoyed a windfall in 1990 from higher oil export earnings as a result of the Gulf crisis. Oil sector exports amounted to \$12.2bn,

compared to \$7.5bn in 1989. The economy remained dependent on oil, with the sector accounting for 97 per cent of the value of total exports and 88 per cent of total government revenue.

The report states that agricultural production rose by 4.4 per cent and manufacturing output by 7.2 per cent, but manufacturing capacity use was well below 50 per cent.

While the government used higher oil-earnings to build up the Central Bank's foreign assets, which stood at \$3.9bn at the end of the year, it exhibited weak control over both domestic credit and money supply.

The government's domestic debt rose by 47 per cent last year to \$4bn (\$3.7bn) and M1 money stock increased by 45 per cent, against a target of 13 per cent. Government expenditure, excluding debt service payments, was \$8.8bn and it recorded an overall fiscal deficit of \$3bn, equivalent to 10 per cent of gross national product.

The biggest constraint on the economy remained Nigeria's external debt which the central bank estimated at \$33bn by the close of the year, although external lending institutions put it at \$35bn. According to the report, external debt increased by 23 per cent between 1988 and 1989.

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WORLD TRADE NEWS

Tourism chiefs urge end to travel barriers

By William Duilforce in Geneva



James Robinson: eliminate border control bureaucracy

PRIVATE businessmen are back in Geneva lobbying for a successful conclusion to the Uruguay Round of international trade talks.

This week the World Travel and Tourism Council (WTTTC), a coalition of 31 chief executives from leading travel companies, called for an agreement on services that would eliminate barriers to the free movement of travellers.

Separately, the Foreign Trade Association (FTA), grouping big European retailers, pressed for a much swifter liberalisation of trade in textiles and clothing than that envisaged in the existing draft proposal.

The Brussels-based WTTTC coalition reminded negotiators that the travel and tourism industry was an economic powerhouse with an annual gross output in 1989 of \$2,450bn

(£1,416.1bn), which included \$1,232bn in purchases of services and goods from other industries.

Mr James Robinson, WTTTC chairman and chief executive of American Express, said the coalition was particularly anxious to see progress made in eliminating outdated bureaucratic controls at borders, currency exchange restrictions and other constraints on free travel.

WTTTC's chief executives include Sir Colin Marshall of British Airways, Mr Robert Crandall of American Airlines, Mr Robert Burns of Regent Hotels and Mr Paul Durbelle of Accor International.

Mr Geoffrey Lipman, WTTTC president, handed to Mr Arthur Dunkel, director general of the General Agreement

on Tariffs and Trade (GATT), a report prepared by Wharton Econometric Forecasting Associates, which estimated that travel and tourism, growing at an annual rate of 8.7 per cent, would generate more than \$3,000bn in gross output in 1992, making it the world's biggest industry on virtually any economic measure.

Wharton defines travel and tourism as including all hotels and other lodgings, most passenger transport services, a portion of restaurants and some recreational and cultural services.

Between 1987 and 1989 employment in travel and tourism grew more than twice as fast as in the services industry as a whole and was particularly effective in providing opportunities for "entry level" workers, minorities and women. When a traveller spent

\$1, Wharton found, the industry spent 50 cents in buying goods and services from other industries, creating a "multiplier" effect in the economy.

These findings were highly relevant at a time when governments were seeking ways of stimulating sluggish economies, Mr Lipman said. Growth in the industry could be further stimulated by liberalisation. "We see a time window (between now and the end of the year) and want to throw our weight behind completing the Round."

WTTTC urges governments to start tabling offers of liberalisation on the assumption that a framework agreement on services will emerge from the Round.

Adding chief executives are members of the coalition and aviation has been a sector proposed for exclusion from a ser-

vices agreement.

Mr Lipman said: "If aviation can be brought in, so much the better. But we do not want liberalisation of travel and tourism to be jeopardised over aviation."

European retailers belonging to the FTA, however, urged negotiators to incorporate the whole services sector into a new world trading system with no exceptions for air and sea transport and telecommunications.

Trade in textiles and clothing should be liberalised under an automatic schedule and not in stages, allowing pauses for deliberation, which could indefinitely delay the process.

Importers wanted the process completed by the end of 1988. Clothing should be liberalised right from the beginning instead of following yarns and fibres as currently planned.

Collor faces tough US reception

By Christina Lamb

WHEN Brazil's President Fernando Collor first planned next week's official visit to Washington he expected to arrive in a blaze of glory, praised for his opening up of the Brazilian economy.

Instead he is likely to touch down on Monday to a strained reception clouded by continuing trade disputes.

Brazilian officials are upset about the trip, pointing out that the problems of their debt arrears have been resolved, their new economy minister is well regarded in Washington, and President Collor has good personal relations with President Bush.

But the main outstanding sticking points between the two sides are delays to legislation on two issues which President Collor has promised to speedily resolve - information technology and pharmaceutical patents. In particular, US officials promise "shell to pay" for the suspension last month of a decision to allow joint ventures in the information area.

It is now a year since the US dropped a Super 301 investigation and lifted sanctions against Brazilian exports in response to Brazilian promises to begin recognising pharmaceutical patents. After long delays the government has produced satisfactory legislation to recognise pharmaceutical patents and to open up the highly protected information technology area. But both bills have been blocked in the Brazilian Congress.

In the latter case the government had to agree to a delay to the approval of joint ventures to prevent Congress voting to extend the market reserve provision. The import of information technology produced in Brazil from 1992 to 1994.

Three joint ventures all involving US companies are already well under way and the US has threatened punitive action if the delayed approval meeting later this month is put off.

The Congressional delays are not surprising given President Collor's lack of a political support but US officials blame the situation on a lack of government willpower.

The pharmaceutical patents legislation, which is the third draft could drag on at least another year after the government agreed in a deal with Congress to withdraw a requirement which had meant it must be voted within 45 days in each chamber.

There are concerns too about content. There is still a controversial compulsory licensing clause allowing Brazilians to manufacture anything seen to be in the public interest.

Until patent legislation is passed, Brazil will remain on the priority watch list and next week will see some tough talking to try and speed up the process of bringing Brazil in line with international norms.

Caribbean textile producers searching for a sympathetic ear

Smaller countries fear for the future of their industries once the Multi-Fibre Arrangement expires, Canute James writes

TEXTILE and apparel producers in the developing world have been unable to find common ground on new rules to govern international trade when the Multi-Fibre Arrangement (MFA) expires at the end of next month.

The producers, mainly in Asia, Central America and the Caribbean, are divided on several other issues, including the length of extension to be sought for the MFA, and the pace of integration into new, less protectionist marketing arrangements of different categories of products while the trade is being deregulated.

The division has split the membership of the International Textiles and Clothing Bureau (ITCB), which groups 22 developing country producers. The smaller members fear that current proposals on the MFA and on integration will benefit the larger exporters and could irreparably damage some industries.

The industry in the US, fear-

ful of damage from a flood of imports, is supporting the position of the smaller producers in the Third World, and is arguing for more moderate pace to the proposed changes.

The MFA covers just over half the world's textile and apparel trade through bilateral agreements between exporters and importers. Under the MFA, its 40 member countries bilaterally negotiate quotas on imports of textiles and apparel. Major importers, such as the US and the European Community, have availed themselves of the MFA, which first came into effect in 1974.

The arrangement has given some smaller producers an opportunity to develop and expand their industries through preferential and guaranteed access to some markets.

Now the smaller producers in Asia, Central America and the Caribbean are claiming that the ITCB's negotiating position on the Uruguay Round, if accepted, will be damaging. The smaller export-

ers are seeking a 29-month extension of the MFA, against a 17-month extension which the larger ITCB members want. There is also division within the ITCB over the pace of the integration of some categories of textiles into the General Agreement on Tariffs and Trade (GATT).

The larger producers want integration within a year, while the smaller members are seeking a 10-year period.

"We have expressed reservations about the ITCB's proposals," said Mr Peter King, Caribbean Co-ordinator of the Central American and Caribbean Textile and Apparel Council, and chairman of the Garment and Textile Commission of the Caribbean Common Market.

"These proposals will give producers such as China and India virtually unbridled growth and the industries of Central America and the Caribbean, and of the US, will be engulfed by a tidal wave from these low-

cost, high volume producers."

The apparel industry in Central America and the Caribbean has benefited from bilateral agreements with the US, and last year earned \$1.6bn (£1,040m) from exports, 12 per cent more than 1989 earnings. The leading regional producers are the Dominican Republic, Costa Rica, Haiti, Jamaica and Honduras.

Mr King said Hong Kong, Korea and Taiwan, which had earlier dominated the textile industry, did so with the help of the MFA. The position of the smaller producers should not be taken as a stand against the liberalisation of international trade, he said.

"That is what the Uruguay Round is about, but this cannot be at the expense of flattening or reducing the industries of the smaller producers," Mr King claimed that the ITCB position demonstrated an "apparent ignorance" of the potential damage to the Caribbean and US industries.

Not surprisingly, the indus-

try in the US, which has benefited from bilateral with Central American and Caribbean producers, and which is fearful of its ability to remain competitive when the international trade in textiles and apparel is liberalised, has found common cause with the smaller ITCB members.

Mr Carlos Moore, executive vice-president of the American Textile Manufacturers Institute, said the position adopted in the ITCB's negotiating posi-

tion was a very serious threat to the textile, apparel and fibre industry in the US.

"One reason is that there will be accelerated growth for products under quota during the transition period. The import potential over 10 years. Another concern is product integration. This will create havoc as producers will not know if their product has been selected for decontrol."

Mr Moore said there was a danger of dislocation in the US

industry if the current negotiating position of the ITCB were accepted and implemented.

Government officials from several Caribbean countries deny that there is a split within the ITCB on these issues, claiming there are only "disagreements" which can be resolved. They also deny that smaller producers in the region and in Asia are asking for continuing protection and preferential treatment from the bilateral treaties which are possible under the MFA.

"What we are seeking is a guarantee of a more orderly, progressive change which will allow us to acclimatise our industries to the changes which we agree must be made in the trade," said one official in the Industry and Commerce Ministry of the Dominican Republic.

"We simply need more time and a more sympathetic ear from the international community, or else our industries will be overwhelmed and wiped out."

Oil ship deal for German yard

By Karen Fossell in Oslo

BREMER Vulkan, the German shipyard, has won a NK130n (280,000) contract from Golar-Nor Offshore, a wholly owned subsidiary of Norway's Nordensfjeldske Dampskibsselskap (NDFS), the shipowner, to build a second-generation cruise production testing ship (PTS).

The final price may rise depending on currency fluctuations and final specifications. NDFS said it would be making an equity issue in connection with the contract, in the amount of NK130n. Separately, the shipowner announced that Golar-Nor had won a contract, potentially worth NK1.8bn, to deploy from December the "Petrojarl", a PTS, in the UK North Sea Angus field.

Lithuania foreign capital scheme nears completion

By Enrique Tessieri, recently in Vilnius

at the port of Klaipeda.

Mr Kackus believed the biggest obstacle to foreign investment was the continuing tense political tension between the republic and Moscow. But he stressed that Lithuania was not planning to automatically declare these All-Union (Moscow-run) enterprises its property, but negotiate with Moscow on an agreement.

Since the end of May, Lithuanian enterprises had recorded 147 foreign partners, which include 41 from Germany, 28 from Poland, 22 from the US and 8 from the UK. This list takes into account only those companies which were re-registered under new Lithuanian foreign investment laws.

The pharmaceutical patents legislation, which is the third draft could drag on at least another year after the government agreed in a deal with Congress to withdraw a requirement which had meant it must be voted within 45 days in each chamber.

There are concerns too about content. There is still a controversial compulsory licensing clause allowing Brazilians to manufacture anything seen to be in the public interest.

Until patent legislation is passed, Brazil will remain on the priority watch list and next week will see some tough talking to try and speed up the process of bringing Brazil in line with international norms.

US and Soviet Union plan supersonic business jet

GULFSTREAM Aerospace of the US and Sukhoi Design Bureau of the Soviet Union announced yesterday the signing of a memorandum of understanding to develop, build and market the first supersonic business jet for the late 1990s, agencies report from Paris.

Three prototypes are to be built. Models of the aircraft were unveiled at the Paris Air Show.

The jet, capable of flying business executives over 5,000 nautical miles at more than twice the speed of sound, will be powered by engines developed by the Soviet Union. Lyulka of the Soviet Union. The first flight is expected to be made around 1986.

Despite the worldwide recession, Gulfstream said it was confident of a large market for the plane.

The Soviet Union has already said it will take 20 when it is certificated.

Mr Alan Paulson, Gulfstream's chief executive, said the main customers would be governments and large corporations.

The jet, designed to seat eight to 12 passengers, will sell for about \$20m - twice the price of the most expensive subsonic business aircraft.

Construction of the airframe by Sukhoi will start shortly. Gulfstream will be responsible for the avionics and final assembly.

Studies are being carried out into ways of reducing the sonic boom for use over land.

By order of the secured party the Substantive Trustee is foreclosing on the property. While all bids are subject to confirmation, the Secured Creditor recognizes the dynamics of the current market and will give consideration to all serious offers.

Adjacent to National Park Land the site is on a bluff overlooking the Potomac River and Washington D.C. just west of Key Bridge and within walking distance of Metro Rail and Georgetown. This last remaining large undeveloped site along the Potomac High Palisades is without equal. Plans and zoning are in place for office, hotel and residential use.

\$250,000.00 deposit in cash or cashier's check. 30 Day Settlement. Other terms. Sale scheduled at 11:00 A.M. Tuesday June 25th on the Arlington County Court House steps, Arlington, Virginia. Complete terms, conditions and detailed information package is available. For information regarding this property or the auction process please call the Auctioneer at 703-370-2338 or FAX 703-370-5587 or on 24 hour recorded information line at 703-370-5750.

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NOTICE OF STOCKHOLDERS' MEETING

The Stockholders are called to an Ordinary and Extraordinary General Meeting to be held at the Company's registered offices, Via Postumia 65, Ponte di Piave (Treviso), Italy, on June 28, 1991, at 4 p.m. or, in second calling, on July 12, 1991, at the same place and time.

AGENDA

- 1) Receive the Reports of the Board of Directors and the Statutory Auditors for 1990;
- 2) Receive the financial statements as of and for the year ended December 31, 1990, and related proposed resolutions;
- 3) Proposal to increase the number of Directors and related nominations.

EXTRAORDINARY MEETING

- 1) a) Raise capital stock from Lire 71,500,000,000 to a maximum of Lire 84,500,000,000 by the issue of up to 13,000,000 ordinary shares, par value Lire 1,000 each, with the waiver of pre-emption rights by existing Stockholders, as permitted by article 2441/b of the Italian Civil Code. These shares will be taken up by the conversion of a Eurobond to be issued by a wholly-owned (directly or indirectly) foreign subsidiary of Stefanel S.p.A.;
- b) consequent modification of article 5 of the Articles of Association;
- c) conferral of powers for the execution of the resolutions adopted;
- 2) Proposed takeover by merger with Stefanel S.p.A. of Vega S.p.A., with registered offices in Ponte di Piave (TV) and issued and fully-paid capital stock of Lire 8,000,000,000 wholly-owned by Stefanel S.p.A.; annulment without replacement of all the shares in Vega S.p.A.; related resolutions;
- 3) Proposed takeover by merger with Stefanel S.p.A. of Bellatrix S.r.l. with registered offices in Ponte di Piave (TV) and issued and fully-paid capital stock of Lire 137,000,000,000 wholly-owned by Vega S.p.A., the company referred to in 2) above; related resolutions.

In order to participate at the Meeting, Stockholders must deposit their share certificates, within the legally prescribed time limit, either at the Company's registered offices or with one of the banks listed below:

Banca Commerciale Italiana, Credito Italiano, Banco di Roma, Banco Ambrosiano Veneto, Banca Popolare Veneta, Cassamarca, Banca Popolare di Adria e Montebelluna, Istituto Bancario San Paolo di Torino, Banca Popolare di Verona, Cassa di Risparmio di Udine e Pordenone, Banca Popolare Friuladria, Banca Nazionale del Lavoro, Banco di Napoli, Monte dei Paschi di Siena, Banco di Sicilia, Banca Antoniana, Banca di Trento e Bolzano, Morgan Guaranty Trust Company, Girocentrale and Bank der Österreichischen Sparkassen A.G., Delta Erre S.p.A., Monte Titoli S.p.A. (for the shares it administers).

Ponte di Piave, Italy.
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GIUSEPPE STEFANEL
Chairman

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UK NEWS

Tory policy attacked as unemployment rises

By Peter Marsh, Rachel Johnson and Alison Smith

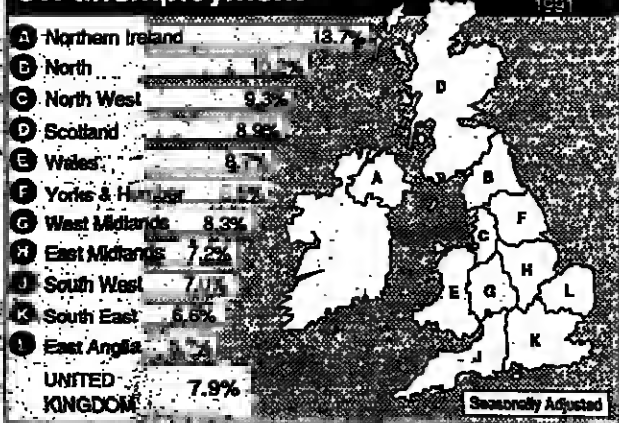
THE government's handling of the economy came in for sharp criticism yesterday after news of a further large rise in unemployment and a warning from industrial leaders that the economic upturn would be delayed.

Department of Employment figures published yesterday showed Britain's unemployment rose by 70,000 last month to 2.4m, the highest figure since June 1988.

The increase was smaller than expected and marked the lowest monthly rise since January, but it sparked fresh attacks from the opposition Labour party which called for an immediate cut in bank base rates.

The 15th consecutive monthly rise in seasonally adjusted unemployment also coincided with a warning from the Confederation of British Industry (CBI), the employers' organisation, that the rising jobless total will depress consumer spending, delaying the start of an economic upturn.

UK unemployment



until the end of the year at the earliest.

The CBI, reporting on its latest survey of the distributive trades, said high street sales had slumped back to 1981 levels of early 1981. It said the government had been over-optimistic about predicting a consumer-led recovery this summer.

As pressure increased on the government to act to revive the economy, speculation mounted that it might cut base rates, now at 11.5 per cent, within a week after publication of figures today expected to show a big fall in retail-price inflation. The rate of rise in the

retail prices index, 4.3 per cent in April, expected to have dropped below 6 per cent last month.

The unemployment figures led to angry exchanges in the House of Commons, as Mr Neil Kinnock, the opposition Labour leader, blamed rising unemployment on government policies. He claimed the concept of "majorism" was defined by rising unemployment and recession.

Figures, meanwhile, from the Department of Employment show the annual rise in average earnings has eased to 8.4 per cent in April, from 9 per cent in March. April was the fourth consecutive month to have seen a fall in the figure, which stood at 9.4 per cent in December 1990.

The earnings slowdown was especially marked in the service sector, which accounts for about 60 per cent of UK output and which has been hit by 8.4 per cent in April.

Mr Michael Howard, employment secretary, said the fig-

ures provided "unmistakable evidence that the battle against inflation is being won". Government satisfaction at the figures was, however, depressed by the results of the CBI survey, which found scant evidence of a consumer-led upturn.

Mr Nigel Whitaker, chairman of the CBI panel in charge of the survey, said: "The risk of unemployment has now taken over from high interest rates as the main factor denting consumer confidence."

Retail sales volumes were humping along the bottom again in May, after two volatile months. The sudden increase in Value Added Tax in the budget, poor weather and pressure to lower prices in the face of slack demand had all reduced profit margins.

Retailers had detected glimmers of light in the past two months only as a result of the extra public sector sales volumes in March and April, the CBI said.

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BRITAIN IN BRIEF



Brooke fails to find talks chairman

A chairman for talks on Northern Ireland's future has yet to be found, even though the first stage of discussions is supposed to start on Monday. Mr Peter Brooke, Northern Ireland secretary, has confirmed.

Mr Brooke is to meet Mr Gerry Collins, Irish foreign minister, as part of the intensive search for a candidate acceptable to all sides - and willing to take on the job.

If a chairman cannot be found in time, Monday's talks between Northern Ireland's four main constitutional parties could be in jeopardy unless the nationalist Social Democratic and Labour Party was convinced an announcement was imminent.

House of Fraser farms out credit

The House of Fraser, owner of Harrods and other UK department stores, is to farm out its credit card operations to GE Capital, a subsidiary of General Electric of the US.

GE Capital Retailer Financial Services will take over the management and financing of the House of Fraser account card loan portfolio which has 1.1m customers and 62 stores. House of Fraser will pay GE Capital a fee, but financial terms of the deal, which is initially for 15 years, have not been disclosed.

Mr George Willoughby, House of Fraser deputy chairman, said the arrangement would enable his group to focus exclusively on its retail activities.

Reform for local care

The government has set up an advisory group to identify and "test" ideas which need to be taken between now and 1995 to implement the reform of community care.

It will consist of senior staff from the Department of Health, local authority social services departments and health authorities. The government will also, from September, require its social services inspectorate and regional health authorities to produce six-monthly reports on progress towards implementing the new policy.

The planned reforms are intended to encourage elderly and handicapped people to be supported in the community rather than in institutions.

Railways get more money

British Rail is to be given an extra £150m in subsidy to compensate it for operating loss-making rail services in the current financial year.

The subsidy, called the public service obligation grant, has been added to the £585m allocated last year because the recession has worsened the losses forecast at the time that figure was set.



Sir Alec Guinness, the actor, above, and Mary Robinson, the President of Ireland, have received honorary degrees from Cambridge University in a 400-year-old ceremony. They were among nine "graduates" honoured by the Duke of Edinburgh, chancellor of the university, who also conferred degrees on German Jewish writer Stefan Heym; Professor Paul Erdos, a distinguished Hungarian mathematician, and the French physicist Pierre Gilles de Gennes.

Woman jailed in trigger case

Ms Jeanine Speckman, export manager for Euromac in Thames Ditton, Surrey, has been jailed for 18 months for her part in a plot to export to Iraq electrical capacitors which could be used as triggers for nuclear bombs.

Ms Speckman and Mr Ali Daghir, the company's managing director, were found guilty of conspiracy to export illegally 40 capacitors between September 1988 and March last year. Mr Daghir was jailed for five years.

Judge Neil Denison said Ms Speckman, of Adlestone, Surrey, had been "a reluctant

Exchange puts deficit at £5.1m

The London Stock Exchange reported a deficit of £5.1m for the year to 24 March as its spending on technical development doubled to £16.5m.

With lacklustre stock markets for much of the year and a fall-off of the number of companies seeking to raise capital, the exchange was left struggling throughout the year to contain its costs.

Its operating costs rose by £2m to £183m, while spending on developing the paperless settlement system, Taurus, and other developments took the total to just under £200m.

Stockbroker fined £75,000

A stockbroker has been fined £75,000 and barred for life in one of the severest disciplinary actions yet taken by one of the City's self-regulating organisations.

Mr Gerald Westcott Morse, formerly of Manchester stockbrokers Charles & Seal Schavieren, was found to have dishonestly misappropriated £53,566 belonging to one of his clients to get himself out of his own financial difficulties.

Road traffic volume falls

Recession brought a 3 per cent fall in road traffic in the first quarter of 1991, according to figures published by the Transport Department. The number of lorry-miles driven was 8 per cent lower than the year before.

Olympic deal

Procter & Gamble, the detergents and household cleaning goods manufacturer, is giving the British Olympic Association a minimum of £250,000 to help defray the costs of sending a team to the 1992 Barcelona Olympic Games.

Government opposes Brussels plan for regulating satellite TV

By Raymond Snoddy

THE British Government has come out firmly against European Commission plans for a directive regulating technical standards for satellite television.

Mr John Redwood, the Department of Trade and Industry minister responsible for telecommunications, believes the plans could jeopardise the growth of the satellite television market and impose unnecessary costs on consumers.

At the beginning of this month, Mr Filippo Maria Pandolfi, the technology commissioner outlined proposals for a directive on high definition television, the move to introduce "wider screens" and sharper pictures.

Mr Pandolfi said the Commission would not force "existing services" to give up current standards such as PAL in favour of the preferred high definition norm, known as D2-MAC.

Manufacturers of large TV sets, however, would have to be fitted with D2-MAC decod-

ers from the beginning of 1993. Mr Redmond said yesterday the interest of the consumer had to come first.

"It will not be well served by compulsory phasing-out of transmission in the PAL standard, currently used by the majority of satellite channels," Mr Redmond said. "I see no merit in the Commission's proposal that all new channels must use D2-MAC and depress the market for satellite television."

He also insisted he could not accept the idea that TV sets should be compulsorily fitted with D2-MAC decoders.

Asked if the UK would ultimately veto such a directive if it is brought forward by the Commission, he said: "I will take whatever steps are necessary and feasible."

Manufacturers such as Philips, of the Netherlands and Thomson of France are heavily committed to D2-MAC as the immediate step, on the way to high definition television. One motive in trying to develop a new European standard is to keep out non-Eu-

ropean rivals, particularly the Japanese.

"I don't think it would be wise to cut off Europe from the well-springs of innovation from abroad. I think the European consumer would be impoverished as a result," he said.

The government welcomes voluntary agreements reached between broadcasters, manufacturers and satellite operators to encourage the development of wide screen television channels.

Mr Redmond, however, said: "I urge Vice-President Pandolfi to think very carefully about his plans for a directive. He is in danger of alienating broadcasters and imposing unnecessary costs on consumers."

The market should essentially be allowed to decide between the existing rival satellite technologies.

European technology should be mobilised in support of the next stage, the development of digital television. There the goal should be a single world standard, the DTI minister added.

Six executives quit insurance company

By David Waller

ALLIED Dunbar, the UK's largest unit-linked life insurance company, is losing six executive directors after taking pre-emptive action in part designed to prevent its senior executives from leaving to join a rival life company.

The government welcomes voluntary agreements reached between broadcasters, manufacturers and satellite operators to encourage the development of wide screen television channels.

Six out of 20 executive directors at Allied Dunbar - senior executives one rung below the board level - are leaving the company this week after being offered new "take-it-or-leave-it" contracts. This follows the recent departure of two main board directors, Mr Lawrence Churchill and Mr Ladislav Suchopar.

The service contracts have been offered to a total of over 60 senior executives. They increase the amount of notice the executives must give should they wish to quit the company, from one month at present to up to a year in some cases.

The contracts the executives have been offered a one-off bonus of up to 50 per cent of

their salaries.

Rival life companies described the offer of new service contracts as aggressive tactics in an increasingly competitive market. They are designed in part to stop senior people from leaving to join a rival life company.

They left Allied, a subsidiary of BAT Industries, in October last year at the same time as Sir Mark resigned his post as non-executive chairman. Sir Mark is providing the financial backing for their new venture, which is likely to focus on life products for high net worth individuals, although for legal reasons no formal announcement has been made as yet.

Mr Sandy Leach, Allied's managing director and deputy chairman, said the company was offered in order to "secure certainty and commitment".

Major underlines British commitment to Europe

By Philip Stephens, Political Editor

MR John Major, the prime minister, signalled his determination yesterday to keep Britain in the mainstream of Europe as his cabinet colleagues sought to publicly isolate Tory backbench critics of further integration.

Some ministers, however, confessed to cynicism that Margaret Thatcher, the former prime minister, might re-open the battle with a re-statement of her own opposition to a single European currency.

After two days of confusion and recriminations among Tory MPs, Mr Major told the House of Commons that it was in Britain's national interest that the present negotiations on economic and monetary union reached a conclusion that enables the whole of the Community to go forward together.

His comments came as Mr Douglas Hurd, the foreign secretary, dismissed criticism from some of the right of the Tory party that the government was contemplating the wholesale transfer of power to Brussels.

In an untypically sharp remark which was taken at Westminster as a direct rebuke to Mr Nicholas Ridley, the former trade and industry secretary, he commented: "After a time people turn against daily unconvincing efforts to make their flesh creep. That limit has now been reached. With a sigh of relief we can now get on with our job of getting the best possible outcome for Britain in Europe."

Other ministers echoed his confidence that after a period which has seen Tory MPs look at best confused and at worst hopelessly divided that the vast majority would now settle down to presenting a united front.

Mr Major is expected to try to comment to the unity with a lengthy exposition of his European policy in a speech later today.

Some MPs on the right, however, insisted that they were not prepared to sit silently if the negotiations in Brussels on EMU looked like dragging Britain into a commitment to a single currency.

N Sea oil unions reach agreement

By Diane Summers, Labour Staff

NORTH SEA oil unions and management last night reached agreement in principle to union recognition and a pay and conditions package that should clear the way for major construction work to start on platforms this summer.

The deal follows industrial unrest last year and intensive negotiations since December. The package relates solely to "hook-up" work and does not cover the period after oil and gas production gets under way. Unions had, ideally, wanted to achieve a single "continental shelf" agreement that would have covered all North Sea employees involved in both hook-up and post-hook-up work.

Hook-up workers will now typically earn £26,450 a year for 26 weeks' work. This will be about £3,000 more than their post-hook-up colleagues and will make them the best paid workers in the North Sea.

Motor industry 'seriously damaged by recession'

By Kevin Done, Motor Industry Correspondent

THE MOTOR industry in Britain is being "seriously damaged" by the recession, it was claimed yesterday.

In an open attack on the government's economic policies Mr Colin Hope, the new president of the Society of Motor Manufacturers and Traders, said there was still "only limited understanding in political circles that a recession was not a virtue, that recessions destroy or at the very least do serious damage."

He warned that "any government that no manufacturer would continue to invest indefinitely in a market that is as unstable and inadequate as ours has been of late."

UK new car and commercial vehicle sales have fallen precipitously in the last 18 months.

Mr Hope argued that "market swings of this magnitude are not a result of chance - they flow from inadequate economic management, from lack of sound financial controls and from a failure to make them work."

UK car makers are still smarting from the impact of the budget, which they considered to be a direct attack on the motor industry at a time when new vehicle sales were already falling steeply.

The industry fears that new car sales could fall as low as 1.5m this year, compared with 2.0m last year, and a record 2.3m in 1989.

The motor industry could not "operate sensibly in a boom or bust environment - we need stability," said Mr Hope. "Realistic policies were needed to restore a new car demand to above the level of 2m a year and to ensure that the commercial vehicle industry had a future."

The recession was "deep and widespread" and although some other countries were also in recession, it was far worse in the UK. "There is no end in sight," he said.

UK car production rose in May to 111,567, a 4.1 per cent increase on the same month last year, helped by a dramatic increase in the output for export markets.

Racism continues to blight Britain's black minority

Alan Pike on the demands for a change in the law to end discrimination as progress on equality slows

RACIAL hatred is a fact of life in Britain, according to the country's Commission for Racial Equality (CRE), which this week asked why black people are still more likely than whites to be unemployed or in poor jobs, badly housed or in prison.

The CRE claims racial minorities are still the victims of discrimination more than 25 years after the first Race Relations Act came into force, and 19 since some of the worst riots in post-war history focused national attention on the problems of the inner cities.

The pace of change following the introduction of the act and the rising has been too slow, according to the commission, which called for a change in the law. It did so in terms which leave no grounds for complacency about the elements of progress which have been made.

Mr Michael Day, the commission's chairman, spoke of "continuing evidence of racial hatred, harassment and violence which blights the lives of many minority community citizens" and a "more covert, subtle discrimination embedded in

the culture of many institutions and systems".

Many of the factors which contributed to the inner city disturbances ten years ago, said Mr Day, were still apparent.

There is "continuing evidence of racial hatred, harassment and violence which blights the lives of many minority community citizens" according to Michael Day, chairman of Britain's Commission for Racial Equality.

ent today - high unemployment and poor housing, educational and welfare facilities.

Blacks are also less likely to be represented at the positive end of society. The election last week of Mr Bill Morris as the country's first black trade union leader can be interpreted as evidence of progress but also of an agonisingly slow pace of change.

American visitors often

express surprise at the almost complete absence of black people in top positions in British society - business leaders, judges, chief constables, college principals - compared with the US.

Unemployment among ethnic minorities is around 60 per cent greater than for whites. This figure, however, is an improvement on the mid-1980s when ethnic minority unemployment was double the average. By the end of the 1980s race relations workers had begun hoping that demographic changes which are reducing the number of young people in the labour force were making employers more prepared to recruit, train and promote black workers.

But optimism that demographic factors were helping to solve the problem is now giving way to fears that the recession is driving many employers back to cautious recruitment policies which disadvantage black applicants. It was, said Mr Day in his annual report, a fallacy to believe that a "benign, evolutionary assimilation process" would resolve the problems of racial disadvantage.

Against this background, the commission wants its legal powers strengthened. Its call comes the week after a Home Office-funded Policy Studies Institute report on the work-

ings of the Race Relations Act in employment cases also argued for changes in the law. The commission wants simplified and general powers to conduct formal investigations in named organisations; a new industrial tribunal division to deal with all cases of sex and race discrimination; the introduction of obligatory ethnic record-keeping in employment - with the possibility of its

extension to housing and education - and a widening of the race relations law to cover all areas of central and local government activity including the immigration, police and prison services.

Firm recommendations will be made to the government early next year, after the commission has considered reactions to a consultative document published yesterday.

The document argues that issues generated by the Satanic Verses affair show that the law of blasphemy - which applies only to Christianity - needs to be either abolished or extended to other religions, and that "religious identity needs protection in a similar way to racial identity". Other issues raised in the document include the possibility of replacing the Commission for Racial Equality and the Equal Opportunities Commission, which deals with sex discrimination, with a single human rights organisation.

Both the commission and other groups campaigning for stronger legislation are attracted to Northern Ireland's Fair Employment Act, which has the central aim of promo-

ting equal opportunities across religious divisions. A similar approach to racial equality in mainland Britain, it is argued, would give the Race Relations Act a more positive thrust and open up new opportunities to counter discrimination.

Some banks, retailers, local authorities and other employers are adopting fair employment principles in their recruitment policies. The commission believes, however, that the pressure of a stronger law is necessary to increase the speed at which such practices spread through industry.

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Michael Day: fighting 'embedded discrimination'

Michael Day, chairman of the Commission for Racial Equality, is shown in a black and white photograph. He is wearing a suit and tie, and is looking towards the camera. The background is dark and out of focus.

THE PROPERTY MARKET

Ripe pickings for the cash-rich

By Vanessa Houlder

No matter how bad conditions in the property market are, someone, somewhere is always making money.

Indeed, it is virtually a truism that the worst conditions offer skilled investors the greatest opportunities. The Reichmann brothers, for example, made a fortune by buying a clutch of properties in crisis-torn New York in the 1970s.

There are plenty of Reichmann wannabes scouring the UK market, trying to pick out the wheat from the chaff. Although some parts of the market are still treacherous, there are interesting opportunities for the select band of cash-rich investors.

There is, however, more talk than action. Would-be buyers talk wistfully about the difficulty of buying good property in the current market (although cynics ascribe some of this to an attempt to cover up a shortage of funds).

The so-called "sellers' strike" partly reflects the tendency for good quality property to be concentrated in the hands of institutions and large property companies, which

are under little pressure to sell at such low prices.

In addition, even some of those that need to offload property are reluctant to strike deals at rock bottom prices. Banks, for instance, are often refinancing deals or warehousing property for a couple of years, rather than sell at the bottom of the market. "The banks are sitting very tight," says Raymond Mould, who heads Arlington Securities, which has been looking for deals for Pillar, its recovery fund.

The reluctance to sell at bargain prices is matched by the buyers' reluctance to pay the asking price. Mr Tim Hayward, of KPMG Peat Marwick, the receiver to many stricken companies, says that relatively few realistic offers are being made. "At the moment there are not many serious purchasers around. I don't think we have yet seen a serious uptake in what I call sensible offers," he says.

Every buyer's philosophy is different and it may be some years before the relative merits of their approaches can be decided. So far, however, most of the attention has

been devoted to industrial property, where yields have already started to fall.

The enthusiasm for industrial property is partly a consequence of its high yield which compares well with that of gilts. In part, too, it reflects the way in which industrial property has escaped the gross oversupply that has afflicted the office sector.

Perhaps, too, it stems from a suspicion that investors have unfairly tarred industrial property with the same brush as offices. "The market is overreacting to the pain suffered by the developers and banks in formerly fashionable property sectors," says Mr Matthew Oakeshott, director of OLIM Investment managers which has long been an advocate of high-yielding investments.

By contrast, relatively little interest is being shown in offices, the yields on which are continuing to rise. "The office market has largely been abandoned," says Mr Greg Nicholson, investment partner of Hillier Parker.

The few deals there are in this sector are mostly being struck by overseas investors, who carried out 70 per cent of the £300m-worth of transactions in Central London in the first quarter, according to Richard Ellis. In the largest deal so far, DEGI, the largest German open-ended fund, paid £72m for a fringe City property on a yield of just above 9 per cent last week. It said there was "an unprecedented window of opportunity in the London market where there are signs that yields may now be firming".

Retail property is also attracting attention, particularly as some commentators think that it will respond quickly to improving economic conditions. Even within the sector, however, there are differing approaches to investment.

One of the most active institutions in this field is Scottish Widows, which has been buying through thick and thin since 1981. It has recently bought department stores in Bristol and Gloucester, a few office and industrial buildings and last month, Rosebrough's Torquay shopping centre for £22.7m.

"I think we have been fairly defensive," says Mr Andrew Winkell, property investment manager. "We have invested in prime locations which have held their value." He thinks that the pressure caused by high rents and business rates on retailers, which is worrying some investors, is often exaggerated. "We have had very few people go under on us," he says.

But while Scottish Widows favours parades of shops, it distrusts out-of-town supermarkets and superstores. "They are vulnerable to depreciation and a change in unit size," Mr Winkell says. The rarity of getting planning permission has driven prices up. I do not feel comfortable about them.

It intends to invest £200m this year, citing the dwindling size of the yield gap between property and gilts as a case for property. He does not echo the complaints of the vulture funds about the difficulty of finding property because: "I have a cleaner and better image. The dif-

ference is that I am not buying for a short-term bounce.

Mr John Ritblat, head of British Land which has been the most conspicuous contra-cyclical investor to emerge in this downturn, takes a different approach to retail property. Sale and leaseback deals with Sainsbury have played a prominent part in the £462m of deals he has carried out since the end of 1989.

He is keen on out-of-town stores because he thinks the rents are fairly priced. He dismisses the argument that buildings will soon be out of date. "It is quite true that these buildings in the past have high obsolescence. Today I do not think so. They are designed for update and renewal and they have probably arrived at the optimum shape."

He is wary of high-street shops because retailers are under sustained pressure from high rents, the uniform business rent and the fall-off in turnover.

British Land still has £500m in available funds, of which it would like to spend a "good part". It will not buy entire companies, believing that it is cheaper and simpler to buy property direct. "You don't want to take over other people's baggage," Mr Ritblat says.

Mr Ritblat reckons that when sentiment turns, yields will move sharply. "The market tends to move in jumps," he says. That said, he thinks there will be important differences between the forthcoming recovery and that of the mid-1970s. Whereas run-away inflation fuelled the enthusiasm for property in the 1970s, this time round it will need



John Ritblat, head of British Land, a contra-cyclical investor

genuine growth to fuel demand. "You won't get a proper recovery until the market is convinced that rents have stopped falling," he says. "It will be a slower recovery than in the 1970s," he says. "I don't think you will see a market that has got a sustained momentum for two years. It could easily take five years to make real money."

But even if there is no immediate

prospect of recovery, Mr Ritblat believes it is right to invest well before the upturn. "Now you can fashion your purchases to suit your requirements. In a bull market you get a compromise," he says. He also warns that prices will be marked up against the buyer when a recovery comes into sight. "You won't be able to buy when you feel the moment is right," he says.

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MANAGEMENT

Weir: under pressure to face up to the reality of ERM

James Buxton reports on the UK engineering group's determination to control its costs

For years now, Weir Group have been about the story that their chief executive, Ron Garrick, smokes in the mirror first thing in the morning to get it over with for the rest of the day. Certainly, in the past few weeks, a lot of people both inside and outside the company will have seen Garrick's most unyielding face.

The Glasgow-based engineering company, which generates about half its business abroad, has set itself the goal of remaining fully competitive in the new economic environment created by Britain joining the European exchange rate mechanism last year.

"There is no way that if inflation here is higher than elsewhere the government will allow the pound to become worth less," says Garrick.

"Our main competitors in Germany and Japan are facing cost increases of about 3 per cent a year. Therefore our unit costs cannot rise by more than 3 per cent."

The ERM affects Weir, not because continental Europe is a particularly big market for it - the company's main markets outside the UK are North America and the Middle East - but because it is the home of KSB, of Germany, and Sulzer of Switzerland.

These two companies are the European rivals of Weir Pumps, the group's biggest subsidiary, which accounts for 40 per cent of the group's \$38m turnover. About 80 per cent of the group's sales come from overseas.

After Britain joined the ERM last October, Garrick said he had no

fears about competing with sterling at DM235, the rate at which Britain joined the ERM.

Earlier this year he informed the subsidiaries of the 3 per cent cost increase norm. It is already beginning to take effect on manning levels and on the size of bills Weir is prepared to accept from its suppliers.

Garrick, who is 50 and has seen the group since it was rescued by its bankers from the brink of collapse in 1981, says that Weir is acting from a position of strength. Its Weir Pumps subsidiary, one of the three leading pump makers in Europe, is maintaining orders at the high level they reached last year, while the other two, Weir Oil and Gas, are doing well in the North Sea oil and gas industry.

Its desalination subsidiary, Weir Westgarth, recently won a £70m order from Dubai and another subsidiary, Liquid Gas Equipment, which builds equipment for gas-carrying tankers, has taken orders worth \$35m to equip five ships.

Analysts forecast steady improvement on last year's record £27m pre-tax profits.

Despite its aspiration to keep unit costs increases to 3 per cent, Weir operates in a country where inflation until recently was 10 per cent. That came to the fore recently when the Weir Pumps unions initially put in a claim for a 13 per cent increase.

"We were under big pressure with the company performing well and the unions expressed a legitimate desire to share the company's prosperity," says Garrick. "In any case

we've got to keep wages moving ahead in the UK unless we want to become the poor man of Europe."

On the other hand he realises that, with labour and overheads accounting for 45 per cent of Weir Group's costs, the fact that UK wage costs are only two-thirds of those in Germany is an advantage not to be thrown away.

Roy Stewart, industrial relations manager at Weir Pumps, explained to the unions that since Britain was in the ERM, the company had to compete against rivals giving pay rises of 3 to 5 per cent. "We told them we were locked in a system over which we had no control and warned them that if our labour costs increased faster than those of the competition it could mean a reduced number of jobs."

Weir Pumps made a final offer worth 8 per cent on March 14. The unions waited for nearly two months before putting it to their members in the hope of winning a better offer. The offer was not improved and when it was put to the workforce on May 9 it was accepted.

Last week Weir Pumps announced that it was restructuring back office functions at its three pump factories. Office staff engaged in operations such as engineering, contract management and sales are being concentrated at two sites, Cathcart in Glasgow and Manchester.

Some of those based at the third site, Alloa in Central Scotland, are being transferred to Cathcart, but

67 people at Alloa and 40 at Glasgow will lose their jobs.

Garrick says that the 107 jobs being lost represent four per cent of the subsidiary's labour force, and that with further job losses likely through natural wastage the increase in its labour costs this year should be about 3 per cent.

But he insists that the restructuring is part of a large reorganisation of office work aimed at improving the mechanism for obtaining and processing orders. "We must become much better at this," he says. The scheme involves introducing open plan offices located in a logical sequence with more computerisation and will take a year to come fully into effect.

"We think our manufacturing plants are as good as our German competitors' and much better than those in the US," he says, but admits that the group's productivity has not improved as quickly in the past two to three years as it did previously. A further £2m is being spent on new machine tools at Cathcart.

Stewart says that union concessions on working practices and job flexibility being introduced in return for the phased move from a 39 to a 37 hour week (to be completed next year) "have not met the full cost of the shorter working week."

Weir Group measures its productivity by a formula in which output is scored in terms of the number of standard hours of work on the factory floor each order ought to have entailed. Input is measured by the



Roy Stewart (left) and Ron Garrick: unit costs cannot rise by more than 3 per cent

number of hours actually put in by all employees.

By this yardstick output has risen from 18.5 per cent of input in 1978 to 26 per cent today, an improvement of 40 per cent. Any reduction in input hours through streamlined office functions ought to improve the ratio.

Weir Group is ruthlessly employing another weapon in keeping its cost increase down to 3 per cent: it is trying not to pay its suppliers and providers of services more than three per cent over what it paid last year. That means:

• purchasing more components internationally if necessary. "There's no currency risk now if we buy in Europe," says Garrick. "Ideally we would buy in the UK and that's where we get the bulk of our supplies. But if the ERM makes British suppliers uncompetitive we will go elsewhere. We must not be worse off than our competitors."

• humbly telling providers of services that Weir will not pay them more than a 3 per cent increase on last year. That goes for services such as legal fees, accountancy and banking.

"We've told our auditors: don't ask us for more than three per cent," says Garrick.

"We're as mean as hell, typical Scots with short arms and deep pockets," he says unsmilingly, and implies that many service providers have pushed up their own salaries and expenses excessively in the past few years. "I'm not going to pay them for that."

The 3 per cent norm has been ordered throughout the group, though Garrick admits it would be difficult for subsidiaries suffering declining volumes to achieve it. Fortunately he does not see many in that position. Some costs cannot be kept to 3 per cent, to Garrick's fury premi-

ums at the Export Credit Guarantee Department are going up by at least 10 per cent.

With Britain in the ERM and the completion of the EC's single market looming, Weir is now more interested in operating in continental Europe, where it has previously complained of the difficulty of competing German companies' preference for buying German.

It would now like to find and buy a medium-sized engineering company in an EC country, probably Germany. It would leave its management in indigenous hands, but Weir Pumps would channel its castings and machinery through it for local assembly.

An acquisition in the US is another possibility. "The dollar does swing about a bit but I've discovered that US companies have supply costs that are about 10 per cent below ours. I want to get that," says Garrick with a grin.

How Chicago encourages good corporate citizens

It is a character in the opening scene of Tom Wolfe's novel *Bonfire of the Vanities*, François Falque-Pierrotti, general manager of Banque Nationale de Paris in Chicago, venturing through a black ghetto by car. But unlike in the novel, Falque-Pierrotti was there to do good.

He was driving his subcompact to the office of the Summer Intern Program of Chicago, an organization that places young people in summer jobs from ethnic minorities living in the inner cities. While American businesses have frequently provided such opportunities,

the Chicago programme - set up five years ago - is unique in that it includes heavy participation from foreign companies and banks, even consultants.

The list of corporate participants, nearly a third of which are Japanese, includes both futures exchanges, the Consulate General of the Federal Republic of Germany, Dai-ichi Kangyo Bank, Daiwa Securities, Deloitte & Touche Japan Airlines, Illinois Bell, Lufthansa, Société Générale, Sumitomo Bank and United Parcel

Service.

Japanese companies have been especially keen to take part in community projects in an attempt to shed their poor image in the United States. But there is a general consensus among foreign firms that they should be good corporate citizens.

While altruism and imagery may be good enough reasons for participation, companies that weaver are subjected to the gentle persuasion of Elvira Borgstätt, the German-born dynamo who is founder and

chairman of the programme.

President of her own real estate firm, EBKO, she tells the vacillators that they know how difficult it is to find good middle managers. With this programme, "You are helping educate middle management. That's what you can do for Chicago and that's what you can do for yourself." This line usually clinches it.

The young people who are carefully selected for the programme are in their final year of high school and must have been accepted by a university.

They are then assigned to paid internships, which run from June to August, for each of the four years of their university studies. In addition to their jobs in business, they are also required to perform community service for about 12-15 hours a month.

Last summer, Jessica Ulrey, Falque-Pierrotti's intern, spent five weeks at BNP and another five weeks at Sophia University in Tokyo sponsored by the Japan Travel Bureau. She had been worried that she might not succeed in her first

year of pre-law studies at the University of Illinois, but her self-doubts evaporated.

"I found faith in myself," says Ulrey, whose home is in one of the worst public housing projects in Chicago.

Confidence-building is much of what the internship programme is about for the students. Exposure to normal job routines in physically safe environments is a boost for young people who have to cope with difficult home lives, overcome deficient primary and secondary educations, dodge

drug dealers and avoid a phalanx of other temptations that could lead them astray.

Brian Pauling, an accountancy student at Hampton University in Virginia, who has been with the programme for three years, says: "It takes determination."

Pauling, from a community on the south side of Chicago, has spent his internships with Fuji Bank. Despite Fuji's interest in offering him a permanent job, Pauling says he wants to take a law degree, become a certified public

accountant and eventually start his own accounting firm.

Borgstätt says that the programme is "investing in the future of Chicago." While she plans to place 40 interns this summer, she wants to double that number next year and increase the numbers on the programme to 500.

As part of her expansion strategy, she is looking for more European companies and wants to find for European travel-study programmes. Falque-Pierrotti is already being encouraged to take a Chicago interest in his new BNP posting in Portugal.

Barbara Durr

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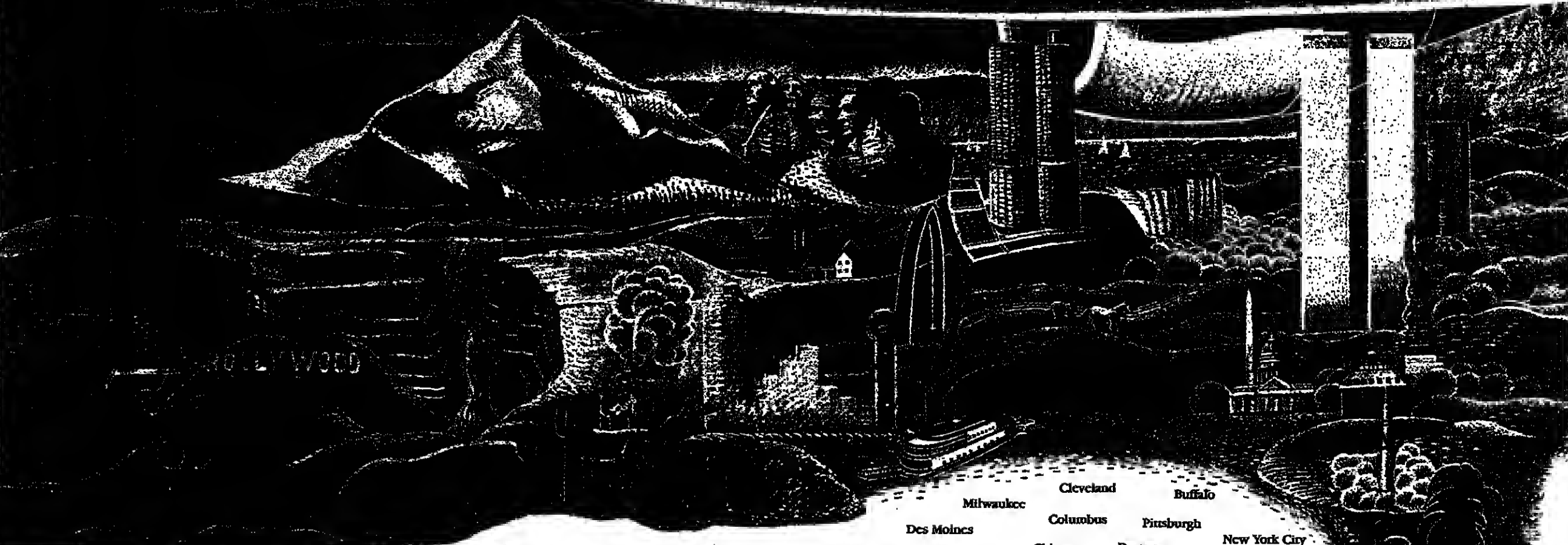
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	Chicago	Current
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TECHNOLOGY

Roger Wiley proudly flicks through the colour photo albums which record in pictorial form all the intricate stages which go into the production of a single Cray supercomputer. Once each production stage is complete, the album is signed by the individual workers who did the job.

Only 280, or so, such albums exist. As head of telecommunications and computing at Britain's Meteorological Office in Bracknell, Wiley is now the proud owner of two of them.

The Met office will use its two Cray Y-MP8 machines, the first of which will come into full service this month, for short-term weather prediction and for modelling climatic changes. Many of the other Crays in existence are used for similar applications, where huge amounts of data need to be processed, often in university departments, research organisations or exploration - such as seismic analysis in the oil industry.

But the extraordinary power of such machines is now finding a home in more general business applications, particularly in manufacturing.

"We think the market is growing, and the piece of the market we are looking at most closely is the commercial area," says John Fleming, marketing manager for Cray Research in the UK. "One of the most interesting things for us is the success that Cray has had in Japan, where all the primary Japanese automobile manufacturers use our machines to design new cars."

Two areas of particular interest for the car makers are car design - to model drag factors, for example - and "crash analysis", to calculate what would happen to the car body on impact. In the US and the UK aero-engine makers such as Rolls Royce are also using Cray machines to design their wings. And there is some academic research concentrating on the modelling of financial data - although this is still restricted by the lack of software for the applications.

The appeal of such machines, apart from their enormous processing capabilities, is that they enable manufacturers to visualise what would happen in given circumstances. As Fleming points out, the amount of data needed to make the calculations on wind drag or crash impact could eventually be processed on a large mainframe computer - although it may take time. The problem is how to present and analyse the output.

Della Bradshaw explains how supercomputers are finding a greater role in mainstream applications

Controlling the giant's strength

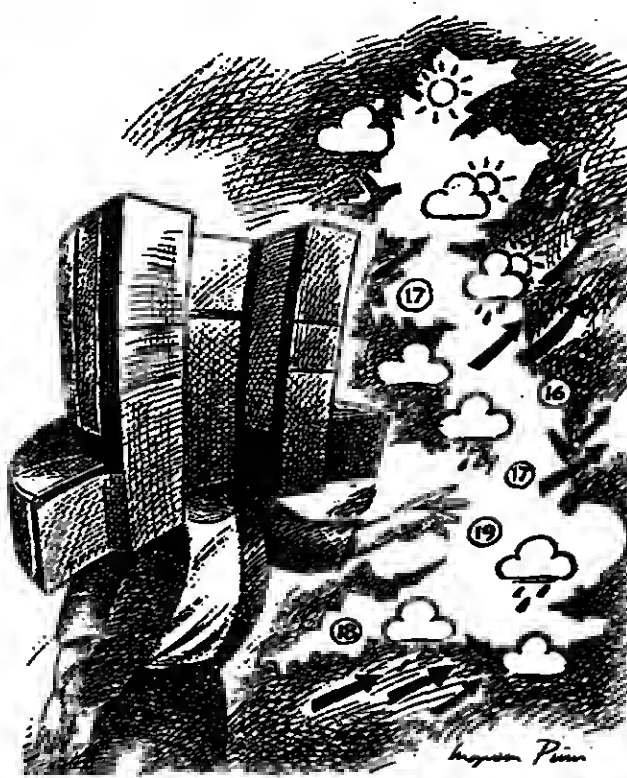
Visualisation, using computer graphics, enables the information to be easily assimilated by the engineer or forecaster. The weather sequences which appear on television in many countries, with the sun or showers passing across the country, are produced on supercomputers. A financial model could compare a number of products - bonds, say - by modelling their performance over a number of years and displaying the results graphically, so the analyst could tell immediately which would perform most effectively over a given period.

In spite of the growing popularity of such machines there is still a lot of confusion in the market about their definition. "A supercomputer is a label we attach to the most powerful machines, which makes it a moving target," points out Fleming. "Cray has a number of machines, but some of them are 'super' than others."

Bill Padfield, managing director of the UK arm of Alliant Computer Systems, defines it more precisely: a supercomputer must process more than 10m floating point operations, or a gigaflop, every second, he says. (A floating point operation is an arithmetical operation, and the measure used to calculate the speed of top-end machines.)

Cray machines range in price, for example, from \$300,000 (£180,000) at the bottom end to \$30m at the top. This indicates a move by Cray into the less powerful area often referred to as "mini-supercomputers", which were pioneered in the US by companies such as Alliant and Convex Computer.

They traditionally had performance speeds less than 1 gigaflop, although now they are beginning to cross the demarcation line. Last month Convex announced a family of supercomputers based on gallium arsenide (GaAs) semiconductor technology, making the machine up to nine times as powerful as its silicon-based



predecessor. The University of London was the first organisation to order the Convex C3800. The university will pay £4.5m for the machine, which will be used in areas such as computational chemistry, engineering and earth sciences.

There are two factors which principally distinguish supercomputers from ordinary mainframe machines and give them their extraordinary speed. They are:

- Parallel processing, where a number of processors manipulate data simultaneously.
- Vector processing, where one instruction generates a whole series of results, unlike the serial mainframe computer where one instruction produces a single response.

The Cray Y-MP8 computers used by the Met Office have eight processors, each of which is a vector processor. As a

result the machine can manipulate up to 2.7 gigaflops of data - or carry out 2.7 billion mathematical operations - every second.

Although Cray machines may be finding favour with the Japanese, Wiley got his machine almost by accident. When the Met Office decided it needed to replace its Cyber computer, because it needed up to 50 times the processing power the 1981-installed machine could offer, it looked at three companies to fulfil the contract: Cray, ETA, a subsidiary of Control Data of the US, and NEC of Japan.

ETA won the contract on cost, says Wiley, and the machine was installed in the middle of 1988. Then in April 1989, in the middle of the second acceptance trial, Control Data decided to close its ETA subsidiary.

"A long period of negotiations with Control Data followed, and we agreed that that the company would not be able to develop the software on and give us the level of support we needed," relates Wiley.

Instead, the Met Office negotiated for Control Data to put in the Cray machine, in settlement of the deal. The Cray will take over the full burden of the weather forecasting this month, handling short-term weather prediction for the UK and overseas, and the more general task of circulation modelling which will enable the Office to model and predict climatic changes.

The second Cray, which was delivered early this year, will be used to fill a Department of the Environment contract on environmental modelling and climatic change - the effects of ozone depletion and excessive carbon dioxide, for example, on the weather. Once the software was written for the first Cray machine it made it easy to duplicate it to run on the second to carry out the more specialist environmental model on the second machine.

Although the purchase of the first Cray was determined as much by circumstance as by choice, Wiley reckons that by the time his new machine needs replacing there will be several extremely powerful machines on the market, from which to choose. They will include machines from US manufacturers such as Cray Computer (a break-away company from Cray Research) and Cray Research itself and from three Japanese computer makers, Fujitsu, Hitachi and NEC.

NEC already claims to have broken the world supercomputing speed record, formerly held by Cray, with its SX-3 supercomputer. And there is growing competition from machines which go under the unusual title of "massively parallel" computers - where there are thousands of mini-processors all processing data simultaneously.

In the UK such systems are made by Parsys and Meiko, and in Germany by Paratec. Paratec will launch a machine next week which, it claims, will deliver a computational performance of up to 400 gigaflops.

Fleming, however, believes Cray, will maintain its lead as the speed master of the supercomputing industry. "We have been successful so far we expect to see a number of other competitors in the market," he says. "But we're still confident we'll continue to have the most powerful machine you can buy for your money."

Fake goods show their colours

A SECURITY mark as unique as a fingerprint could put producers of fake perfume and counterfeit watches on the run, writes Christine Griffiths.

Called Microtaggant, this tiny plastic particle is of random shape and made from a chemically stable thermoplastic resin with 10 coloured layers. Each colour corresponds to a value from zero to nine and the sequence denotes the code - there are more than 4bn available.

The microtaggant can be applied directly to products, or in a clear varnish, which is then printed on to labels. Manufacturers of wine, drugs, motor parts, videos, and even designer clothes - who all lose billions of pounds a year to counterfeiters - can label each product against fraudsters. The mark is read with either a pocket microscope or electronic scanning equipment.

Stamphill Microtag, of Stockport, which developed the system, stores the codes in its central computer, accessible only to the customer.

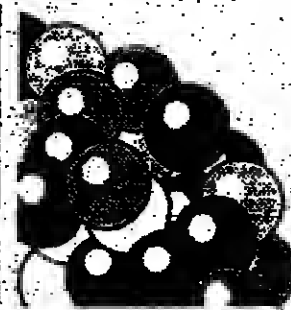
A tour guide who is in the know

IBM's Scientific Centre in Germany has developed a computerised tourist information system for the centre of Düsseldorf which can "understand" written natural language.

The research system, known as LEU2 and developed by the Institute for Knowledge-based Systems, in Stuttgart, can "read" German texts, analyse them linguistically and logically and then store the knowledge in a knowledge base.

Operating on a PS/2 personal computer or RS/6000 workstation, LEU2 holds both specific knowledge - such as the city map - and general knowledge - that a museum is a building, opens specific hours and charges an entrance fee, for example.

When users type in questions the system responds either by giving the specific information it has stored or by deducing the answer from its knowledge base. It also makes linguistic deductions: if it were asked firstly where a certain museum was located and then what time it opens, the software would refer back to the previous question and deduce that the "it" in the second question



WORTH WATCHING

Della Bradshaw

referred to the museum.

Five stars for clean paper

WHILE the UK paper industry awaits the government's eco-labelling scheme next year, Brands Papers, of Rugby, has devised a way of displaying a paper's environmental good or bad points, writes Christine Griffiths.

Brands, which markets paper and board in the UK, has gathered information on five areas of concern in the sourcing, manufacture and disposal of its 50 suppliers. An eco-check star is awarded to each product which surpasses the standards set in each section, up to a maximum of five stars.

Brands suppliers - mostly European mills - voluntarily submit details about such things as their forest management, levels of fossil fuel used and waste treatment, to be awarded their stars. The scheme will apply to both standard and recycled paper.

Exhaust sensors take to the road

AN extremely thin sensor, used for detecting car exhaust fumes, could help reduce the proportion of polluting gases, such as carbon monoxide and oxides of nitrogen, produced by engines.

The sensors, fitted into the catalytic converter in the exhaust system, send back information to the car engine to instruct it on optimum fuel use. Because the new sensors are made of this thin film ceramics they are just one three-thousandths of an inch thick. The sensors are used today. As a result, they can respond to changes in exhaust emissions in one tenth of the time. This enables

the engine to adjust the fuel mixture more quickly, hence reducing noxious fumes. Developed by Siemens research laboratories, in Munich, the film is achieved by sputtering a semiconductor metal oxide on to a ceramic substrate.

Printers, printers everywhere

OWNERS of the humble Amstrad PCW word processor can now splash out on a wider range of printers, thanks to upgrades in the Locomotive software from Locomotive Software, of Dorking.

The latest Locomotive 2 (version 2.30), together with the Locomotive software printer support package, enables more than 600 different printers to be supported from the PCW. These range from the cheapest typewriters with computer interfaces to sophisticated laser printers, including Canon and Hewlett-Packard machines.

The printer support package and latest version of Locomotive cost £28.95.

Flounder fights deep freeze

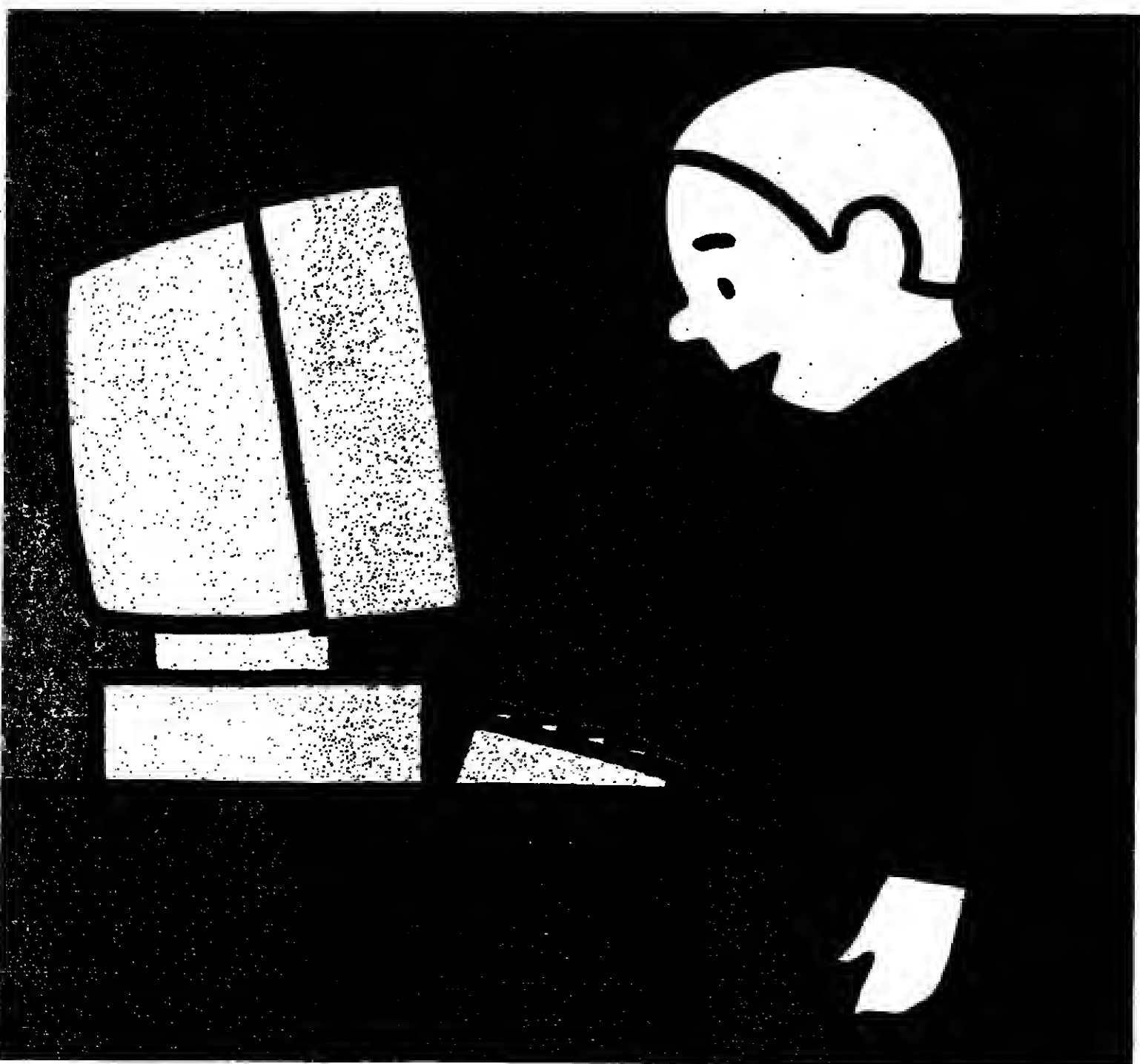
THE flounder, the flat fish which can survive in freezing cold water, could provide the insight into the development of the next generation of anti-freeze products.

Schottels in Virginia are developing a structural and functional copy of the natural fish anti-freeze which inhibits the formation of ice crystals at sub-zero temperatures. The first chemical analogue has already been made in laboratory quantities, and the researchers at the veterinary biochemistry department of the Virginia Polytechnic Institute and State University, in Blacksburg, are now working on substances that can resist crystal formation at lower and lower temperatures.

As well as being used as a substitute for salt to prevent roads icing over, the new agents could be used to preserve foods which today are damaged by ice crystal formation. Eventually they could even be used to help breed frost-resistant crops.

Contact: Stamphill Microtag, UK, 061 275 2222; Brands Papers, UK, 0226 545000; Siemens, Germany, 089 2346; Locomotive Software, UK, 0494 70000; Virginia Polytechnic Institute and State University, US, 703 231 7000.

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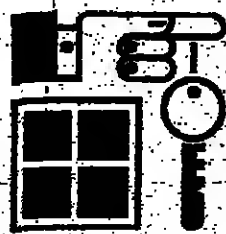
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OFFICE PROPERTY

Friday June 14 1991



Large parts of the sector are suffering from an imbalance between supply and demand. The most

damage was initially caused by oversupply but the recession is seen increasingly as the main problem as it undermines tenant demand. Vanessa Houlder reports

Recession takes its toll

THIS office property market has moved into uncharted territory. After the frenzied construction activity of the late 1980s, large parts of the sector are suffering from an imbalance between supply and demand. The most damage was initially caused by oversupply but the recession is seen increasingly as the main problem as it undermines tenant demand. Vanessa Houlder reports

Overall, the result is a collapse of investor confidence that has pushed yields to their highest point for at least 15 years. (A yield - the ratio of income to capital value - reflects expectations of future income growth.) Yields may go higher still, particularly in the hard-hit City of London. Miller Park, a chartered surveyor, thinks office yields will rise from their current level of 9.5 per cent to peak at about 12.5 per cent later this year. "The office market has largely been abandoned," says Mr Gray. Nicholson, Miller Park's investment partner.

Likewise, rents in many locations are being tightly squeezed. Richard Ellis calculates that office rents dropped by 6.6 per cent last year and will fall a further 15 per cent in the year to January 1992. Sales

mon Brothers, the investment house, thinks rents in the City, the worst-hit area, could tumble by a total of 40 per cent from their peak, as they did in the mid-1970s.

However, the outlook is not all gloomy. Investment sentiment has picked up from the start of the year, when interest rates were at 14 per cent and the world was at war with Iraq. The end of the Gulf war, the cuts in interest rates and the emergence of new investors, particularly from continental Europe, are giving renewed hope to the demoralised property sector.

The UK's entry into the exchange rate mechanism has given impetus to investment from the rest of Europe. As negotiations are eased within EC countries, institutions are diversifying their portfolios. "Inflationary property values in mainland Europe together with UK membership of the ERM places the UK in a more equitable position within a European investment market," says Deborah Tewson Research.

Richard Ellis calculates that overseas investors, notably French and Dutch, accounted for more than 70 per cent of the £200m capital transactions completed in the first quarter in central London.

It points out that London's prime yields of 8.5 per cent for the West End and 6.25 per cent for the City compare favourably to the yields in other European capitals, namely 5.25 per cent for Madrid, 4.75 per cent for Paris, 4.25 per cent for

Frankfurt and 4.25 per cent for Berlin. "The volume and nature of current activity is showing renewed vigour, triggered by the ending of the Gulf conflict, falling inflation and reduced interest rates," says Healey & Baker, chartered surveyors.

None the less, surveyors warn that the mood of optimism is fragile and investors are carefully monitoring the economy. "The investment market is also handicapped by a mismatch between the expectations of buyers and sellers. Most buyers want good quality, well-let buildings in good locations, with high yields. Relatively few forced sellers have property of this quality, and many companies with stronger finances are trying to delay their sales in the hope that yields will come down.

Surveyors advocating a switch into property emphasise the need to be selective. Concerns about oversupply have dragged provincial office yields up to 9 per cent, with the exception of prime space in Manchester and Birmingham which commands yields of 8 per cent. Nonetheless, a careful analysis of individual centres reveals some with good growth prospects worthy of lower yield ratings, according to Healey & Baker.

The surveyors sound a warning about Enterprise Zone property, arguing that the large amount of vacant accommodation could undermine values in the long term. "In some cases investments that have been sold on the back of rental guarantees could yet turn out to be very dubious long-term acquisitions," says Healey & Baker's latest investment report.

Investors should also proceed carefully in the central London market. In the City, the space that was planned for the seemingly endless expansion of the financial services industry in the heady days after Big Bang is likely to overhang the market for several years. Although the City may benefit from the arrival of more international business, the financial services industry is in a period of retrenchment.

The combination of thin demand and the plethora of new developments will make vacancy rates rise from the existing level of 15.6 per cent to well over 20 per cent by the year end, according to Baker Harris Saunders, chartered surveyors in their latest City development and market commentary. As a consequence, many commentators doubt whether the 6 per cent yield for the best property in the City takes adequate account of the poor rental prospects.

In the West End, where prime yields are running at 8.75 per cent, the problem is less one of oversupply than inadequate demand. Many of the service industries that characterise the area have been hard hit by the recession while high rent rises are forcing some tenants to look elsewhere if they can.

However, the harsh statistics do mask occasional glimmers of hope. There are relatively few large, high quality buildings in prime locations in the West End. And even in the City, there is arguably a division between prime, modern space and second-hand office blocks in fringe locations.

The split between good quality property and poor limitations in the business park market. The developers who reckoned that a couple of suburban buildings accompanied by one or two trees could be marketed as a business park, have been disabused in the last year. Better quality schemes have stood up to the market reasonably well. Although take-up fell by more than 20 per cent

last year, the market managed to absorb a creditable 10m sq ft of space. Business parks' appeal to tenants has broadened and the number of new projects coming on stream has shrunk, confining the oversupply of business parks to enough to satisfy demand for 18 months, according to APR.

For the present there is no doubt that it is an outstanding market for footloose tenants. As well as bargain rents, tenants can demand considerable concessions such as rent-free periods, cash inducements and allowances for fitting-out costs. In principle, tenants can cut their costs considerably by moving offices. In practice, however, the number of active enquiries is a small fraction of potential demand. Baker Harris Saunders attributes tenants' reluctance to move to three factors: the capital required for the removal and fit-out of a new building, the reluctance to take on a 25-year

lease in uncertain times and the difficulty of disposing of existing leases. These obstacles, together with many landlords' cash flow tensions, have resulted in increasing pressure for shorter lease terms and break clauses and for landlords to take on responsibility for the tenant's existing lease commitments.

"The fourth stage is just emerging, with tenants beginning to ask for concessions on aspects of their leases which have always been regarded as sacrosanct," says Baker Harris Saunders.

There is considerable uncertainty about the likelihood of widespread erosion of the lease structure in oversupplied areas such as central London. In the mid-1970s, leases came under pressure but reverted to the traditional format with the turn in the cycle. It remains to be seen whether the overhang is large enough to force lasting change this time around.

View from the top: the landmark Canary Wharf development, right of picture, was completed earlier this year in London's Docklands.

There are still buyers about, writes Anne Steadman

Special attractions lure some foreign investors

OFFICE property yields are at an all-time high. Interest rates are drifting downwards. And although not even the most glib of agents will venture a guess as to when office rents will start to move up again, there seems to be a consensus that yields will soon start to harden - if they have not begun to do so already.

There are buyers about, many from abroad who can only see property at current yields - then measured against their own domestic yields - as cheap, particularly with the added bonus of the UK's traditional 25-year lease structure.

Even UK domestic institutions which are relatively liquid are dipping their toes in the water after a long absence - and looking to buy.

The rationale for most would-be buyers is simple. That there are no prospects for rental growth in the medium term is taken as read, but a fall in yield will ensure respectable capital growth. Income growth when it finally happens, will be the cherry on the top.

For some foreign investors, for example the Germans, there are added attractions. If they can buy at, say, initial yields of 9 per cent, with their own domestic borrowing at 8 per cent, the deal looks even better.

There is, then, undoubtedly a great deal of interest. That said, however, there are not too many transactions actually taking place.

"It is simply because there is a shortage of the right product at the right price. Most buyers are hoping to acquire good quality, well-let buildings in good locations at high yields."

The questions arise: just who is the current market is going to sell at these prices? Are these initial yields really that they seem, especially when many buildings are over-

Credit Foncier for £41m earlier this year. "Tenants," says Mr John Mundy of Richard Ellis, which handled the sale, are paying various rents "in excess of £50 a sq ft". At face value, based on those rents, the initial yield is 8 per cent. However, analysed for valuation purposes, that yield comes down to 7 per cent.

Some sellers are the UK institutions. The Norwich Union and The Prudential, both of which are historically overweight in property, have put it on record that they do not intend to add to their existing portfolios.

With good judgment, it is still possible to have 'plenty of fun out there'

ing investments in property. Others are selling in central London because their portfolios are too heavily concentrated in that area and out of balance.

Still others, including Mr David Hunter of Scottish Amicable, are quite happy to take the opportunity to "dump a few - at the right price".

While he is prepared to sell "expensively" - and Scottish Amicable's Nightingale House in Curzon Street is on the market - Mr Hunter remained conspicuously active as a buyer over the last year or so while the majority of his institutional colleagues were firmly glued to the fence. He still is a buyer and believes that with good judgment it is possible to have "plenty of fun out there".

He believes the current obsession with yields could be misplaced. He would, he says, much rather buy a good quality provincial office property at 8.5 per cent than a poor one showing 10 per cent.

International investors are also very much in the market. These are largely European, Japanese and Middle Eastern. The Australians and Americans have too many problems at home and have

beat a hasty retreat, as have others, such as some of the larger Dutch property companies, several of whom suffered burnt fingers at the height of the good years.

The Germans have been at the forefront. The German Hypobank with Ossey Estates has so far spent more than £100m on UK property.

Several of the German open-ended property funds are "getting their acts together" following deregulation and are interested in buying in the UK, says Mr Peter McFarlane of Weatherall Green & Smith.

DOJ, one of the larger German funds, has just bought Jones Lang Wootton with a view to putting £300m into EC property including the UK.

Another notable presence is that of German private individuals, quite a few of whom would have no difficulty in funding purchases of up to £20m and more.

The Dutch institutions are also in the hunt. Aldwych House recently went to a Dutch fund for \$90m, smaller investors are also buying. Danmeco, a Dutch consortium advised by Weatherall Green & Smith, has just picked up two more properties after spending £2m on an office investment in Cambridge.

The two new properties are Beriaford Property Development's 17,200 sq ft office development in Chertsey, for which £4.6m was paid, and the first phase of Wilson Connolly's new Waterside office project at Rushmills, Northampton.

Danmeco is hoping to invest a further £40m in UK property. Danmeco's purchases are of note because up until now it has been rare to find overseas investors interested in properties outside London - although several of the UK's provincial cities bear comparison with other European capital cities.

Another foreign investor, the Swedish Stancia, which has refurbished a 125,000 sq ft office building in Leicester Square, is also looking for further investments. Mr Jan Lijla, managing director, says that

he would be happy to put money into provincial property. French and Japanese investors are also casting an eye over UK office investments.

In the case of the French, who recently have seen domestic prime office yields at 4.5 per cent - although they are now moving out to 5 per cent - London looks very reasonable indeed.

Agents remark that the French are "less price-conscious than some of the other European investors".

The Japanese after paying some pretty high prices at the height of the good years, are still there.

Although big investments abroad need the go-ahead from the Japanese Finance Ministry, it is believed that at least two Japanese life companies are looking for London headquarters buildings, for which they are prepared to pay more than the 8 to 8.5 per cent being talked about by the Germans and some of the UK domestic investors.

Middle Eastern investors are also still around, although in general terms their strategies remain a mystery to most market observers, and details of transactions are likely to remain shrouded in secrecy.

The United Bank of Kuwait recently bought the head leasehold of 7-17 Baker Street in London's West End for about £13m.

Although there is a general air of optimism among investment agents, it remains to be seen just how much of all this interest will be translated into positive action in the form of deals.

Potential investors keen to rush in should take note that though UK prices are reasonable, not too many sellers are prepared to give their properties away, and there is definitely no way they will be able to get their hands on the few prime properties in the true City core or best West End locations at yields of 7.5 per cent.

There is still a premium to be paid for the very best.

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OFFICE PROPERTY 2

David Lawson on the deepest slump in memory

Over-egged cake

FIRST the good news: anyone looking for offices in central London can expect the deal of a lifetime. Discounts, rent holidays - anything to get you in the door. All at a base price as much as 40 per cent below the late-1980s peak. Now the bad news: imagine you are a landlord.

Things will get worse - or better - depending on which side of the fence you are. Rents are set to fall even further as the industry struggles through the deepest property slump in living memory.

This is not simply a result of demand weakening just as the fruits of the construction boom are ripening into a glut of new buildings. Some tenants want new premises, but are moving ultra-cautiously. Others are suffering the landlords' problem: they are unable to get rid of their existing premises in a market awash with second-hand space. And a few have realised this dice are not entirely loaded in their favour. High-quality, well-located premises are still as precious as gold dust.

Doom has been preached for some time by analysts such as Chris Walls at Salomon Brothers and Geoff Marsh of Applied Property Research, although for too long the reaction was to shoot the messenger.

Mr Walls believes the outlook for rents and capital values will remain grim for at least a couple of years, even though the building surge is talking off. Mr Marsh points out that 23 million sq ft of unlet space will come to the market by the end of 1992. That might not seem indigestible when between 2 and 3 million sq ft of space is being absorbed every three months even during the slump, but new tenants usually throw old offices on to the market, so only around 4 million sq ft of total supply disappears. London, therefore,

has the equivalent of between seven and nine years' net requirement stuffed into 18 months.

In fact, supply has already passed 21 million sq ft in the London business core, with another 3.4 million available in Docklands and 5 million in remaining areas, according to Debenham Tewson & Chinnocks figures produced within the past couple of weeks.

Meanwhile, central area take-up fell by almost 30 per cent in the 12 months to March and collapsed by 50 per cent in the first three months of 1991 elsewhere. The overall vacancy ratio rose from 10 to 18 per cent in a year, and Baker Har-

Even dependable companies have been shaken by savage portfolio devaluations

ris Saunders predicts that well over 20 per cent of City offices will be standing empty by the end of 1991.

The impact on values has been catastrophic. Weatherall Green & Smith says tenants willing to stroll five minutes from the Bank can find prime air-conditioned space for around £40 a sq ft - and that is before taking account of letting incentives. Two years ago, top rents were bounding above £65 and touched £70 in the West End. Some forecasters were betting on breaking the £100 barrier by the mid-1990s. Now the prospects are for further falls, with only a few buildings holding their own.

Even dependable companies such as Land Securities and MEPC, the UK's top two developers, have been shaken by savage portfolio devaluations, and more bad news could be stored up as rent reviews fall due. The next shock could be a long-awaited adjustment to lease structures. Salomons and BHS predict that pressure to

dispose of empty offices could force landlords into offering shorter terms than the traditional 25 years. Some tenants are already winning break clauses, and five- or 10-year leases, as a price for accepting rents which are still 30 per cent below boom levels.

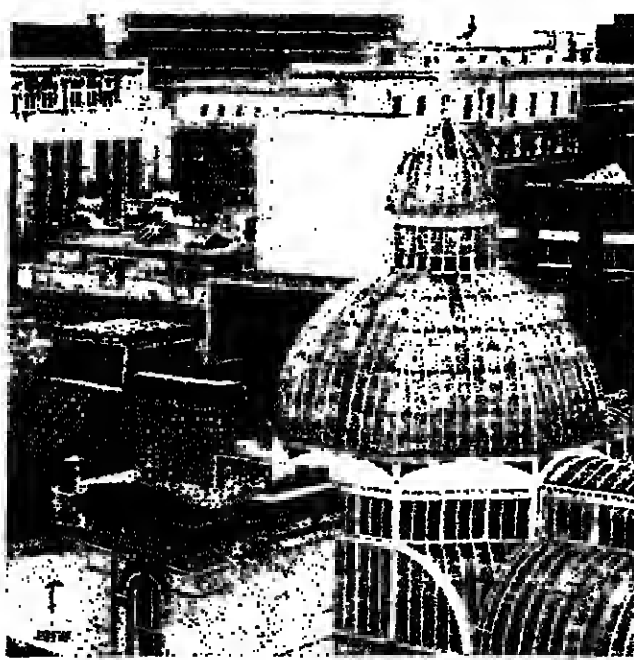
The next step will be refusing to accept traditional lease terms such as liability for repairs, insurance and latent defects, or responsibility for default by a subsequent occupier after a tenant moves on and assigns a lease. "There are even suggestions that the upward-only rent review may be under threat," says Sandra Jones, head of BHS Research.

Such moves would cause widespread reverberations among investors. Institutional owners are unlikely to give way easily after decades of resisting change, however. They are rich enough to play a waiting game, and confident that tenants will scramble for the best space when the economy twitches back to life.

That may not, however, apply to second-hand space and "fringe" blocks thrown up in poorer locations during the Big Bang hysteria. Colin Hargreaves at Healey & Baker insists these are the real albatrosses around the neck of what has become a sharply divided market. "There is still a shortage of prime space in the stricter sense of the word," he says.

That is becoming a familiar cry, particularly in the West End, where agents such as David Klein at Strutt & Parker argue that crude oversupply is less of a problem than mismatch of buildings to demand in a two-tier market.

Whichever way you cut this over-egged cake, however, it looks as much a vale of tears as a market of tiers. For the landlords, that is: any crying tenants will be doing it from happiness on the road to the bank.



The glass domes of Barton Arcade, Manchester

MANCHESTER

Varied reasons for growth

IN THE SECOND half of the 1980s, the office market in Greater Manchester enjoyed an old-fashioned boom. In the city centre, prime rentals rose by 150 per cent in the three years to 1989 and a third Manchester office market was created on derelict quays at Salford.

Manchester is now the only English city outside London where the centre of gravity in the office market is not found in a single location. London has the City, West End and the Docklands; Manchester the city centre, South Manchester and now Salford Quays. These markets account for well over 65 per cent of the estimated 34m sq ft of office stock in Greater Manchester.

Each of the markets is distinct from the others and the reasons for growth, and its effects, have varied significantly. At Salford and South Manchester, the boom has been supply led. In the case of Salford, which has enterprise zone status until August, it has been fuelled by investors.

In central Manchester, growth has been demand led as the city's professional services sector has expanded within a limited geographic area. The real rental growth has been in the city centre, but the largest developments have gone up in Salford and South Manchester.

Since last year, the weakness in parts of the Greater Manchester office market has been exposed. Although there has been only a slight reduction in historic take-up levels the scale of new development has brought localised oversupply.

Salford Quays is the prime example. Having created a distinct occupier base - generally technology-led companies in smaller units - a huge amount of new space has gone up in the past 18 months. Rents which had climbed slowly to £11 a sq ft by 1989 are now being pitched at £15 a sq ft.

According to Dunlop Heywood, the first Manchester surveyor to open an office on Salford Quays, some 150,000 sq ft of office space was let on the Quays between 1986 and 1989. There is now 1.3m sq ft of new space being built, with another 800,000 sq ft proposed.

The highest projects are Charter Group's 500,000 sq ft Exchange Quays development, Amec Properties' 250,000 sq ft Anchorage and the 500,000 sq ft Harbour City from the Manchester Ship Canal Company. MSCC has also started the 600,000 sq ft Pomona Strand development.

These projects have seen considerable investment interest. Amec and the Charter Group have attracted more than £100m from specialist enterprise zone funds. Property Enterprise Trust paid £52m for two buildings at Exchange Quay, one of the largest single investments in the Manchester market for a decade.

Tenants, however, have been notable by their absence. Earlier this year, after losing a large letting to the Nat West Bank's Centrefile operation to a nearby business park developed by London and Metropolitan, Charter and agents Richard Ellis parted company. The developer has now cut rents to a level which the market suggests are as low as £11 a sq ft.

In South Manchester, the oversupply is less obvious and the growth of the airport has underpinned long-term confidence. Rents of £15 a sq ft are now being achieved, but a number of stand-alone office buildings on infill sites have been empty for over a year.

Mr Tom Marshall, head of agents Lambert Smith Hampton's Manchester office, says that the quality of some schemes in the area has not been all that high.

There has been a tendency for developers to bring forward sites for office use which might have been better allocated to other uses, but having said that there is a need for a true business park near the airport.

The first is now being built by Ringwood Developments, a consortium formed by Amec plc, Peel Holdings, CIS and the 10 Greater Manchester local authorities. The Manchester Business Park, at Wythenshawe, will be a 475,000 sq ft low density development in a lake-side setting.

Rents are pitched at £17 a sq ft. Attempts are also being made to link the airport with the city centre through the creation of a "Corporate Corridor" running along Princess Parkway, the main southern arterial route into the city.

The concept was floated by Manchester City Council planners in the 1970s. It was not until last year, when Siemens built its 350,000 sq ft northern headquarters alongside the Parkway at Didsbury, that it began to appear credible.

Orbit, a local developer, has already completed a 120,000 sq ft business park in Moss Side, gambling that the attraction of the corridor and the quality of the park - heavily landscaped, 24-hour security - will overcome the negative associations of the area. The gamble appears to be paying off. Wang has recently taken the first 20,000 sq ft building, at £15 a sq ft, as its regional headquarters.

In the city centre, rentals are now more than £20 a sq ft, following the pre-let of a Church Commissioners' development at St James Square to Legal and General. The highest rent achieved on a completed building to date is the £15.50 paid by solicitors Addleshaw Sons and Latham for space in MEPC's Newmarket House on Cross Street.

Most of the city's chartered surveyors believe that the lack of new buildings within the city's Square Half Mile is likely to see rents head towards £25 a sq ft over the next two years.

Tom Marshall said: "Central Manchester missed out on the development boom because development finance was difficult to get hold of. Although the froth has now come off the top of the market there is still an imbalance between supply and demand."

The statistics support this. Around 700,000 sq ft of new space is due to be built in central Manchester by mid 1993. Around half of this has already been taken and of the remainder 200,000 sq ft is in one building: Lee House on Great Bridge Street. Historic take-up in the centre is around 400,000 sq ft a year.

Martin Regan

EUROPE: gripped by l'attentisme

Berlin bucks trend

MANY of Europe's office centres are gripped in a state of l'attentisme, or suspended animation, with recession taking over from the Gulf war as a cause for drift. There is one outstanding exception: Berlin.

In a week's time the Bundestag will debate whether to shift the capital of Germany back to Berlin. Whatever the outcome - and betting is on a compromise which will save Bonn's face - everyone wants to be in Berlin.

In east and west, rents are rising so rapidly nothing can keep pace. In two years, rents for prime new space in the west have doubled to DM65 per sq metre per month and in the east the sky is the limit.

There, asking rents as high as DM120 are on record and that's without proper telephones. Of course, both are very artificial markets. The east has a non-existent stock of useable office space and its first speculative central city development - 650,000sqmetres of offices, 350,000sqmetres of retail and 100,000sqmetres of residential in Friedrichstrasse Passage - is to be built by a US/French consortium of Trishman Speyer, Galleries Lafayette and Bouygues - will not be completed before 1994 at the earliest.

Supply in the west has been wholly inadequate to meet demand since the wall came down and with planning authorities overwhelmed by applications, new development is caught in a stranglehold which will not loosen for a couple of years or more.

In the meantime, many of those who came to help east Berlin shake off its Soviet grime must content themselves with renting small suites in the west, suitable perhaps for the influx of professional firms such as lawyers and management consultants but a severe constraint on larger operations. Investor/developers must keep their hand in with whatever scraps come available, such as Norwich Union/Taylor Woodrow's 2,400sqmetres at Uhlandstrasse 14.

Federal and city authorities have grasped the nettle and permissions are coming through as fast as possible. By the end of the year, Treuband and the city fathers should announce the developer chosen to mastermind the main urban regeneration scheme in the east, the 50-acre Kopenickerstrasse site, east of Friedrichstrasse. Meanwhile, self-build headquarters for both Daimler-Benz and Hertie, the food group, have received the go-ahead on Potsdamerplatz and Lehn Dreieck nearby.

Understandably, the lure of Berlin has left Frankfurt in the shadows. Prospects for Germany's premier office cen-

European locations, followed by the US but definitely not eastern Europe.

Unification may have given Berlin a shot in the arm, but the lengthening tentacles of the Common Market have not had the same effect on Brussels. Mr Timothy Fenwick, European partner of Jones Lang Wootton, describes an increase in the volume of lettings in the past six weeks, but otherwise a fairly lacklustre market.

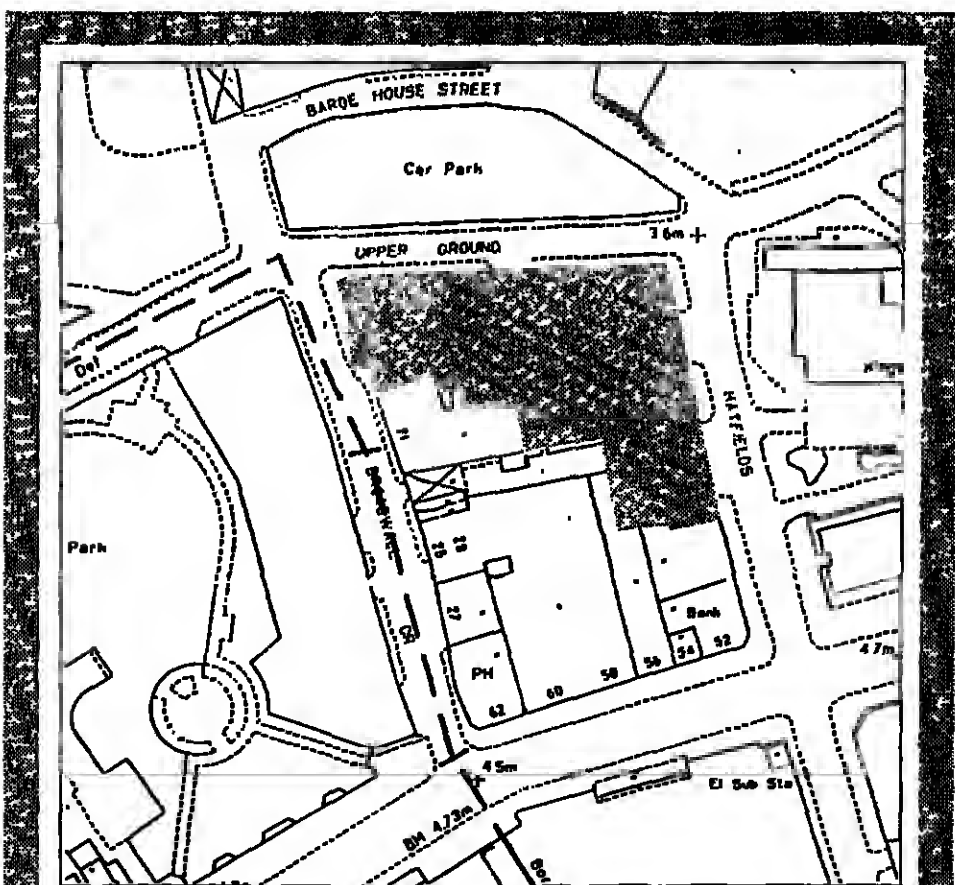
Prime rents of about FF60,000 per gross sq metre (equivalent to about £18 a sq ft) could be 10 per cent higher by the year-end but investment yields are not likely to drop to the lows of 18 months ago for the foreseeable future. Investing institutions are very yield-conscious at the moment and, in Mr Fenwick's words, "there is a lot of looking but not much in the way of cheque books".

Paris is suffering a degree of l'attentisme, with the inner core drawing breath as a number of banks look to sell their existing headquarters after Société Générale opted for 100,000sqmetres of space in the 15sqmetre Seine Rive Gauche scheme to be developed in the 13th arrondissement by the city in 1994 and beyond.

Nevertheless, vacancy rates in the central ring remain at an enviously low 3 per cent, and this is keeping rents stable if slightly below the peak asking rents of 18 months ago. Indeed it is not three months since a record FF3,000 a sq metre was paid by the contractor Forrester, for Nal Rond Point on the Champs-Élysées.

While that may be a wholly exceptional property, there are signs throughout the market of a widening gap between top quality space at about FF4,000 to FF4,500 and even the best of the rest, such as the Banville rebuild in the 17th arrondissement near Arc de Triomphe, where little over FF3,000 is feasible.

Christine Moir



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OFFICE PROPERTY 3

RENTS: prospective tenants have never had it so good

Going soft in land of plenty

PROSPECTIVE office tenants have never had it so good. Besides being spoiled for choice of premises there are, according to Mr Chris Peacock of Jones Lang Wootton, more concessionary terms available to them than he can recall.

Office rents in most UK centres are continuing to soften and there have been some large falls. The City of London is a case in point. At the peak of the market in late 1988 a figure of £70 a sq ft was achieved in the letting to Sun Alliance at Leadenhall Court. Today top asking rents are about £50 a sq ft and most quality new space can be had for between £40 and £45 a sq ft, with a package including rent-free period, fitting out costs, capital sum, or all three. In some cases the landlord will take back the new tenant's existing space or will at least offer some measure of rental cover on rental commitments.

Just how far the landlord is prepared to go in the quest to sign up a new tenant in this competitive market depends on how desperate he is to let the space and/or how hard his financial partners or bankers are pressing him. It will be easier to squeeze on a property company known to be under pressure than to attempt to tie up a similar deal with Land Securities, MEPCO (except perhaps if a company wanted at least half of Alban Gate) or an institution. But even institutions admit that they are prepared to be flexible.

Jones Lang Wootton considers that City office rents will continue to fall throughout this year. But it is difficult to say exactly how far. Varying levels of sweeteners and incentives on offer mean that it is far from easy to put firm figures on real rental levels.

At the end of March this year the firm estimated that the vacancy rate for City offices was about 13 per cent. This was made up of 4.4m sq ft of new space and 5.8m sq ft in second-hand buildings. Of that 5.8m sq ft only 1.5m was in air-conditioned buildings. And it is the new buildings, or at least those which conform to modern air-conditioned standards, that are being taken up. Older, centrally heated buildings which "may not have been refurbished in 40 years just will not let - even at £5 a sq ft".

Current conditions have meant that new construction starts have all but dried up. Jones Lang Wootton estimates that in the last six months of 1989 work began on 3.5m sq ft of new space. For the whole of 1990 that figure fell to 2.5m sq ft. But in the first quarter of

this year work started on a mere 90,000 sq ft. And it is this dearth of new space to add to the oversupply which will lead to a quick tail-off in vacancy rates for new space, the firm believes.

In the meantime there is still considerable activity in the City letting market which seems to be a little livelier after the Gulf war.

In the first quarter of this

Top rents are about £50 a sq ft and quality new space can be had for £40-£45 a sq ft

year tenants signed up for 780,000 sq ft of space. In April, some 350,000 sq ft was firmly spoken for including two big lettings. C.E. Heath took 120,000 sq ft at Five Acre Square and a Japanese tenant took 110,000 sq ft at Kumagai Gumi's 55 Bishopsgate. There is a good deal more in the pipeline.

Mr Roger Lister at Richard Ellis confirms "healthy demand" and says that it is the better buildings in which there is most interest. While he considers that tenants will find it possible to obtain rent-free periods of 12 to 18 months, he says that it is rare for landlords to give away more. And although there is much talk of further concessions, he says there is little evidence to back this up. Landlords work out what they are prepared to concede in terms of a capital sum

and it may be dressed up in various guises to offer combinations of individual concessions.

Talk of tenants demanding shorter leases and thus putting the UK's traditional 25-year lease structure under pressure has been overstated according to both letting agents and institutions. However, there are undoubtedly some leases which have been granted for 10 or 15-year terms and others where the tenant has the option of breaking the lease at specific intervals.

In the West End of London there is not the same scale of oversupply as in the City. Here, says Mr Simon Bakewell of Nelson Bakewell, his guess at the vacancy rate is only about 3 to 4 per cent. Here there are signs of a two-tier market with the best buildings with the latest fittings and technology letting reasonably quickly while rents for the lower-tier buildings are under pressure.

Rents at the top end have softened. But Mr Bakewell is quoting a figure of £70 a sq ft for the recently completed 51,500 sq ft refurbishment of 25 Berkeley Square by Randsworth Trust. In his opinion the building is the only one of its size and quality available in this location. In this market, although competitive, he says tenants are still prepared to pay top prices for exceptional space.

Provincial rents have been affected by the recession, the

Gulf war and an increase in supply. In a survey of prime office rents in 40 regional centres Weatherall Green & Smith notes that average rental growth of 1.6 per cent in the last quarter of last year was followed by a fall of 3.25 per cent in the first three months of this year.

Annual growth to March this year was under 4 per cent compared with 20 per cent in the previous year. Rents in half the centres monitored have fallen in the last six months and in a further third they remained static.

The centres which have registered rental increases are mainly located in the north and in Scotland. However, much of the growth over the last year came in the first half of 1990 with very little since then.

Aberdeen, the only city where demand is well ahead of supply due to the recent upturn in the oil industry, has seen rents move up by 50 per cent. But oversupply has led to the greatest falls in Bracknell/Slough/Reading areas, the former Golden Triangle.

Relocation continues to add to demand for regional offices and 1990 saw the highest ever recorded number of organisations moving out of central London. A further 60 planned relocations had been announced by the beginning of this year.

However, it is a fair bet that the reducing differential between London and regional rents - as well as the inability to dispose of existing premises or to raise the anticipated sale proceeds from them may well put a fair proportion of the moves on ice for the time being.

Anne Steadman

OFFICE PARKS

Signs of immunity

DISTANCE appears to lend partial immunity to the sub-zero economic winds sweeping through office markets. While many town centres have caught heavy colds and London is laid low with influenza, greenfield business parks are suffering only a slight sniffle, says one of the sector's leading research groups.

That is not to deny some site owners are groaning with discomfort, according to the latest health check by Mr Andy King and Mr Steve Bryant at property analysts APF. Take-up slid by more than 20 per cent last year and many schemes have been virtually moth-balled. But that was a decline from record levels: "The fact that almost 10m sq ft was absorbed during a recession and around the same amount will be let or sold this year must be considered a success story by any standards," says Mr King.

Not so successful are those who should never have aspired to join this market in the first place. Their so-called parks would have been hard-pressed to attract tenants even in a good year and they can look forward to a lot more pain in future trying to justify decisions to pay office prices for what is really only industrial land, according to Mr Jonathan Walters of Hunting Gate Developments. For some, the only hope of salvation is tapping new-found interest by institutions in acquiring once-

unfashionable "sheds". Or perhaps tapping the demand for big-office "flex-tech" sheds identified by Ms Fiona Denby and Mr Ian Scott at Fletcher King.

Whatever course they choose, the perception of a vast oversupply of office parks engulfing the market should be finally killed. That will please observers such as Mr James Donald of Strutt & Par-

Companies are not looking for cost savings but a better working environment

ker, who constantly insisted that there were no more than a dozen real office parks in the country. This elite group can still attract good returns, particularly now that potential occupiers have woken up to the fact that the buyers' market will not last forever. Rents on parks outside towns such as Leicester, Northampton, Oxford and Slough match or exceed those in the central business areas. Companies are not looking for cost savings but a better working environment and accessibility, says Mr Andrew Jackson of Weatherall Green & Smith.

The relocation trend will continue, he says, gaining strength as the economy recovers and underwritten by the intention of almost 40 per cent of existing tenants to expand on the same parks.

Owner-occupiers are a large force, taking almost half the space on office parks last year, says APF. Decision-making has slowed during the recession but the fact that they can rarely find big sites in town centres for large relocations

means the potential for further development is only just below the surface.

IBM chose a variation on this path by setting up a joint venture with MEPCO - its first in the UK - to buy 18 acres of the Rutland Group's 250-acre park next to Heathrow Airport. About 60 per cent of the space will become a new marketing centre for west London. "Customers need to feel that they can visit us in a convenient location with plenty of car parking - something we could not readily provide on this scale in a town centre," says Mr Brian Moriarty, IBM real estate development programme manager.

That is why almost 25 per cent of the 67m sq ft contract is taken up by two underground levels of parking for more than 1,200 vehicles, plus another 350 spaces on the surface. This, along with the prime location, should bring potential tenants swarming around another 150,000 sq ft which will be offered on the open market.

This sort of quality will come to be expected by many companies moving out of town centres, forcing lesser schemes to lower their sights towards customers who are not in the market for landmark buildings and high rents. But with a steady stream of businesses moving relatively short distances to find more efficient premises, and buoyant growth forecast around the fringes of the south-east over the next decade, some will have little problem hitting new targets. Others must take whatever chances that turn up and stop trying to masquerade as office parks.

David Lawson

Christine Moir examines the Scottish scene

City of culture suffers a hangover

THROUGHOUT the second half of last year, as recession deepened in the south, the Scots took pride in their region's resilience. In the property market, rents were still pushing up when those in the south east were falling. Yields had moved out, but were still at manageable levels, which left something for both developer and investor. Some sectors and areas were positively sunny.

Today's landscape has rather more clouds. Conditions are still much better than in the south, but there are prospects of showers. Both Glasgow and Edinburgh have significant, though different, problems, and Aberdeen's new-found confidence is being tested by the under the symbolic overhang of 180,000 sq ft vacated by Britoil.

It was always on the cards that Glasgow would draw breath after its year-long party as European city of culture. Just as next year Dublin will probably be nursing a hangover. In 1988 and 1989, as the city prepared for its turn centre-stage, office yields narrowed and capital and rental growth combined to produce performance of no less than 26.2 and 23 per cent - more than double the 9.9 per cent for the decade as a whole. In cultural year itself there was even more sparkle.

As agents Weatherall Green & Smith noted in their annual report on the Scottish market (published last January), the Glasgow market has always been "characterised by more immediate supply responses to upturns in demand" than is possible in other centres, such as Edinburgh. For the past two years the city has been a forest of tower cranes, most of which are due to come down around the same

time this summer. Among a crowd of summer completions are Grosvenor's 40,000 sq ft Sutherland House on St Vincent Street, the 34,000 sq ft block by Nationwide down the road, Kirkstone House, a similar-sized development by Sun Alliance, and the third building in the mammoth Atlantic Quay scheme which is now close to completion.

There is some cause for concern that the office market has been over-cooked

If the letting market maintains its current pace, they will not be far from being over-cooked. In common with business centres around the world, during the Gulf War the market went dead. It has not picked up significantly since.

In the past quarter, according to Philip Rutherford, in charge of Scottish offices at estate agents Chesterton, the only sizeable letting was Glasgow Development Agency's take-up of 35,000 sq ft at £16 per sq ft in Atrium Court, now owned by Singapore Land since the collapse of Rush & Tompkins.

The gloom should not be exaggerated. There is still business being done - at good lev-

els: witness the £8.50 a sq ft paid by Legal & General in the Nurses Pension Scheme building on West George Street. But the £20 barrier may prove harder to burdle than some had predicted last year.

With such a glut of top-grade space, the knock-on effect is obvious: second-hand property in secondary positions are sticking. The question is: for how long?

There is some cause for concern that the office market has been over-cooked. Mr Rutherford, expects take-up to "return to more normal levels after the boom of the past two years". As that seems almost inevitable, Glasgow may have to relearn that culture and business make uneasy bedfellows and adjust its expectations downwards.

In Edinburgh, as ever, the key question is whether the city will burst out of its geographical straitjacket. There is no clear answer. Many, if not most, of the planned buildings along the Lothian Road will be indefinitely delayed and will not proceed at all except on the basis of a prelet.

Yet there is strong demand for high tech space in fringe business parks, such as that by Miller Developments, with the result that class 4 rental levels have now reached £16. Within the central core, too,

the picture is mixed. New or modernised air-conditioned open plan space still appears to be mopping up demand: Scottish Metropolis, which already has KPMG and Martin Currie as anchor tenants in its 100,000 sq ft block, is thought to be in advanced talks with possible tenants for the remaining 45,000 sq ft; only 31,000 sq ft remains in the well-weathered Erskine House, where Coopers & Lybrand paid £26 a sq ft prospectively last fall for both properties. 51,000 sq ft Wellington Court and the space Scottish Equitable is now letting in its self-build.

Demand is, however, visibly selective. There are few takers, for instance, for the traditionally popular Georgian gems in the New Town. What estate agents describe as "a good supply" of these buildings translates into such dismal realities as Sun Alliance's double block in Charlotte square which has been empty for 12 months.

It adds up to a picture where overall demand and supply appear to be in reasonable balance in a modestly active market. That bodes well for a gentle continuing growth in prime rents, but it is neither sufficient to fuel a burst in the investment market nor to solve the city's geographical constraints which will pinch once more in the next upturn.

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OPEN AIR THEATRE, REGENT'S PARK

There is an excellent actress in the current season at Regent's Park called Sarah-Jane Holm. She plays Hecuba in *A Midsummer Night's Dream*. She is also the first witch in *Macbeth*, and for a moment one thought that this was a stroke of genius: she would be playing Lady Macbeth as well. Unhappily, Ms Holm turns out to be confined to the cauldron.

That is a great pity, for the female lead is played by Nicola McAuliffe who, whatever her talents, is not one of nature's Lady Macbeths. It may be intriguing to play the part with a lip, though given the acoustics of Regent's Park, it can be dangerous. The words "Glamis thou art" seem to come out as "Brahms thou art", as if her husband were aspiring to be Beethoven.

Ms McAuliffe speaks her lines in the most matter-of-fact way. When Macbeth tells her about the dramatic experience

of murdering Duncan - "Macbeth! Macbeth! Macbeth! Sleep no more!" - she says "What do you mean?" as if she has not the faintest idea of the intensity of what is going on. When she tells her husband to put on his nightgown before going to bed, it comes as a mild surprise that she does not also remind him to brush his teeth. In general, this Lady Macbeth starts as if she is already on sleeping pills.

As a play, *Macbeth* is always said to be dogged by misfortune. Any production that can survive an opening like Ms McAuliffe's can survive anything, and survive it eventually does. True, there are other infelicities, like the fight scenes where the shields sound as if they are made of cardboard. But there are strong points.

David Gooderson is a wonderfully amiable porter, not over-drunk and not bitter.

Keith Osborn as Macduff speaks the difficult lines on learning of the murder of his wife and children very well. Even Ms McAuliffe paradoxically wakes up when it comes to the sleep-walking scene.

There is freshness, too, in Peter Woodward's Macbeth. When he utters the line "Returning were as tedious as go o'er", he does it not out of enthusiasm, but out of a genuine enthusiasm to get on with the fight.

This is the first time that *Macbeth* has been included in the Regent's Park season. William Gaunt, the director, writes in a programme note that he had considerable apprehensions about it. Yet there is nothing wrong with the outdoor setting in many ways it is ideal for the play, woods and all. The production is just a trifle dull.

Malcolm Rutherford Nicola McAuliffe and Peter Woodward



Sample the taste of Royalty, rajahs and rockstars

Three small exhibitions currently in London reflect the tastes of royalty, rajahs, and rockstars. Silver has

always been the consummate expression of rank, wealth, and power, and it may come as no surprise that 19th century potentates east of Suez should have acquired a liking for crystal furniture crafted in Birmingham. But can it really be mere coincidence that Roger Daltrey, Elton John, Jimmy Page and Barbara Streisand number among the keenest collectors of Arts and Crafts carpets?

Coincidence, or Zeitgeist may account for the fact that while Sir Peter Maxwell Davies and Flemming Flindt were devising a ballet for Copenhagen about the hapless Queen Caroline Mathilda, the curators of the city's Royal Silver Room were preparing an exhibition of plates used on the 21st birthday banquet of her half-mad husband, Christian VII. Caroline Mathilda was the daughter of Frederick, Prince of Wales and child-bride of her schizophrenic cousin.

A King's Feast - the exhibition of Christian's birthday table - is displayed with silver, silver-gilt and gold - was shown in Paris and Copenhagen. Now the gleaming table is laid

again at the end of an enfilade of darkly paneled State rooms at Kensington Palace (until September 29).

The influence of the French court is paramount, both on the plate - whether by French goldsmiths or Danes working in the French manner - and on its use. Three days after his return from a visit to cousin Louis XV in Paris in 1789, the young King had ordered a complete reorganisation of royal dining arrangements. Given the fate of the melting pot for so much French silver, the table and silverware are well represented here. Three elegant and little known oval tureens - probably Auguste's earliest works - dominate the table, their florid Rococo style tempered by an emergent neo-Classicism. The knobs of two are formed by petti fishling over dead game. A foil is decorated with heads and lions, bears and ducks, have to be back home in time for the opening of the hunting season.

More illuminating than the sticky pink faux sweetmeats that line the exhibition's substantial catalogue (£25). The well-documented court banquets make for fascinating social history. Household accounts reveal that the settings of 17 dishes apiece were presented at Christian's birthday celebrations on January 29, 1770 at 3.30pm in the Christiansborg Palace. We know who was there, how the table was set, but sadly not what was eaten. A court dinner for eight in 1789, however, offered 11 the cured brisket with kale and chestnuts; 80 oysters, roasted and raw; almond cake; wine and lemon jelly; 24 lapwing's eggs; 6 lobsters; salad; and half a saddle of roast venison. What was not wanted would have been distributed, cold and congealed, throughout the household.

It seems unlikely that the members of the present Danish royal family dine as extravagantly as their forebears, but they certainly continue to use their plates. The silver tureens by Durand and Fels Grane the Elder decorated with heads and lions, bears and ducks, have to be back home in time for the opening of the hunting season.

Mallett's new premises at 141 New Bond Street offer a window onto one of the wonders of 18th century Birmingham, the crystal glass manufactory of F. & C. Osler. Osler's monumental cut glass furniture was without rival in Europe, and were tour-de-force of invention and technical skill. The firm produced the great Gothic crystal fountain at the heart of the Great Exhibition in 1851; their chandeliers and candelabra found their way to Osborne and Windsor Castle, the Palace at Khatmandu and the Temple of the Prophet at Mecca. The Lako Palace in Udaipur even boasts an Osler glass four poster bed.

It is hard to believe that the showrooms in Oxford Street and Calcutta exhibited such extravagant speciality pieces as Mallett's 10ft high Islamic style sideboard, and the longcase clock of 1924, a pair to that made for the King of Nepal in 1909. A magnificent 8ft wide chandelier - and the tumbling wall lights - display unexpected delicacy and restraint for examples of High Victorian design.

David Black's show of carpets at 96 Portland Road, W11 (until June 23) celebrates his latest publishing ven-

ture: Malcolm Haslam's Arts and Crafts Carpets (David Black, £45). West meets East again, this time in the carpet designs of William Morris that are idiosyncratic amalgams of Middle Eastern and Gothic forms. Morris revived hand-made carpet production in Britain; his determination to use natural vegetable dyes forcing him to reinvent lost processes to extract certain colours.

The survey brings together all the material on Morris & Co carpets, and offers the first full - and handsomely illustrated - account of the Arts and Crafts enterprises that followed in Morris's wake. Most notable are the workshops established in Donegal by the Glasgow entrepreneur Alexander Morton in 1902 to provide "artistic" handknotted carpets for Liberty's. Morton commissioned designs from the likes of C.R. Mackintosh, C.A. Voysey and Rex Silver, as well as establishing an accomplished in-house design team. This soundly commercial enterprise made use of chemical dyes that produced harsher and more fugitive colours, and its carpets never matched the quality of their Morris precursors.

Susan Moore

Blue Remembered Hills

THE MAN IN THE MOON

Do you remember when instead of draping your jumper round your neck you tied it round your waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The rest was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round the corner. The world where saying and doing are synonymous.

The production catches the children discovering rules for getting along without the safety-valve of social lying which adult sophisticates need.

One girl asks: "Am I your best friend?" and hears "Well, I'm best friend to lots and lots." The wit comes when Potter sets the range of adult savoir-faire against the ingenuite repertoire available to the child.

The acting is infectious, particularly Paul Brown as Peter, the local bully, and Audrey the little monster in wellies. Andrew Bryson plays the stuttering Raymond sensitively, willing to lead out his knife for a dare. The ensemble, apart from Giles Thomas as Donald the shunned misfit, are a wonderful bewailing, whining, leech-like collection as fickle as an April afternoon. The set is simple and ingeniously done, the forest created with classroom chairs as tree-roots, and the ending a shocking coup.

A stage setting of this play, however, is always doomed to lack the inwardness of mental process and the consciousness of about door set that the TV camera can provide. Potter orchestrated the language and sadness of childhood together with the discoveries and delights; here, the range is missing.

Andrew St George

London Baroque

WIGMORE HALL

The Stefan Zweig series of concerts, run by the British Library, is planned so as to be a link with treasured items in the library's music collections. Sooner or later it was inevitable that an evening would be devoted to Handel and Wednesday's programme featured a pair of works.

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In the best Italian style it also has a star - a "primo uomo" who is really an anti-hero in the role of Polifemo. It is written for a bass who can stretch from the occasional high note down to many low ones deep in his boots. David Thomas, in a part that might have been written for him, had the talent and twice the personality, just as entertaining to hear raging through a stormy aria as he was rumbling like thunder down on a low D flat.

When taken by modern singers, the *Acis* and *Galatea* come out as high and low female voices respectively, which can feel strange. A less rounded mezzo than Carolyn Watkinson might have cut through the orchestra better and she only came to life for the last aria, when Galatea, a god Italian goddess, was set out in fighting form. Lorna Anderson was heard to good effect in *Acis*'s reflective moments, most notably his death scene, a marvellously poignant piece. With a sensitive accompaniment from London Baroque under Charles Medlam, this aria seemed as moving and as original in its musical inspiration as anything in the later *Acis* and *Galatea*.

Richard Fairman

Royal Opening of Symphony Hall

On Wednesday the Queen formally opened Birmingham's International Convention Centre, and the same evening, in the presence of the Princess Royal, Symphony Hall was officially opened, with a gala concert given by Simon Rattle and the City of Birmingham Symphony Orchestra and shared across the country in a simultaneous radio and television relay.

The Symphony Hall promises to deliver to the radio listener a great deal of what audiences will experience there. Already, it seems, this auditorium has its own "signature": the rich, highly detailed texture that unfolded in the opening bars of Elgar's arrangement of the National Anthem conjured the extraordinary depth and clarity that performances acquire, and its capability to contain and keep distance the most massive complexities of sound demonstrated consummately in Mahler's Second Symphony, very much one of the CBSO's party pieces.

For such late-romantic extravaganzas Symphony Hall will eventually be able to bend its acoustic, provide extra space by raising the saucer-shaped reflector above the platform, and extra resonance via the doors that ring the auditorium and issue on to the resonating chamber backstage. But

the doors remained closed on this occasion. How their use will alter the effect remains to be seen, but already there is ample proof that a work of such size can be accommodated with acoustic room to spare. Rattle has delivered more starkly dramatic accounts of the symphony than this one; here he and the orchestra concentrated on conveying its lucid splendour and expressive nuance, with its soaring, with its Alfredda Hodgson, and the CBSO Chorus on first-rate form.

The CBSO's associate composer Mark-Anthony Turnage also provided his own ten-minute celebration, *Momentary Music*. The piece, which takes a football chant as the basis for a series of riotous transformations, which carry the music through Turnage's familiar bluesy-rock sound world. The method of working with the basic material always lurking in the texture suggested a piece like Ruggie's *Sunderland* more than anything else, but the keening saxophones and stabbing electric bass had an unmistakable tone, the mounting of sweet and sour, violence and gentle lyricism that characterises Turnage's best music.

The concert will be repeated on Sunday.

Andrew Clements

INTERNATIONAL ARTS PREVIEW & EXHIBITIONS

The 1991 Athens Festival opens next week with a new production of *Aida* at the Herod Atticus Theatre (Wed, Fri and next Sun), with Natalia Fom in the title role and Vladimir Popov as Radames. The main event of the following week is a visit by the Bolshoi Ballet with *Giselle* (June 26 and 27) and *Swan Lake* (June 28 and 30). In the first week of July, the Royal Ballet of Flanders gives three performances of *Don Quixote*, followed by the *Moscow Follies* Ballet from the Soviet Union. In August there are concerts by the Boston Symphony and Israel Philharmonic under Ozawa and Mehta.

Athens also hosts a jazz festival over the next fortnight, with Jerry Lee Lewis, Chuck Berry, B.B. King, Herbie Hancock and Manhattan Transfer among the artists due to appear at the Lycabettus Theatre.

The ancient theatre at Epidaurus, with a capacity of 14,000, hosts a two-month drama festival from June 28, with works by Aristophanes, Sophocles and Euripides. Tickets for all performances are sold at the

Athens Festival box office, 4 Stadiou Street, tel 322 1450. Two towns in central France have international festivals starting tonight. Nîmes (tel 088 87252) kicks off with a concert by Sting in the Arena, followed in early July by a week of open-air cinema, a Paul Simon concert (July 13) and a jazz festival (July 16-20). Artists performing at Sully (tel 01 36 15 15) over the coming month include the Slovak Chamber Orchestra (tonight), James Bowman (Sun), Christian Zacharias (next Fri), the LaBeque Sisters (June 29) and Miles Davis (July 12).

Other events of note include Peter Stein's Welsh National Opera production of *Faust* at the Théâtre des Champs-Élysées in Paris (six performances from tomorrow till June 25); Jean-Louis Martinoty's new production of *La clemenza di Tito* at the Deutsche Oper, Berlin (five performances from Sun till June 25); and a double-bill of new ballets by Heinz Spoerli and Maurice Béjart at Lausanne (June 18-20), Basel (June 27 and 28) and Zurich (July 2, 3 and 4).

EXHIBITIONS GUIDE

AMSTERDAM Van Gogh Museum, Japan: Van Gogh's *Utopia*, examining the influence of Japanese prints and culture on the life and work of Van Gogh. Ends Sep 22. Daily. **HIGHMUSEUM** Chinese Paintings: scroll paintings and album leaves from 18th to 19th century. Ends June 20. Also 18th century Dutch and French paintings from the museum's own collection. Ends June 30. Closed Mon.

STADTL. MUSEUM Prints by Charles Meryon (1812-1868), ranked with Piranesi as the greatest of architectural etchers. Ends Aug 4. Daily.

ALLES MUSEUM John Heartfield (1891-1983): retrospective of the influential Berlin-born photo-montage artist. Ends July 11. Closed Mon and Tues. **FAYENCE** Fayence from Stralsund: an exhibition of 18th century glazed earthenware from the craft of Fayence flourished. Ends July 21. Closed Mon and Tues.

SCHLOSS CHARLOTENBURG Imperial Art from the Dutch Exile of Kaiser Wilhelm II: paintings, sculpture and artefacts. Including silver and furniture from the time of Frederick the Great, much of which has never left the Doorn estate since 1820. Ends Sep 28. Closed Mon.

BERNE Kunstmuseum Emblems of Liberty: the image of the republic in art from 16th to 20th century, with 250 oils, watercolours, drawings and sketches. Ends Sep 8. Daily. **STÄDTEL** Bruce Nauman: sculptures and drawings 1985-90 by the American artist, who was awarded

the 1990 Max Beckmann Prize. Ends Aug 18. Daily. **JUDISCHES MUSEUM** Friedl Dicker Bodelle (1898-1944), Jewish artist killed in the Porcosee camp. Ends July 23. Closed Mon.

THE HAGUE Mauritsbuis Portraits in Miniature: 250 miniature portraits from 16th to 20th century selected from the Royal and Stadthouders' collections, some mounted in medallions, bracelets and on tobacco boxes. Ends Aug 18. Daily.

LONDON Hayward Gallery Richard Long (b1945): Working in Circles, a selection of sculptures, mud works and photographs inspired by walks in landscapes as varied as Dartmoor, the Himalayas and the Sahara. Ends Aug 11. Daily. **ROYAL ACADEMY** Summer exhibition, with work by Vieira da Silva, Jasper Johns, Willem De Kooning, Norman Foster and many others. Ends Aug 18. Daily. **TATE GALLERY** John Constable: largest-ever survey of the British artist's work, including many unfamiliar examples. The exhibition concentrates entirely on landscapes, including 188 oils, 121 drawings and watercolours, and four sketchbooks from public and private collections worldwide. Ends Sep 15. Daily.

VICTORIA AND ALBERT MUSEUM Photographs by Lee Friedlander 1955-87, including his acclaimed photos of 1950s jazz musicians, American street life and nude models. Ends Aug 25. The T.T. Tui Gallery of Chinese Art, housing the V&A's rich Far Eastern collection, is now open. Daily. **WALPOLE GALLERY** The Cinquecento: more than 50 Italian paintings and Old Master drawings, including

works by Tintoretto, Veronese and Caraccioli. Ends July 28. Closed Sun.

MADRID Fundación Juan March Maria Helena Vieira da Silva: 64 abstract paintings by the Franco-Portuguese artist (b1908). Ends July 7. Daily. **MUNICH** Antikenmuseum Ceremonial and ritual drinking bowls from Attica: 168 examples from ancient Greece. Ends Oct 27. Closed Mon. **KUNSTHAUSE** der Hypo-Kulturstiftung Marc Chagall: 111 paintings and four wall tapestries from American and European collections. Ends June 30. Daily.

LANCASHIRE Expressionist Greetings: 173 postcard originals by members of the Brücke and Blaue Reiter. Ends July 7. Closed Mon. **VILLA STUCK** Genuine Fake: the art of copying by Mike Bidlo, with numerous startling examples. Ends Aug 18. Closed Mon.

NEW YORK Brooklyn Museum The Blue of Jingtao: Chinese cloisonné enamel vessels mainly from the 18th century Qianlong era. Also Tiffany lamps and glass vases from the early 20th century. Ends June 30. Closed Tues.

METROPOLITAN MUSEUM OF ART Masterpieces of Impressionism and Post-Impressionism: The Annenberg Collection, including works by Gauguin, Cézanne, Van Gogh, Renoir and Degas. Ends Oct 13. Also The Art of Paulanship: retrospective of one of America's foremost sculptors. Ends Sep 1. Also Sculpture of Indonesia. Ends Aug 18. Closed Mon. **MUSEUM OF MODERN ART**

Reinhardt (1913-87): the first full-scale retrospective. Ends Sep 2. Also The Gardens and Parks of Roberto Burle Marx: 20th century landscape drawings. Also Seven Master Printmakers, showing how Hockney, Rauchenberg and others redefined possibilities for print in the 1980s. Ends Aug 13. Closed Wed.

PARIS Centre Georges Pompidou André Breton (1896-1966): wide-ranging exhibition recreating the aesthetic world of one of the leading theorists of Surrealism. Ends Aug 25. Closed Tues.

GALLÉRIE DANIEL MALLINQUE Moïse Kisling: retrospective of the Polish-born member of the co-mopolitain Ecole de Paris. Ends July 14. Closed Sun. **GALLÉRIE SCHMIDT** French Masters of the 19th and 20th centuries: annual exhibition dominated this year by a jewel-coloured Rouault. Ends July 18. Closed Sun.

GRAND PALAIS From Corot to the Impressionists. Ends July 22. Also Seurat retrospective. Ends Aug 12. Closed Tues.

PETIT PALAIS Germanic Designs: an exhibition drawn from the Albertina collections in Vienna. Ends July 21. Closed Mon. **LOUVRE** Pavillon de la Flore Spanish Drawings: Masters of the 16th and 17th centuries, with works from the Louvre and Spanish museums. Ends July 22. Closed Tues. **LOUVRE** des Antiquaires Souffrant power: the historical development of seats as furniture, including a maharajah's throne, guided Louis XIV armchairs and art nouveau chairs. Ends Aug 16. Closed Mon. **LOUVRE**, objets d'art department

A newly opened room housing the Edmond de Rothschild donation, ranging from Hellenistic goldsmiths' work to Watteau and Fragonard drawings. Also porcelain and 18th century French furniture. Closed Tues.

CARTES MUSEES available at all metro stations and museums, including the Louvre, Musée d'Orsay and Versailles.

VENICE Fondazione Cini Michelangelo and the Sistine Chapel: photographic and scientific documentation of the restoration, prints by artists inspired by the frescoes and a group of original preparatory drawings by Michelangelo. Ends July 28. Closed Mon.

VIENNA Albertina Dutch drawings from the Abrams collection. Also drawings by Swiss artist Martin Disler (b1949). Ends June 30. Daily.

KUNSTHAUSE LÄNDERBANK Kokoschka retrospective. Ends June 28. Daily. **KUNSTHAUSE** Museum Gold from the Kremlin: 100 works from the era of the Tsars, many never previously seen outside Moscow, including the golden crown of Peter the Great. Ends Sep 1. Closed Mon.

MUSEUM OF THE 20th CENTURY Image-Light: developments in non-material forms of painting, such as those consisting only of light and pure colour. Ends July 7. Closed Wed.

WASHINGTON National Gallery Robert Rauschenberg (b1925): 150 examples of the influential American artist's recent work. Ends Sep 2. Daily.

Trading blocs and the Gatt

A mandate for change



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BY ORDER OF THE BOARD
D.J. DEEGAN
VICE-PRESIDENT AND SECRETARY
CALGARY, June 10, 1991.

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Date of appointment of L.P.A. receivers - 5
June 1991
Name of person appointing the L.P.A. receiver:
Lombard North Central Ltd.
JOHN FREDERICK POMMEL, and IAN HARVEY
CARUTHERS
L.P.A. Receivers
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Sweden comes in from the cold

After decades of isolation, the country has finally decided to embrace the EC. Robert Taylor reports

Sweden's prime minister, Ingvar Carlsson, is expected to make a symbolic journey to the Hague on July 1 to hand in his country's application to join the European Community. It will signal a clear and unequivocal end to Sweden's self-imposed political isolation from western Europe.

For many Swedes the long, overdue, belated recognition that their future lies inside the EC. Today the Swedish parliament due to make a declaration setting out the country's intention to join the Community — a statement which will emphasise the broad national consensus that the country should become a full EC member as soon as possible. Its main aim is to convince public opinion that joining the EC will be compatible with maintaining Sweden's traditional neutrality in defence and foreign policy.

The speed of Sweden's political conversion to the EC cause has been surprising. It was only recently, as last October, that the ruling Social Democrats announced — as part of an emergency economic crisis package to restore overseas financial confidence — that it was Sweden's desire to seek EC membership.

In practice, the Social Democrats have moved a long way since gaining power in September 1982 to reshape the economy through the development of a free-market strategy. The gradual removal of financial restrictions which culminated in the abolition of foreign exchange controls on July 1 1989 was a clear recognition that Sweden as a small, tariff-free economy had no alternative but to embrace free trade and capital movements. Until the mid-1980s Sweden exercised tight controls on the movement of money to protect its financial system from foreign encroachment. But these regulations increasingly came to be seen as an obstacle to economic growth and thus to the country's ability to compete with its main trading rivals.

Moreover, the decision by Sweden's central bank last month to peg the Swedish krona to the European Monetary Unit (ECU) made it clear to international markets that the country had abandoned its traditional readiness to devalue the currency to make Sweden more competitive.

Both Mr Bengt Damm, the governor of the central bank, and Mr Allan Larsson, the finance minister, have stressed that Sweden's economic future is tied irrevocably to that of the EC. Indeed, they wish to see the krona enter the exchange rate mechanism of the European Monetary System as soon as Brussels will

permit it. They see this as the next step in Sweden's participation in the process leading to full European economic and monetary union.

Over the past year the government has speeded up its economic liberalisation measures to meet the challenge from Europe's single market after 1992. Several important reforms are now under way.

● The highly protectionist agricultural system is being dismantled over a five-year period with the phasing out of subsidies for farmers and the eventual removal of controls on imported food. Sweden's monopolistic retail distribution sector is also being opened up to greater competition.

● A new tax system was introduced last January, which shifts the burden of taxation from personal incomes to goods and services. It is designed to improve work incentives and to create a more entrepreneurial climate.

● The government has promised to cut the value-added tax on food next year from 25 per cent to 18 per cent to bring food prices more into line with those in the rest of the EC.

● Efforts are being made to introduce market forces into public services. A programme of partial privatisation will be introduced within the next two to three years in the state-run utilities, forestry and mining industries.

These adaptations are designed to make Sweden's economy more responsive to external competition, particularly from the EC. Over the past six years the country has also changed its domestic laws. Since 1984, Sweden, as a member of the European Free Trade Association, has been involved in the creation of the 18-nation European Economic Area, which aims to bring EC members and the EC into a more integrated economic grouping. Sweden has increasingly viewed participation in the EEA as a transition to full EC membership. This is certainly the opinion of many large Swedish companies.

Over the past four years corporate Sweden has become virtually a *de facto* EC member.

The direct net outflow of Swedish capital into the EC rose from SKr10.4bn in 1987 to SKr59.1bn last year. Companies such as Volvo, the auto group, the pulp and paper companies Stora and SCA, Ericsson, the telecommunications giant, and the engineering company Asea-Brown Boveri, have all made aggressive acquisitions inside the EC since 1988.

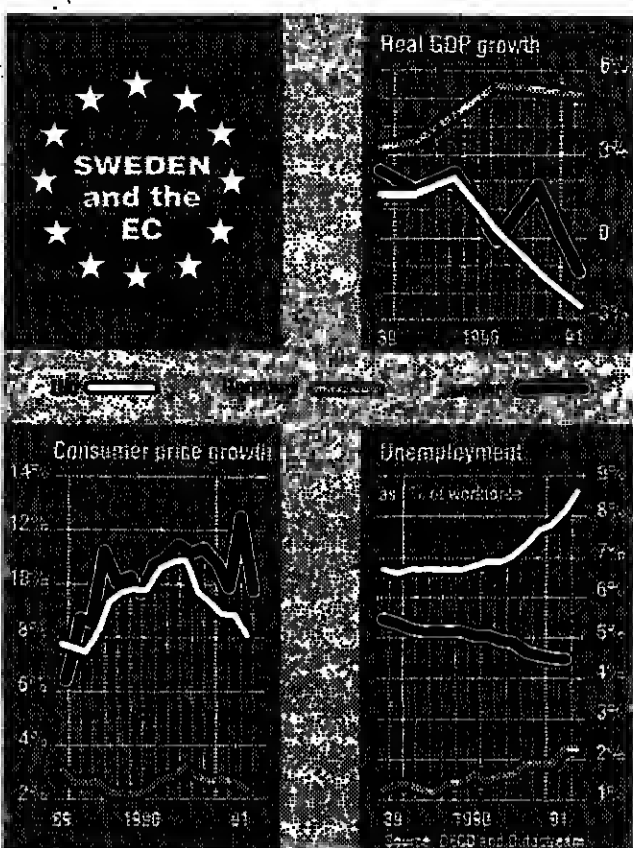
Their determination to establish a strong presence within the EC stemmed in part from two worries: first, that they might be left outside the enlarged and barrier-free European market, and second, that they might face trade discrimination in the future. But it also reflected the view of the big employers that their operations needed to be located much closer to their customers to cut transport and distribution costs.

There were added doubts about the difficult business climate within Sweden as the country's economy began to suffer in the late 1980s from high unit labour costs, skilled labour shortages and threats to cheap nuclear energy supplies from environmental protesters.

This trend undoubtedly alarmed the ruling Social Democrats and particularly their powerful allies in the blue-collar trade unions who feared the corporate exodus into the EC would mean job losses at home among their own members.

Fears about the EC were widespread inside the party and the unions where many felt it threatened the Swedish model of solidarity and consensus based on full employment and a strong welfare state.

That negative attitude is rarely heard today. Both



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among the Social Democrats and among union leaders there is widespread support for joining forces with their EC colleagues to combat unemployment, strengthen the campaign for an EC with strong social rights for workers, and join in co-ordinated efforts to clean up the environment. As Mr Carlsson puts it, Sweden wants to join the EC not only to embrace free-market principles but also to spread its own social message.

The economic arguments for Swedish membership of the EC were mounting long before last year, but until last October the traditional Swedish commitment to its policy of neutrality looked as if it would prove an insurmountable obstacle. It was this issue that prevented a Swedish application to Brussels in the early 1960s and again in 1971-72 when the then prime minister Olof Palme was known to favour Swedish entry.

However, the end of the cold war and the collapse of communist regimes in eastern Europe has led Sweden to reassess its position. The concept of neutrality has never been enshrined in law, but is a pragmatic recognition of Sweden's national self-interest. Because neutrality has always been a flexible doctrine, Sweden now feels that membership of the EC and the concept itself are no longer incompatible. Brussels may view the matter differently, however, and it may still cause problems. At the moment Mr Carlsson sees Sweden, together with Ireland and Austria, if it also becomes an EC member, remaining outside any defence alliance that might emerge within the EC.

There is no doubt that support for Sweden's EC membership application across western Europe. But some doubts persist among poorer southern European countries, notably Spain, which fear Sweden's entry might tip the balance of power towards the more affluent northern industrial Europe.

Negotiations are expected to begin with Sweden as well as with Austria in early 1993. Norway and perhaps Finland and Switzerland might also have applied to join as well by then. Mr Carlsson hopes Sweden can become a full EC member as early as January 1 1995 after the approval of a referendum on the entry terms at the 1994 general election.

The timetable may be too ambitious and problems may emerge as serious talks start. But today Sweden — with a mixture of hard-headed calculation and idealism — appears to have made up its mind. The national consensus behind the cause of EC membership looks impregnable.

Joe Rogaly

Tories off the charts



Something is going wrong. The Conservatives should not be losing ground quite so fast. They have dropped

10 points in the polls since January. Labour has held steady, the statistical beneficiaries have been the Liberal Democrats. The net effect is to put Labour 10 points ahead. This should not be happening. The Tories ditched their unpopular leader six months ago. They are led by a well-liked prime minister who performed brilliantly during the Gulf war and, after it ended, boldly did away with the poll tax. A series of half-point cuts in interest rates has started to work its way through to mortgages. We are a fortnight into a new series of ministerial speeches attacking Labour. These are all positive factors.

Yet down and down they go, to the point where you have to ask yourself — could there be an anti-Tory landslide? Unlikely as this may seem, we will be obliged to consider such a prospect if the deterioration continues. By an anti-Tory landslide I mean a result to which Labour takes 40-45 per cent of the vote, with the Conservatives in the low 30s and the Liberal Democrats in the high 20s. That would be the mirror image of what happened in 1983 and 1987, when Labour was the victim of similarly cruel arithmetic. It would also constitute the most improbable turnaround in the history of British elections.

Such a landslide could, however, occur if uncommitted voters were so disenchanted after 13 years of Tory government that they wanted a change at almost any price. Those who no longer fear a Labour government would vote for Mr Neil Kinnock's party, others would abstain or vote with the Liberal Democrats. An electorate of such a fed-up cast of mind is unlikely to be persuaded to return to the Conservative fold. If the election had been held a week ago, when sampling was in progress for the latest ICM/Guardian poll, the result would have been Labour 44 per cent, Conservative 34 per cent, Liberal Democrat 17 per cent. Labour

would enjoy a solid majority of around 70. The Gallup poll in last week's Daily Telegraph put the Liberal Democrats at 21 per cent, with Labour at 41.5 per cent. The theoretical result is still a majority Labour government.

In real life the election need not take place until another year has passed. There is time for recovery. The conventional observation is that it all depends on the economy. If we are pulling out of the recession by the time polling day comes, if inflation then stands at 4 per cent, the base rate at 10 per cent or less and mortgages correspondingly lower, the government should win another term of office. But this correlation is no longer holding true. The cost of borrowing is falling — and so is support for the Tories. The mortgage rate has come down by 1.55 percentage points since March; the level of Tory support has fallen even faster. Conservatives

embrace of Europe and a programme of constitutional reform. They are not, however, a potential party of government. Tories who have drifted to them could drift back; if they do there will be no landslide.

Yet the prime minister cannot rely on the usual indicators to save him. The economy may recover far too slowly to have the required effect, or it may not recover to an extent sufficient to wipe out the feeling that Britain needs a change of government. He must therefore fall back on political instinct. He needs to show both that he is in charge of his party and that he knows where it is heading.

He has a chance to do so today, in a speech to Welsh Conservatives in which, by all accounts, he will first squish the romantic Little Englanders who snipe at his efforts to negotiate inside the European Community and then go on to proclaim "majorism", by which I think he means the provision of efficient public services. He will need a whole summer of such speeches to penetrate the public consciousness. A reshuffle of his Cabinet might give a kick-start to the process, but the difficulty is that there are not many axes to move around.

There is, however, plenty to say. Contrary to popular belief, there is a significant area of difference between the Labour party, which believes in government, and the Conservatives, who seek to extend consumer choice even in public services. Mr Kinnock has wrought miracles with the Labour party; people are at least clear about what it does not stand for even if they are overwhelmed by the avalanche of policy papers. Mr Paddy Ashdown has worked hard to give his party a distinctive philosophy. Unlike Mr Kinnock, he is well-regarded by the public.

The Tories must hope that the present wobble away from previous statistical verdicts is just that — a wobble. If not, the Liberal Democrats will continue to attract disaffected Conservatives, at least until Mr Major figures out how to lead his own nervous troops with the same distinctive flair as that evolved by his rivals in opposition.

Mr Major will need a whole summer of vigorous speeches to penetrate the public consciousness

must place a great deal of faith in time-lags not to be discounted by this.

As a plodding student of charts and graphs, I have to acknowledge that those who regard analytical aids with scepticism may have a point. Politics, the science of gut feel, appears to be changing the rules. You can measure many of the apparent causes of the Conservatives' decline, such as the sharp rise in unemployment, or the growing perception that Mr Major is not a firm leader of a united party. What cannot be assessed by numbers is the weight of a change in the public mood.

This should not be exaggerated. Labour still fails to arouse the excitement of 1964, the last time a Conservative government was toppled after 13 years in power. The Liberal Democrats, who are doing well, provide a home for believers in the free market who value public services, and want both a wholehearted

LETTERS

Training and investment in Europe cannot be left to market forces alone

From Prof Paul Ormerod.

Sir, Your leader, "Labour and the world" (June 7), contains a strong attack on both the Social Charter and the concept of industrial and regional policy. The argument used is the familiar free market one that such ideas "run counter to the economic benefits which are arising from the development of the internal market".

Yet the 1988 European Commission document which sets the agenda for the single market programme, acknowledged that "as a result, existing economic discrepancies could be exacerbated and the objective

of convergence jeopardised".

This is not an argument against the single market. Rather, it shows the need for an active industrial and regional policy at a European level in order to minimise dislocation costs incurred by the single market programme.

More generally, the clear commitment of the Community to secure economic convergence and social cohesion is threatened by the scale and speed of technological development. The fifth wave of technological development has triggered "gales of creative destruction" (to quote Schumpeter) throughout Europe.

In such circumstances, policies to promote social cohesion should no longer be seen as a cost but as a pre-requisite of continued prosperity. A trained and educated labour force throughout the Community is essential to encourage investment by private industry. But neither the training nor the investment will take place either on a sufficient absolute scale or in a balanced regional way if the outcome is left to market forces alone.

Paul Ormerod, Henley Centre, 2 Tudor Street, ECU

Minimum wage at right level

From Mr Frank Field MP.

Sir, The employment secretary, Mr Michael Howard, misrepresents my views (Letters, June 13) on the introduction of a minimum wage.

Like the Labour party, I am, however, concerned about introducing a minimum wage at too high a level. That is why in 1984, in *The Minimum Wage: Its Potential and Danger*, I suggested that this policy should be linked to a programme to raise productivity with a special emphasis on investment and training for those workers most likely to be affected. That, too, is a crucial part of Labour's strategy.

Similarly, the plan to link the introduction of a minimum wage to a much-enhanced child benefit scheme has been taken on board. Such an approach makes a lower minimum wage an equally effective measure in reducing poverty among workers with children.

My comments, quoted by the employment secretary, relate to an introduction of a high target minimum wage, unaccompanied by any of these other measures. Mr Michael Howard is right to say that this would be a recipe for unemployment — but that is not the policy Labour is advocating.

Frank Field, House of Commons, London SW1

Liverpool: certainly not a city in 'chaos'

From Mr Andrew Pearce.

Sir, Yes, Liverpool has a serious problem of social workers, but it is not a city in chaos. But really, your headline — "Liverpool in chaos as centre is seized" — is untrue and unjustified. The trouble is, so many people in the city of London, making important investment decisions, are misled by the headline to believe only the worst about Liverpool because that is all they ever see in the press. All too few take the

trouble to see the reality.

City folk will have visions of drunken, violent natives crawling back to their hovels through the wreckage of what was once the "centre" of the city. (The "centre" your article refers to is the control centre for the council's security service. It is located in one of the suburbs.)

The reality is that the sun shone this morning, people were out shopping in our tree-lined pedestrian streets, others were in their offices and making money — it's a good place

to make money. We do have problems that need to be tackled, but "chaos" is what nonsense! Your headline writer must know that, for many City people, direct knowledge of the UK does not extend beyond the bounds of the Network South-East commuter railway system. When false information is given, great and quite unjustified damage is done to our economy. Please try to do better.

Andrew Pearce, 13 Lyndale Road, West Kirby, Wirral

Why it is realistic for Africa to seek reparations for slave trade

From Mr K O Abiola.

Sir, In your editorial "New leadership for the OAU" (June 7), you described Africa's call for reparations from the west, in respect of the slave trade and colonialism, as "unrealistic". But you admitted that the slave trade had its "horror" and that it had a "terrible impact on Africa".

Why should it be unrealistic to seek reparations for a trade that, historians calculate, cost Africa as many as 130m lives, when it was agreed that Israel should be paid compensation by Germany for the murder of 6m Jews by the Nazis, at a time when the state of Israel had not even been created?

Is it realistic, at the present moment, to demand reparations from Iraq for the crimes it committed against Kuwait, Saudi Arabia and Israel during the Gulf war, when Iraq has been bombed back into the

Middle Ages? In each of the above instances, a factor other than "realism" was the key to the demand for reparations. This is the moral precept that those who commit aggression against their fellow human beings should be held accountable for their crimes and be made to compensate their victims.

In the course of the slave trade the following crimes among others were committed. Our most virile, young people were taken away to cultivate sugar, tobacco and other crops for British, Spanish, Portuguese, French and American plantation owners. Much of the capital that funded the industrial revolution in Europe came from this source. But while thus enriching Europe, Africa, because its motor for development had been taken out, remained economically backward.

When the formal slave trade ended, the Europeans came back to Africa and enslaved its people again. Through colonisation, they stole our minerals and forced us to use our best lands to grow crops like cocoa, coffee or steel, that we do not eat, but which European factories needed.

This distortion in our leading industry today. We are important price takers unable to influence the terms of world trade. Worse, some of us have become food importers.

In the course of colonisation, Africa's people, millions of whom had already been dispersed through slavery, were once again disgorged into separate "states" by Europeans who drew maps across the continent without regard to the ethnic origins of the people they enclosed in new borders. Many of Africa's current civil wars, as well as the instability

of its numerous "nations", stem from this cause.

In spite of having so drastically altered the pattern of our lives, Europe and America talk of "aid fatigue" when asked to alleviate our economic hardship, or are asked to reduce the burden of Africa's debt. Yet high interest rates and worsening terms of trade are demonstrably making it impossible for Africa to take out a decent living.

Without wide understanding of the economic consequences of their countries' past activities in Africa, there cannot be a more equitable tomorrow.

K O Abiola, chairman, Concord Newspapers of Nigeria

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Weekend FT



FINANCIAL TIMES COMPANIES & MARKETS

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Friday June 14 1991



INSIDE

Hungary plans to tap sterling bond market

The National Bank of Hungary is planning its first venture into the sterling bond market. Later this year the bank, which funds the Hungarian government, will attempt to raise around £50m through a long-dated sterling bond issue maturing in 20 to 25 years, with a put option after seven years. Meanwhile the bank makes its first Eurodollar bond offering, a \$100m five-year deal, next week. Page 28

Christian Salvenson rises 7.2%

Christian Salvenson yesterday announced a 7.2 per cent rise in pre-tax profits to £66.8m (£110m) on turnover of £422.7m. But the Scottish-based distribution, manufacturing and specialist hire company, also made big provisions for slimming its distribution side. Page 28

Brent Walker accord

Brent Walker yesterday moved a step closer to winning approval for the restructuring it needs if it is to trade its way out of financial difficulties. Early yesterday the UK leisure group agreed a deal with its banks and the holders of its £101.9m (£167.1m) convertible capital bonds which should open the way for the banks to advance £20m needed for working capital. Page 28

Gambling on gold

The Johannesburg gold market remains a defiant outpost of the guts and gambling school of investment with movements dictated more by sentiment than fact. Recent months have seen gloom and doom stories about the local gold industry. The agencies of producers, however, have been off-set, at least partially, by the pleasure of watching their share prices perform. Philip Gawth reports. Page 33

No comfort from an empty hall

County Hall, the former home of the Greater London Council, stands empty after the collapse of plans to create one of the largest post-war developments in central London. Yesterday the failure worked its way through to the results of property developer London & Metropollin, contributing to a £100.3m (£164.4m) pre-tax loss in 1990. Page 28

Pumping up the oil volume

A fresh wave of oil exploration has hit the Caribbean. Driven by the need for guaranteed foreign exchange earnings or concern over stable oil supplies, several countries are encouraging large international oil companies to step up the pace of exploration. Canute James looks at the Caribbean's efforts to pump more of their own requirements. Page 31

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Chief price changes yesterday

Product	Unit	Price	%
Gold	100g	354	+1
Traded Bar	100g	354	+1
Traded Bar	100g	354	+1
Traded Bar	100g	354	+1
Traded Bar	100g	354	+1
Traded Bar	100g	354	+1
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Traded Bar	100g	354	+1
Traded Bar	100g	354	+1
Traded Bar	100g	354	+1
Traded Bar	100g	354	+1

Astra wins US approval for ulcer drug

By Robert Taylor in Stockholm and Clive Cookson in London

ASTRA, Sweden's largest pharmaceutical company, announced yesterday that its ulcer drug Losec had secured the approval of the US Food and Drug Administration (FDA) for use in the short-term treatment of duodenal ulcers.

The announcement is a setback for Astra's UK competitor, Glaxo, whose best-selling drug, Zantac, has 40 per cent of the world's anti-ulcer market - compared to per cent for Losec. Astra shares closed SKr3 up at SKr640 while Glaxo fell.

The FDA's decision is an important breakthrough for Astra into the lucrative US market.

It follows lengthy talks between the company and the FDA during the past few months after the FDA indicated in January it would only approve a narrower use of Losec than its own advisory committee recommended in May 1990.

Astra refused to accept the FDA proposal and agreed to supply further details about Losec to persuade the US authorities to

approve its use in short-term duodenal ulcer treatment.

The FDA gave its approval in September 1989 for Merck to sell Losec in the US under the Prilosec trademark. But this was only for its restricted use in the treatment of ulceration and inflammation of the oesophagus.

Losec is one of Astra's most successful drugs. It has received regulatory approval in more than 50 countries and around 12m patients have now been treated. In 1990, Losec sales totalled SKr2.1bn (£328m). Last month the

drug was introduced into Japan, potentially the biggest national market outside the US.

Losec is the first of a new class of ulcer drugs, known as "proton pump inhibitors". They work in a different way from the "H2-antagonists" such as Zantac and the previous best-seller, SmithKline Beecham's Tagamet.

Losec is a more potent drug than Zantac and there has been concern about its toxicity and possible side effects. Several proton pump inhibitors are under development but only one, lanso-

prazole from Takeda of Japan, is likely to reach the US market before 1995.

The FDA decision will come as a relief to Astra which expected it around last Christmas. It ends a prolonged period of doubt about Losec's possible wider use in the US. It is bound to boost Astra's already bullish financial position.

A few weeks ago the company reported a 45 per cent leap in pre-tax profits for the first four months of this year to SKr757m. It said 1991 profits would climb 30 per cent to about SKr3.3bn.



An injection of survival instinct

Sir Peter Walters, who takes over as Midland Bank chairman today, tells David Lascelles of his plans

learned more about banks as a director of National Westminster.

His aim is "to make Midland once more a profitable independent bank". Sir Peter insists that there is no hidden agenda to find a buyer for the bank or break it up, as many in the City of London have speculated.

He has given himself two years to produce results but he will not be trying to do it on his own. The roles of chairman and chief executive have been split, with Mr Brian Pearce, a career clearing banker from Barclays, taking day-to-day charge of the group. Sir Peter's acceptance of the job depended on him getting on with Mr Pearce, but he said: "I was impressed by his knowledge and background in a very important part of Midland's activity."

Sir Peter has well-formed views on business management

which he intends to apply to Midland. He believes a company must achieve critical mass in its market, and then apply "selective excellence". "You must aim to be among the first three in a customer's mind in your market. I haven't yet found any business to which you cannot apply those principles. Customers don't go for everything. They go for the best in the field, and if you don't supply it they will go somewhere else," he said.

He thinks Midland has the necessary size but its problem is that it has not developed selective excellence. Sir Peter will push it to focus more sharply on its strengths, which he thinks lie in its traditional markets. "There's a lot to be said for a cobbler sticking to his last."

He applauds the steps Midland has already taken to close superfluous branches and sell unne-

cessary businesses but the bank will have to learn to sell more services to the customers it already has to boost its earning potential. "If you get it right, it can be self-regenerating."

Midland is not heading for a big shake-up. "It's not a question of how much change we do, but how much change we try to stop. This is a time for consolidation rather than change." One of his worries is that cost-cutting at Midland may be reaching the point where cutting through the fat has reached the muscle.

There is some irony in Sir

Peter becoming the head of a bank. At BP he developed an in-house bank, on the premise that commercial companies could perform banking functions at least as well as a bank. BP also invited banks to tender for its business as they were all so eager to lend it money. None of this helped strengthen banking relationships.

He stresses that he does believe in relationship banking. "Banks should know what BP is doing on a continual basis five years ahead. They should try and cement relationships so that there are no surprises - on either side. It all comes back to customer servicing." In some cases, Sir Peter thinks banks could buy stakes in their clients, German-style.

As for personal customers, Sir Peter believes the next important development will be to make banking more convenient, particularly by enabling people to do their banking from home at weekends. This means new delivery systems, such as telephone banking, an area where Midland is already innovative with its FirstDirect service.

Sir Peter says banks are going to have to be much more prudent to avoid a repeat of the billions of pounds of bad loans they have suffered in recent years. This could mean a firmer line with borrowers. "A bank's responsibility lies with its survival."

C&W rides recession with 16% increase before tax

By Hugo Dixon in London

CABLE & WIRELESS yesterday confirmed the ability of telecommunications companies to ride the recession when it lifted its pre-tax profit by 16 per cent.

The UK-based international telecommunications group reported an increase to £609m (£502m) for the financial year to the end of March. BT and Racal Telecom had previously reported sharp increases in profits.

C&W's Mercury Communications subsidiary increased its trading profit by 76 per cent to £116m, after a 47 per cent increase in turnover to £702m. Mercury, which was set up as a competitor to BT in the mid-1980s, now has half a million telephone lines in the UK.

The group also announced the creation of an international data communications company put

together from existing data communications subsidiaries in the UK, the US, Japan and elsewhere. It will be run by Mr Colin Bell, a former managing director of the US telecommunications giant, AT&T, in the UK.

Next year, C&W hopes to launch "Planet", a more ambitious international service providing voice, data and video communications to multinational business customers.

Lord Young, the former Conservative Cabinet minister who is now C&W's chairman, confirmed that following a strategy review, C&W would not go into areas of the world telecommunications market where competition was so intense that margins were low. "We are not going to compete head-on with AT&T and BT," he said.

He said there were many other opportunities: taking stakes in newly privatised telephone companies, setting up operations on the pattern of Mercury in those parts of the world that allowed competition, and providing data and mobile services.

Lord Young also said he had "every confidence" in the outcome of the UK Office of Telecommunications review of the charges Mercury will have to pay BT for using its network. Previously, there had been fears that these access charges would harm Mercury's business.

The directors have recommended a fully-year dividend of 11.5p, up 18 per cent on the previous year. Earnings per share were unchanged at 31.3p. Lex, Page 20

Doubts on screen-traded options

By Jim McCallum and Tracy Corrigan

PROPOSALS to move trading of UK share options from a face-to-face market on to computer screens may be dropped after stiff opposition from futures and options traders.

Mr Michael Jenkins, chief executive of the London International Financial Futures Exchange (Liffe), said yesterday that "there may be an alternative" to the move to screen trading.

Seven weeks ago the boards of the Liffe and the London Traded Options Market endorsed the proposed move as the best way to revive the flagging UK stock options market when the two exchanges merge later this year.

Screen-based trading was intended to tackle the lack of transparency in the traded options market, but Mr Jenkins said that the "issue of anonymity is not as important" as had originally been thought.

He said that changes to existing trading procedures might help boost the equity options market instead, but he declined to specify what changes were under consideration.

The Liffe board met informally with some members yesterday to discuss some of the problems facing individual stock options, and also the feasibility of stock futures.

A decision on the issue of screen trading was "an urgent task", according to Mr Jenkins. Until a solution is reached, the prospectus offering shares in the new, merged exchange cannot be issued. It is hoped that the prospectus will be published in August.

A number of leading European futures and options markets are already screen-based, and equity options trading is thriving in several of those markets. The Lon-

don stock exchange moved on to screens five years ago.

Smaller firms and independent options traders at LITOM resisted the proposal to end pit trading of equity options, saying the change could put them out of business. Independent traders at Liffe, who had hoped to break into the market, were also unhappy.

The proposal was welcomed by larger members of LITOM, particularly the market makers which dominate trading of UK equities, as a means of restoring profitability to the traded options market.

The issue is likely to be discussed at a board meeting of LITOM on Monday. A senior LITOM board member said there was a growing feeling among Liffe and LITOM board members that the new London derivatives exchange would still have an options trading floor. Outcry over screens, Page 26

KLM falls into loss and omits payout

By Ronald van de Krol in Amsterdam

KLM, the Dutch national carrier which earlier reported heavy losses in the year ended March 31, said yesterday that it would omit its dividend, the first time it has done so in seven years.

The airline also confirmed a provisional estimate in May that its 1990/1991 net losses totalled F163m (\$315m), a sharp reversal from the net profit of F134m in 1989/90.

KLM, which is carrying out an extensive cost-saving drive, paid a dividend of F1.50 in 1989/90.

The airline is 38.2 per cent owned by the Dutch government. The remainder of the shares are with private investors and traded on the Amsterdam stock exchange.

The passing of the 1990/91 dividend was announced after the close of trading in Amsterdam, where KLM's shares finished the day fractionally higher at F125.90 compared with F125.80 on Wednesday.

KLM, which gave complete 1990/91 figures for the first time, said revenues increased 1 per cent to F15.55bn, as adverse exchange rate movements counteracted a 6 per cent increase in traffic.

Operating costs rose by 11 per cent to F16.84bn, reflecting higher fuel bills and a substantial increase in depreciation due to the introduction of new aircraft.

Nearly half the 1990/91 loss was due to a provision of F130m taken to finance KLM's restructuring programme.

KLM also suffered its share of the F144m in losses posted by associate companies. These mainly represented the loss in 1990 by Northwest Airlines of the US, in which the Dutch carrier has a 20 per cent stake.

The Kuwait crisis and the Gulf war worsened the problems which KLM had begun to confront in the autumn of 1990.

The airline hopes to achieve a 7 per cent increase in productivity over each of the next three years.

It plans to cut 1,000 staff jobs as well as eliminating a further 2,000 jobs by devolving non-core services such as canteens to external contractors.

It aims to raise operating margins to 5 per cent of turnover by 1994, but it has not made a specific forecast for 1991/92 results.

In 1990 the consensus was a soft landing.
In 1991 the consensus is early recovery.

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Position Fund Returns	FTSE 100	FTSE 100	CAPX
Return in 1990	+2.4%	+3.6%	-10.5%
Average Annual Compound rate of return 3 years to 31st December 1990	+13.3%	n.a.	+9.4%

*These data past performance is no guarantee of future performance.

SOURCE: CAPX

We would welcome the opportunity to tell you why we believe the consensus is wrong again.

FOR FURTHER INFORMATION CONTACT THE MANAGING DIRECTOR, BRUCE CAMPBELL



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LONDON MELBOURNE AUCKLAND NEUCHÂTEL

By Mark Westfield in Sydney

TATE & Lytle, the UK sweetener group, raised the stake in its ASSOCIATED (US\$24m) subsidiary, **ASSOCIATED SUGAR MILLAR Bundaberg Sugar Ltd**, yesterday by threatening to walk away if it did not receive acceptances for 50 per cent by June 23.

Mr James Kerr Muir, Tate & Lytle director, said yesterday his group would not drop its conditions of 90 per cent acceptance until it was assured of control.

"If we did not succeed now, we will walk away," he said.

"We won't be coming back at \$5.50, \$3.10 or any other price."

Tate & Lytle launched its bid 12 weeks ago and has added only 2.5 per cent of the capital to the 2.8 per cent it acquired before announcing the take-over.

Mr Kerr Muir reiterated that Tate & Lytle would not increase its offer of \$4.10 a share which

he has described as "generous and final".

Institutional shareholders who account for about 50 per cent of Bundaberg's shares remained unimpressed with the ultimatum.

"I'm as good as anyone at cards," said Mr Ross Kinley, a senior fund manager at Bankers Trust Australia which has 7.6 per cent of the stock.

The institutions are also aware that Tate & Lytle had denied it would increase its initial offer of 16.67c to 18c, although the UK group has said to sweeten its offer if it wishes to win control.

Tate & Lytle and the institutional shareholders who will decide Bundaberg's fate over the next few days are attempting to break each other down to the one who breaks first. The UK raider will hope the institutions cave in and accept the offer, while the shareholders

say they will call Tate & Lyle's bluff and expect an increase in the bid by at least 11 cents. The company has a reputation of being a bit of a tightwad, but with a slight increase they could probably win Bundaberg," said one fund manager.

Mr. Kerr Muir is doing the rounds of the institutions this week to try to persuade them to accept the \$4.10 offer.

Yesterday he criticised the valuation of between A\$4.54 and A\$5.16 a share of Bundaberg, but advised Macquarie Bank as being "theoretical, unrealistic and incomplete".

He said Bundaberg's share price would probably fall back to below A\$3 if the bid lapsed.

Mr David Poole of Macquarie Bank responded to the criticism by pointing out that Bundaberg traded as high as A\$4.50 a year ago and that its price reflected the fall in the sugar price this year.

**By Angus Foster
In Hong Kong**

LOVERS of Teenage Mutant Ninja Turtles who have seen the movies and bought the toys can now buy the shares - again.

The company behind the design and marketing of the Turtle toy range, Playmates Holdings, is already listed in Hong Kong and has been one of the best performing stocks in Asia following the spectacular success of the pizza-loving reptiles.

Now, the main manufacturer, Harbour Ring International, is offering 320m new shares at HK\$1.03 and a placing to raise HK\$347.6m (US\$45m). The money will be used to expand capacity in China and Macau and to buy office space for the company in Hong Kong. The company expects to be listed on the Hong Kong stock exchange on July 5.

By Emiko Terazono in Tokyo.

THE JAPANESE regional banks' combined pre-tax profits for the first nine months of this year, declining 2.4 per cent to ¥793,320,000 (\$556.7 million) for the year to March.

The Regional Banks Association of Japan announced business profits as a measure of profitability for the first nine months, for the 64 regional banks fell by 9.8 per cent during two years to ¥773.1 bn. After-tax profits declined 7.8 per cent to ¥404.6 bn, the first fall since fiscal 1975.

The smaller banks have been hit by depreciation of interest rates, as higher interest rates on deposits have squeezed margins. The average return on lending rose 1.44 percentage points to 6.9 per cent, but the average cost of funds increased by 1.69 percentage points to

	Regional Banks 1990-91 % change	City Banks 1990-91 % change
Business	773 -8.9	1,462 -3.0
Pre-tax profits	788 -2.4	1,698 -23.4
Deposits	159,151 +1.5	329,367 -3.5
Loans	119,058 +5.2	286,029 +5.6

By John Ridding in Seoul

Lucky Goldstar, one of South Korea's largest conglomerates, is to restructure its chemical operations in line with a government policy of encouraging specialisation in industry.

Under the restructuring, **Lucky Ltd**, Korea's largest general chemicals company and one of the largest subsidiaries of the **Lucky Group**, is to merge with three other subsidiaries - **Lucky Advanced Materials**, **Lucky Polychemical** and **Lucky Pharmaceutical**.

Lucky Goldstar said the merger is intended to rationalise management and streamline chemical businesses and increase its competitiveness. A spokesman said management would be streamlined.

Through the merger, **Lucky Ltd**, could rise to become one of the world's 10 biggest chemical companies with 200,000 employees and its current

ranking of between number 60 and number 60," he said, adding that companies such as the Lucky Ltd. would rise to about Wn2.300bn (\$3.17n) this year from last year's level of Wn1.900bn.

But analysts said that the primary motive for the reorganisation was to take advantage of the 90 per cent of assets available to specialised companies under a new government policy.

According to the policy, which took effect at the beginning of this month, each of the 90 companies will be conglomerates can nominate three "core businesses" which will be freed from existing credit constraints.

Bank credit for non-core group businesses is to be further reduced. Lucky Goldstar selected Lucky Ltd as one of its core businesses.

"Lucky's move is the sort of restructuring we expected to follow the government's policy on industrial specialisation," said one analyst at a foreign securities company. "We don't think it will lead to substantial change within the group."

Lucky Goldstar said there will be no change in staff numbers and the merger would be completed by October 31.

Shares in Lucky Ltd rose Won100 to Won16,200 yesterday. Shares in Lucky Advanced rose 100 to Won1,400. The four companies which are listed on the stock exchange, fell Won500 to Won13,800.

Currently, the paid-in capital of the companies is: Won270bn for Lucky Ltd; Won90.5bn for Lucky Advanced; Won10.5bn for Won500 Lucky Polychemical; and Won3.2m for Lucky Pharmaceutical.

A NEW INVESTMENT holding

company has been set up by Hong Kong financial services company Sun Hung Kai aimed at investing in Macau, the Portuguese enclave 40 miles along the Chinese coast from Hong Kong, writes Angus Foster in Hong Kong.

The company has paid-up capital of HK\$255m (US\$932m) and is the first private company investing in Macau. It has the backing of leading Macau businessmen like Dr Stanley Ho, who is also an investor in Macau's new airport and infrastructure projects.

AUSTRALIAN Consolidated

Investments Limited has sold its remaining holding in Mr Kerry Packer's Nine Network Australia after several state-of-the-art during the year that the holding was a long-term one, writes Mark Westfield.

AustCons, formerly Bell Resources, sold 206m shares at 48 cents each late on Wednesday evening to raise \$236.5m (\$574.6m).

It originally held 27 per cent of Nine Network following Mr Packer's takeover of Bond Media from Bond Corporation a year ago.

AustCons has sold down the stake in three tranches at between 55 cents and 48 cents.

By Hillary Barnes in Copenhagen

DANISH investors have regained control of a Malaysian plantations company, United Plantations Berhad, which they lost in 1962 as a result of the Malaysian government's policy for local control. The development follows a decision by Malaysian businessman Y. Bgn. Tan Sri Haji Ismail to sell a 19.1 per cent holding in UP which was held by his company, Food Industries Malaysia.

It is being bought by Aarhus Oleie, the Danish vegetable oil refiner, which has also acquired a second block of

**By Greg Hutchiso
in Manila**

PHILIPPINE National Bank will buy **California Overseas Bank** for \$11.7m, and after rehabilitation - expected to take a year - will merge the US bank with **Century Bank**, also based in California.

California Overseas Bank, which has six branches in the US and one in Guam, was previously owned by **Mr Roberto Benedicto**, an associate of **Mr Ferdinand Marcos**, the late president.

The bank was seized by the **Presidential Commission on Good Government**.

Bank of Tokyo (Curacao) Holding N.V.
U.S. \$100,000,000
Guaranteed Floating Rate Notes due 1991





Payment of the principal of, and interest on, the Notes is unconditionally and irrevocably guaranteed by

The Bank of Tokyo, Ltd.
 (Kabushiki Kaisha Tokyo Ginko)

In accordance with the provisions of the Agency Bank Agreement between Bank of Tokyo (Curacao) Holding N.V., The Bank of Tokyo Ltd., and Citibank, N.A., dated December 8, 1981 notice is hereby given that the Rate of Interest has been fixed at 6.625% p.a. and that the Coupon shall be the relevant Interest Payment Date, December 16, 1991 against Coupon No. 20 will be US\$170.23.

June 14, 1991, London
 By: Citibank, N.A. (CSSI Dept), Agent Bank.

CITIBANK 

 **Leveraged Capital Holdings N.V.**

Curaçao, Netherlands Antilles

**Notice of Annual General Meeting
of Shareholders**

Notice is hereby given that an Annual General Meeting of Shareholders of Leveraged Capital Holdings N.V. has been called by the Manager, Inimis Management Company N.V. The Meeting will take place at the offices of the Company, John R. Gozswaig & Willemsd, Curaçao, Netherlands Antilles on 1st July, 1991 at 10.00 a.m.

The Agenda and the Annual Report for 1990 may be obtained from the offices of the Company or from the Paying Agent mentioned hereunder. Shareholders will be admitted to the meeting on presentation of their certificates or of vouchers, which may be obtained from the Paying Agent against delivery of certificates on or before 27th June, 1991.

Paying Agents: Pierson, Holding & Pierson N.V.,
Rokin 55, Amsterdam

Inimis Management
Company N.V.

Willemsd, 14th June, 1991.

PNC Financial Corp
US\$100,000,000.
Floating rate subordinated notes due 1997

In accordance with the terms and conditions of the notes, the rate of interest for the interest period 14 June, 1991 to 16 September, 1991 has been fixed at 6 1/8% per annum. Interest payable on 16 September, 1991 will be US\$164.83 per US\$10,000 note.

Agent: Morgan Guaranty Trust Company
JPMorgan

CAL
MEMBER SFA

**FUTURES
AND
FOREIGN EXCHANGE**
24 HOUR COVERAGE

CAL Futures Ltd
Windsor House
50 Victoria Street
London SW1H 0NW
Tel: 071-799 2233
Fax: 071-799 1321


Mitsubishi Trust Australia Limited
(Incorporated in New South Wales, Australia)

U.S. \$50,000,000

Variable Rate Guaranteed Notes due 2000

Unconditionally and irrevocably guaranteed by
The Mitsubishi Trust and Banking Corporation
(Incorporated in Japan)


In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the six month period ending 16th December, 1991 has been fixed at 6.95% per annum. The interest accruing for each six month period will be U.S. \$3,571.53 per U.S. \$100,000 Bearer Note, on 16th December, 1991 against presentation of Coupon No. 3.

Union Bank of Switzerland
London Branch Agent Bank

 Union Bank of Switzerland

12th June, 1991

U.S.\$100,000,000 Guaranteed Floating Rate Notes due 1994
Citicorp Overseas Finance Corporation N.V.
(Incorporated with limited liability in the Netherlands Antilles)
Unconditionally guaranteed by
CITICORP
 Notice is hereby given that the Rate of Interest has been fixed at 4.5% and that the interest payable on the relevant Interest Payment Date, September 16, 1991, against Coupon No. 50 in respect of US\$1,000 nominal of the Notes will be US\$16.97.
 June 14, 1991, London
 by Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

<p>CITY OF VIENNA US\$ 76,000,000 Floating Rate Secured Notes Due 1998</p> <p>For the 3 months period 12th June, 1991 to 12th September, 1991, the Notes bear the interest rate of 6.3125% US\$161.32 will be payable from 12th September, 1991 per US\$10,000 principal amount of Notes.</p> <p>Yamaichi International (Europe) Limited, Agent Bank</p>	<p>U.S. \$200,000,000</p> <p> MARINE MIDLAND BANKS, INC.</p> <p>Floating Rate Subordinated Notes Due 2000</p> <table border="1"> <tr> <td>Interest Rate</td> <td>6 3/4% per annum</td> </tr> <tr> <td>Interest Payment</td> <td>14th June 1991 14th September 1991</td> </tr> <tr> <td>Initial Amount per U.S.\$10,000 Notes Due 10th September 1991</td> <td>U.S. \$624.13</td> </tr> </table> <p>Credit Suisse First Boston Limited Agents</p>	Interest Rate	6 3/4% per annum	Interest Payment	14th June 1991 14th September 1991	Initial Amount per U.S.\$10,000 Notes Due 10th September 1991	U.S. \$624.13
Interest Rate	6 3/4% per annum						
Interest Payment	14th June 1991 14th September 1991						
Initial Amount per U.S.\$10,000 Notes Due 10th September 1991	U.S. \$624.13						

[illegible]

THE THAILAND INTERNATIONAL FUND LIMITED
International Depositary Receipts
Issued by
Morgan Guaranty Trust Company of New York
Evidencing Beneficial Certificates
Representing 1000 Units


Notice is hereby given to the unitholders that the Thailand International Fund declared a distribution of usd 0.35 per share. The record date for this dividend is May 10, 1991.

As of June 28, 1991 payment of coupon number 2 of the International Depositary Receipts will be made in US dollars at the rate of usd 350,- per IDR less usd 0.875 depositary fees.

Payment will be made at one of the following offices of Morgan Guaranty Trust Company of New York:

Brussels,	35 Avenue des Arts
London,	1, Angel Court
Frankfurt,	44/46, Mainzer Landestrasse
Zurich,	38, Stockerstrasse

Depository: Morgan Guaranty Trust Company of New
Brussels Office



SOUTHEAST BELL CORPORATION
(Incorporated in Florida 1:5 8,1)

US\$75,000,000
Floating rate subordinated notes due 1996

*For the six months 14 June, 1991 to 16 December, 1991
the notes will carry an interest rate of 6 1/2% per cent per
annum. Interest due on 16 December, 1991 will amount to
US\$340.45 per US\$10,000 note.*

Agent: Morgan Guaranty Trust Company

JPMorgan


DEVELOPMENT FUND OF ICELAND
(FRAMKVÆMDASJÓÐUR ÍSLANDS)
(Established under the laws of the Republic of Iceland)

U.S.\$35,000,000
Floating Rate Notes 1997

Retractable at Builders' option in 1995

Notice is hereby given that the Rate of Interest has been fixed at 6.625% and that the interest payable on the relevant Interest Payment Date December 16, 1991 in respect of U.S.\$100,000 nominal of the Notes will be U.S.\$3,404.51.


June 14, 1991
By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK 


The Bear Stearns Companies Inc
(A corporation organized under the laws of the State of Delaware, USA)

U.S. \$200,000,000
Floating Rate Notes due 1994

For the three month period 13th June, 1991 to 13th September, 1991 the Notes will carry an interest rate of 6 1/4% per annum with an interest amount of U.S. \$164.51 per U.S. \$10,000 Note payable on 13th September, 1991.

 **Bankers Trust**
Company, London

Agent Bank

 **HYUNDAI**
ENGINEERING & CONSTRUCTION CO., LTD.

incorporated in The Republic of Korea under company...

US\$50,000,000

Floating Rate Notes Due 1993
(Redeemable at the option of the Issuer in 1993)


In accordance with the provisions of the Floating Rate Notes, notice is hereby given as follows:


Interest Period : 13th June, 1991 to
13th December, 1991 (183 days)

Rate of Interest : 6-(3/16) % per annum


Coupon Amount : US\$346.30
(per note of US\$10,000)
US\$173.15.40
(per note of US\$500,000).

Agent,

 **LTCB Asia Limited**


Bankers Trust
New York Corporation
U.S. \$300,000,000
Floating Rate Subordinated Notes due 2000

For the three months 13th June, 1991 to 13th September, 1991 the Notes will carry an interest rate of 6¼% per annum and in interest payable on the relevant interest payment date 13th September, 1991 will be U.S. \$161.32 per U.S. \$10,000 Note and U.S. \$4,032.99 per U.S. \$250,000 Note.

 **Bankers Trust**
Company, London


Agent Bank

**The
PHARMACEUTICAL INDUSTRY**

The FT proposes to publish this survey on
23 July 1991.

It will be seen by approximately one million
readers in 160 countries world wide. If you want
to reach this important audience, call Bill Castle
on 071 873 3780 or fax 071 873 3062

FT SURVEYS

<p>CITY OF VIENNA US\$ 76,000,000 Floating Rate Secured Notes Due 1998</p> <p>For the 3 months period 12th June, 1991 to 12th September, 1991, the Notes bear the interest rate of 6.3125% US\$161.32 will be payable from 12th September, 1991 per US\$10,000 principal amount of Notes.</p> <p>Yamaichi International (Europe) Limited, Agent Bank</p>	<p>U.S. \$200,000,000</p> <p> MARINE MIDLAND BANKS, INC.</p> <p>Floating Rate Subordinated Notes Due 2000</p> <table border="1"> <tr> <td>Interest Rate</td> <td>6 3/4% per annum</td> </tr> <tr> <td>Interest Payment</td> <td>14th June 1991 14th September 1991</td> </tr> <tr> <td>Initial Amount per U.S.\$10,000 Notes Due 10th September 1991</td> <td>U.S. \$624.13</td> </tr> </table> <p>Credit Suisse First Boston Limited Agents</p>	Interest Rate	6 3/4% per annum	Interest Payment	14th June 1991 14th September 1991	Initial Amount per U.S.\$10,000 Notes Due 10th September 1991	U.S. \$624.13
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Interest Payment	14th June 1991 14th September 1991						
Initial Amount per U.S.\$10,000 Notes Due 10th September 1991	U.S. \$624.13						

To the Holders of Middletown Trust 10 1/2% Notes Series A due 1993

NOTICE IS HEREBY GIVEN that, pursuant to Article Eleven of the General Covenant, for the Sinking Fund due July 15, 1991 U.S. \$8,575,000 of the Notes will be redeemed at 100% of their principal amount plus accrued interest on the Notes redeemed shall cease to accrue. Following the above redemption, U.S. \$22,375,000 Series A Notes, U.S. \$102,885,000 10 1/2% Notes Series B due 1996 and U.S. \$37,205,000 11 1/2% Notes Series C due 2010 will remain outstanding.

The redemption price and accrued interest are payable against surrender of the Bearer Notes together with all coupons maturing subsequent to July 15, 1991 at the offices of the Paying Agents outside of the United States listed below:

The Chase Manhattan Bank, N.A., Woolgate House, Coleman Street, London EC2P 2HD, England.	Chase Manhattan Bank Luxembourg S.A., 47 Boulevard Royal, Luxembourg Ville, Luxembourg.	Banque Bruxelles Lambert, Avenue Marix 24, 1050 Brussels, Belgium.	Chase Manhattan Bank (Switzerland), Güterstrasse 24, 8002 Zurich, Switzerland.
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The serial numbers of U.S. \$8,575,000 Bearer Notes to be redeemed are as follows:-

6	473	917	1484	1989	2576	3268	3859	4525	5083	5710	6389	6888	7480	8078	8699	9220	9755	10329	10908	11482
13	476	927	1471	1977	2560	3273	3865	4544	5103	5718	6371	6896	7489	8085	8692	9245	9780	10348	10910	11486
15	481	932	1480	1986	2569	3278	3869	4548	5107	5722	6375	6899	7492	8088	8695	9248	9783	10351	10913	11489
30	483	941	1484	1990	2572	3280	3871	4550	5109	5724	6377	6901	7494	8090	8697	9250	9785	10354	10916	11492
37	486	946	1487	1991	2573	3281	3872	4551	5110	5725	6378	6902	7495	8091	8698	9251	9786	10355	10917	11493
39	490	950	1490	1992	2574	3282	3873	4552	5111	5726	6379	6903	7496	8092	8699	9252	9787	10356	10918	11494
45	501	974	1501	1993	2575	3283	3874	4553	5112	5727	6380	6904	7497	8093	8700	9253	9788	10357	10919	11495
46	501	982	1504	1994	2576	3284	3875	4554	5113	5728	6381	6905	7498	8094	8701	9254	9789	10358	10920	11496
55	540	1022	1522	1995	2577	3285	3876	4555	5114	5729	6382	6906	7499	8095	8702	9255	9790	10359	10921	11497
55	540	1011	1523	1996	2578	3286	3877	4556	5115	5730	6383	6907	7500	8096	8703	9256	9791	10360	10922	11498
56	536	1027	1527	1997	2579	3287	3878	4557	5116	5731	6384	6908	7501	8097	8704	9257	9792	10361	10923	11499
61	540	1038	1528	1998	2580	3288	3879	4558	5117	5732	6385	6909	7502	8098	8705	9258	9793	10362	10924	11500
62	540	1038	1529	1999	2581	3289	3880	4559	5118	5733	6386	6910	7503	8099	8706	9259	9794	10363	10925	11501
74	544	1043	1537	2000	2582	3290	3881	4560	5119	5734	6387	6911	7504	8100	8707	9260	9795	10364	10926	11502
86	548	1057	1547	2001	2583	3291	3882	4561	5120	5735	6388	6912	7505	8101	8708	9261	9796	10365	10927	11503
90	550	1063	1551	2002	2584	3292	3883	4562	5121	5736	6389	6913	7506	8102	8709	9262	9797	10366	10928	11504
91	551	1063	1551	2003	2585	3293	3884	4563	5122	5737	6390	6914	7507	8103	8710	9263	9798	10367	10929	11505
96	552	1068	1556	2004	2586	3294	3885	4564	5123	5738	6391	6915	7508	8104	8711	9264	9799	10368	10930	11506
98	554	1071	1559	2005	2587	3295	3886	4565	5124	5739	6392	6916	7509	8105	8712	9265	9800	10369	10931	11507
101	557	1076	1564	2006	2588	3296	3887	4566	5125	5740	6393	6917	7510	8106	8713	9266	9801	10370	10932	11508
111	586	1109	1540	2011	2593	3301	3892	4571	5130	5745	6398	6922	7515	8111	8718	9271	9806	10375	10937	11513
143	617	1143	1583	2015	2597	3305	3896	4575	5134	5749	6402	6926	7519	8115	8722	9275	9810	10379	10941	11517
137	604	1132	1576	2012	2594	3302	3893	4572	5131	5746	6400	6923	7516	8112	8719	9272	9807	10376	10938	11514
138	605	1133	1577	2013	2595	3303	3894	4573	5132	5747	6401	6924	7517	8113	8720	9273	9808	10377	10939	11515
143	617	1143	1583	2015	2597	3305	3896	4575	5134	5749	6402	6926	7519	8115	8722	9275	9810	10379	10941	11517
148	618	1144	1584	2016	2598	3306	3897	4576	5135	5750	6403	6927	7520	8116	8723	9276	9811	10380	10942	11518
150	620	1146	1586	2018	2599	3308	3899	4578	5137	5752	6405	6929	7522	8118	8725	9278	9813	10382	10944	11520
155	624	1150	1590	2022	2603	3312	3903	4582	5141	5756	6409	6933	7526	8122	8729	9282	9817	10386	10948	11524
157	626	1152	1592	2024	2605	3314	3905	4584	5143	5758	6411	6935	7528	8124	8731	9284	9819	10388	10950	11526
158	626	1152	1592	2024	2605	3314	3905	4584	5143	5758	6411	6935	7528	8124	8731	9284	9819	10388	10950	11526
159	627	1153	1593	2025	2606	3315	3906	4585	5144	5759	6412	6936	7529	8125	8732	9285	9820	10389	10951	11527
163	631	1157	1597	2029	2610	3319	3910	4589	5148	5763	6416	6940	7533	8129	8736	9289	9824	10393	10955	11531
165	633	1159	1599	2031	2612	3321	3912	4591	5150	5765	6418	6942	7535	8131	8738	9291	9826	10395	10957	11533
166	634	1160	1600	2032	2613	3322	3913	4592	5151	5766	6419	6943	7536	8132	8739	9292	9827	10396	10958	11534
167	634	1160	1600	2032	2613	3322	3913	4592	5151	5766	6419	6943	7536	8132	8739	9292	9827	10396	10958	11534
168	635	1161	1601	2033	2614	3323	3914	4593	5152	5767	6420	6944	7537	8133	8740	9293	9828	10397	10959	11535
170	637	1163	1603	2035	2616	3325	3916	4595	5154	5769	6422	6946	7539	8135	8742	9295	9830	10399	10961	11537
180	653	1183	1623	2055	2636	3345	3936	4616	5173	5788	6441	6965	7558	8154	8757	9308	9841	10412	10972	11548
186	659	1189	1629	2061	2642	3351	3942	4622	5179	5794	6447	6971	7564	8160	8763	9314	9847	10418	10978	11554
191	671	1199	1639	2071	2652	3361	3953	4633	5189	5804	6458	6982	7575	8171	8774	9325	9858	10429	10989	11565
197	689	1207	1647	2079	2660	3369	3961	4641	5197	5812	6466	6990	7583	8179	8782	9333	9866	10437	10997	11573
204	691	1208	1648	2080	2661	3370	3962	4642	5198	5813	6467	6991	7584	8180	8783	9334	9867	10438	10998	11574
205	692	1209	1649	2081	2662	3371	3963	4643	5199	5814	6468	6992	7585	8181	8784	9335	9868	10439	10999	11575
226	696	1211	1651	2083	2664	3373	3965	4645	5201	5816	6470	6994	7587	8183	8786	9337	9870	10441	11001	11577
227	697	1212	1652	2084	2665	3374	3966	4646	5202	5817	6471	6995	7588	8184	8787	9338	9871	10442	11002	11578
228	697	1212	1652	2084	2665	3374	3966	4646	5202	5817	6471	6995	7588	8184	8787	9338	9871	10442	11002	11578
240	699	1214	1654	2086	2667	3376	3968	4648	5204	5819	6473	6997	7590	8186	8789	9340	9873	10444	11004	11580
242	701	1216	1656	2088	2669	3378	3970	4650	5206	5821	6475	6999	7592	8188	8791	9342	9875	10446	11006	11582
243	702	1217	1657	2089	2670	3379	3971	4651	5207	5822	6476	7000	7593	8189	8792	9343	9876	10447	11007	11583
272	711	1230	1670	2102	2683	3392	3984	4664	5220	5835	6489	7011	7602	8198	8798	9350	9883	10454	11014	11590
274	713	1232	1672	2104	2685	3394	3986	4666	5222	5837	6491	7013	7604	8199	8799	9351	9884	10455	11015	11591
275	714	1233	1673	2105	2686	3395	3987	4667	5223	5838	6492	7014	7605	8200	8800	9352	9885	10456	11016	11592
276	715	1234	1674	2106	2687	3396	3988	4668	5224	5839	6493	7015	7606	8201	8801	9353	9886	10457	11017	11593
283	721	1240	1680	2112	2693	3402	3994	4674	5230	5845	6500	7021	7612	8206	8806	9358	9891	10462	11022	11598
285	723	1242	1682	2114	2695	3404	3996	4676	5232	5847	6502	7023	7614	8208	8808	9360	9893	10464	11024	11600
293	738	1264	1703	2131	2712	3421	4013	4693	5249	5864	6519	7040	7631	8219	8819	9371	9904	10475	11035	11611
294	739	1265	1704	2132	2713	3422	4014	4694	5250	5865	6520	7041	7632	8220	8820	9372	9905	10476	11036	11612
298	747	1270	1711	2137	2718	3427	4019	4699	5255	5870	6525	7046	7637	8225	8825	9377	9910	10481	11041	11617
303	750	1277	1718	2144	2725	3434	4026	4706	5262	5877	6532	7053	7644	8232	8832	9384	9917	10488	11048	11624
312	757	1283	1724	2151	2732	3441	4033	4713	5269	5884	6539	7060	7651	8239	8839	9391	9924	10495	11055	11631

All these securities having been sold, this announcement appears as a matter of record only.

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June, 1991

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INTERNATIONAL CAPITAL MARKETS

Treasuries rally following sharp fall in early trading

By Patrick Harverson in New York and Simon London in London

US bond prices fell sharply in early trading yesterday morning on fresh evidence of a recovering economy, but rallied later in the session as dealers covered short positions in the wake of the big sell-off.

By midday the benchmark 30-year Treasury bond was down 1/8 at 96 1/8, to yield 8.549 per cent. At the very start of the New York trading the long bond had been over half a point lower, but the issue made up most of that lost ground later in the morning.

The two year note was unchanged at 99 1/8, yielding 7.080 per cent.

The news that spurred the initial selling was a 0.6 per cent rise in May producer prices, a 1.0 per cent increase in May retail sales, and a 38,000 drop in the number of jobless claims in the week ending June 1.

The figures were above market forecasts and were taken as more proof that the economy is slowly coming back to life.

Prices fell early on because

GOVERNMENT BONDS

of fears that the recovery could lead to higher inflation, but the fact that the market had been weaker in the days before the figures were released meant that the impact of the data had already been discounted.

GERMAN government bonds continued to show resilience yesterday despite the weakness of the US bond market and the weakness of the D-Mark against the dollar on the foreign exchange markets.

The September bond futures contract on the London International Financial Futures Exchange traded up to around 85.58 by late afternoon, having opened at 85.35.

Volume was a healthy 33,000 contracts. Prices were marked down sharply following the release of producer price index figures in the US which suggest that the US economy is recovering.

The bond future hit a low of 85.30 shortly after the US figures were announced. The dollar continued to rise on the foreign exchange markets, peaking at DM1.8080 before falling to below the DM1.80 level.

Later in the day bond prices firmed as dealers bought bonds

BENCHMARK GOVERNMENT BONDS

Coupon	Red Date	Price	Change	Yield	Week High	Month High
AUSTRALIA	12/00	110 1/2	+0.008	11.37	11.19	10.88
BELGIUM	10/00	104 3/4	+0.100	9.37	9.30	9.18
CANADA	9/75	104 1/2	+0.050	9.96	9.79	9.60
DENMARK	9/00	110 1/2	+0.075	9.22	9.13	9.15
FRANCE	9/00	102 1/2	+0.007	9.19	9.09	8.98
GERMANY	9/00	102 3/4	+0.000	8.35	8.36	8.43
ITALY	12/00	104 1/2	+0.250	12.09	12.48	12.90
JAPAN	10/10	104 1/2	+0.001	7.33	7.07	7.07
NETHERLANDS	9/00	104 1/2	+0.050	8.05	8.03	8.00
SPAIN	11/00	104 1/2	+0.100	11.09	11.86	12.08
UK GILTS	10/00	104 1/2	+0.050	10.37	10.41	10.34
US TREASURY	9/00	104 1/2	+0.050	8.36	8.21	8.18

London clearing, * denotes New York morning session. Prices: US, UK in 32nds, others in decimal. Yields: Local market standard. Technical Data/AT&T Price Sources

to cover short positions. The market was also relieved that yesterday's meeting of the Bundesbank Council left monetary conditions unchanged. Many dealers had taken short positions in anticipation of a further rise in German interest rates.

Elsewhere among mainland European markets, Sweden plans to issue SKr5bn of bonds maturing 1997 with a coupon of 10.75 per cent.

Bids for the bonds must be channelled through approved dealers no later than June 17, and payment is due on June 24. The government's May issue was of SKr5bn of eight-year bonds. The average accepted rate was set at 10.404 per cent.

UK GOVERNMENT bond prices moved higher yesterday in response to a firmer tone in many European markets and UK labour market figures which suggest that wage inflation is falling.

The benchmark 11 1/2 per cent gilt maturing 2002/2007 rose to 108 1/4 for a yield of 10.494 per cent, having opened at 107 1/4. On the London International Financial Futures Exchange the June gilt futures contract had risen to 90.04 by the close, having opened at 89.58.

However, volume was a light 9,000 contracts. Average earnings in the UK economy grew at year-on-year rate of 8.75 per cent in April, down from 9 per cent in March.

Today the market will focus on retail price index figures for May. Analysts' forecasts centre on a "headline" year-on-year inflation rate of 5.9 per cent compared with 5.4 per cent in April.

JAPANESE GOVERNMENT

bond prices recovered yesterday following six consecutive days of falling prices in which yields had risen towards 7 per cent.

The benchmark government bond issue No 139 opened on a yield of 6.81 per cent in Tokyo and quickly slipped to 6.83. However, the market recovered in later trading as dealers bought bonds to cover short positions and the No 129 closed to yield 6.85 per cent.

Short covering was also in evidence in the futures market. The September JGB futures contract rose to 94.85 from an opening level of 94.45.

Many analysts suggest that benchmark yields will again push up towards the 7 per cent level next week. There is mounting evidence that the US economy is pulling out of recession and this could limit the scope for further monetary easing in the US and therefore prevent an early easing of monetary conditions in Japan.

THAILAND'S economic policy screening committee approved a finance ministry proposal to raise the annual foreign loan limit for government and state agencies to \$2bn.

The committee has endorsed plans for state enterprises to seek \$1.95bn of foreign loans for 31 development projects during the fiscal year starting October 1.

Projected borrowings are state-owned Thai Airways International seeking a \$180m loan for two McDonnell Douglas aircraft and \$47.5m for two British Aerospace aircraft.

Brighter future expected for ANZ

By Mark Westfield in Sydney

ANZ Bank Group's chief executive, Mr Will Bailey, said yesterday the worst was over for his bank and its results for the second half of the year to September 30 would be "a little better than the first".

Mr Bailey said the bank's non-performing loans would continue to be "a millstone" for some time, but the recent drop in interest rates had shaved A\$50m a year in funding costs of its bad loans.

The ANZ announced a 72 per cent drop in net profit to A\$104.2m for the first six months of 1990-1991 and a doubling of bad debt charges for the period to A\$534.7m.

The bank's non-performing loans - loans on which clients were not paying interest - rose by A\$1.85bn to A\$5bn over the six months.

Mr Bailey told a Securities Institute meeting that four of the bank's five operating divisions were making good profits and extending the business banking division, which contained most of the group's bad debts, ANZ would have made a first-half profit of A\$285m.

"Our immediate concerns are with restoring the balance sheet," said Mr Bailey. He added that the A\$600m converting preference share issue had boosted capital adequacy from just over 8 per cent to 9.6 per cent.

Mr Bailey said the preference share issue was expensive at 13.25 per cent, but was cheaper than a rights issue. It would not dilute the value of ordinary shares to the same extent as a rights issue and would increase the pool of franking credits (that is, the bank's ability to pay tax dividends) for ordinary shareholders.

Mr Bailey also said his bank had been holding regular discussions with life group National Mutual Life over ways the two could work together. Former Federal Treasurer, Mr Paul Keating, stopped a proposed merger of the two institutions last year on the grounds that it would have reduced competition.

Last week, National Mutual's main rival, the AMP Society, announced it was forming a "strategic alliance" with Westpac Banking Corporation, in which the two groups would exchange assets and enter a joint venture to sell and distribute life insurance products.

Norwegian savings bank moves into red

By Karen Fosell in Oslo

SPAREBANKEN NOR, Norway's biggest savings bank, plunged into an operating loss of Nkr209m in the first four months of this year, after achieving an operating profit of Nkr160m in the same period last year.

Sparebanken Nor is the latest in a series of loss casualties experienced this year by Norway's troubled banking sector. Den norske Bank (DNB) is due to announce its first figures for the year on June 18 and analysts' forecasts have varied widely from a small profit to significant losses.

Credit losses by Sparebanken Nor, however, nearly doubled to Nkr462.9m from Nkr274.5m last year in the same period.

Mr Kjell O. Kraa, president, said that despite the poor performance there were a few bright spots, including a rise in operating revenue on a month-by-month basis so far this year.

In the first four months operating revenue increased to Nkr294.6m from Nkr282.1m while operating profits - before credit losses - fell to Nkr250.5m from Nkr377.6m.

Mr Kraa also expects a reduction in the number of non-performing loans and sees the potential for reducing costs this year through staff reductions and other austerity measures.

Sparebanken Nor said that at the end of the four-month period it had outstanding non-performing loans of Nkr2.5m. The bank's operating costs rose by 6 per cent, or Nkr53m, to Nkr688m, owing in part to an increase in payments to the guarantee fund of the savings banks, and to costs associated with the earlier merger between ABC Bank and four small savings banks which now form Sparebanken Nor.

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High rhodium prices help lift Johnson Matthey 39%

according to Mr Richard Wakeling, chief executive, compensating for the effect of lower gold and platinum prices.

for a total of 9.25p (8.5p).

● **COMMENT**
These results will do much to

the end of 1992 - by which time all cars manufactured in the European Community must be fitted with catalytic converters - JM might still prove a decent investment.

the economic climate had worsened and the business was not recession proof. Bad debts had increased.

Mr Brian Kent, chairman, said buying the minority stake was in Weigh-Tronix was a logical step after the Richardson

operations. As these results demonstrate, Staveley is better-placed than many other UK companies to weather continuing difficult trading conditions this year. Pre-tax profits are



bound to be down but probably only to about £28m. That gives earnings adjusted for the rights issue of a little less than 18p; the shares yesterday closed 11p down at 180p. They are fairly-valued for the long term prospects.

Group turnover rose 5 per cent to £369.2m and operating profits by 9 per cent to £49.6m.

● **COMMENT:**
LIG's shares have recovered

mentary interest, and earnings per share barely higher. A prospective p/e about 12.6 is not demanding for a consumer products group with strong brands and high market

This would be well over three times last year's total of £3.02m, which included only

£23m last July. It had not come down since then because of the purchase of freehold sites, the opening of eight WEW stores, bringing the total to 45, and refurbishment.

Amber Day also made news this spring when it switched auditors, replacing Stoy Hayward with Coopers & Lybrand

Meanwhile, Mr David Dwor-
kin, the American chairman

Holdings (Td)	fin	2.2	Aug 30	2.2	-	0.80
MLL Holdings	fin	2.6	-	2.6	3.45	3.45
ACO Holdings	int	4.2	Sept 27	3.5	-	10.5
Salween (C)	fin	3.85	Aug 9	3.5	6.0	6
Smith New Court	fin	3	-	3	3.5	3
Staveley Inds	fin	5.9	Aug 6	5.5	8.2	7.6
Watson & Philip	int	4t	Aug 2	3.1	-	11.8

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If you have any enquiries as a Cable & Wireless shareholder, please call us in the UK on 071-315 4455, or in the US on (212) 593-4813.

UK COMPANY NEWS

London & Metropolitan falls £100m into loss

By Vanessa Houlder, Property Correspondent

LONDON & METROPOLITAN, the property developer that was rescued by its banks in February, yesterday announced a £100.3m pre-tax loss for 1990, compared with a £10.8m profit for 1989. The announcement of the loss, £88.8m of which was taken at the interim stage, left the shares unchanged at 44p. The bulk was due to write-downs in the group's property portfolio, which nearly halved in value last year, and the collapse of the consortium that planned to buy County Hall, the former headquarters of the Greater London Council.

The collapse of the County Hall sale in October, coming on top of the strain inflicted by falling property values, pushed L&M into talks with its bank-

ers. In the refinancing package agreed in February, £34.3m of unsecured debt was converted into five year debt, the secured debt was extended until June 30 1993, the banks provided £18m of working capital and took warrants which could be converted into a maximum of 49.9 per cent of the company. The company has sold 13 UK properties with a value of £18.5m since the start of the year. So far the company has met the cashflow targets set by the refinancing arrangements, it said.

At the operating level, there was a loss of £9.2m (£8.1m profit), on turnover significantly down at £12.8m (£32.5m). The £88.8m provision broke down into £54.8m against its development properties, £7.4m

against its investment properties, £12.7m against investments in associated undertakings, £2.22m against investments, £750,000 for reorganisation costs and £3.43m for refinancing costs. In addition, it had to take a £5m provision for costs arising from the collapse of the County Hall Development Corporation and a £2.5m provision for deposit paid on the building. The company has restated its 1989 figures by £2.5m net of tax, since a contract signed in 1989 for a £5.2m sale of part of Pont Royal, a development subsidiary in the South of France, was rescinded in 1990, after conditions of the deal were not met. The loss per share was 171.9p (earnings 15p). There is no dividend (6.6p).

Smith New Court near halved to £7.5m

By Richard Waters

PRE-TAX profits at Smith New Court, the securities company, were nearly halved, from £14.53m to £7.57m, in the year to April 26, following a dip in stock market activity arising from the crisis in the Gulf. Smith, the largest independent left in the securities business, described the result as satisfactory in the light of the aggregate £353m losses incurred by members of the London Stock Exchange last year.

Mr Michael Marks, chief executive, said that two-thirds of Smith's income for the year had been earned in the first and last quarters. Gross income as a whole was equal to the previous year, but costs had risen as a result of new recruitment in the UK agency broking and corporate finance businesses.

Around half of Smith's income came from its traditional market making business. The results do not include the substantial profit the company is believed to have made helping Hanson to build its 2.82 per cent interest in ICI last month.

Earnings for the year came to 4.1p (23.5p). The final dividend is 3p to take the total to 3.5p (3p).

Receiver at Ibox as deal with CSG fails

The rescue of Ibox, the USM-quoted recruitment and employment agency, has fallen through and the company has gone into receivership, writes Jane Fuller.

Less than a month ago, Ibox was supposed to have been saved by Corporate Services Group, which planned to take it over in a £1.2m all-share deal. Ibox's borrowings were then said to be £5.6m, compared with shareholders' funds of £27,000. It had lost £3.15m pre-tax in 1990, on turnover of £33m.

CSG said yesterday that the Ibox board had since declared that current and prospective trading was lower than anticipated and working capital facilities were inadequate.

Brent Walker deal paves way for funds

By Maggie Urry

A DEAL between Brent Walker, its banks and the holders of its £101.9m convertible capital bond, was finally concluded early yesterday morning, people present at the late-night meeting said yesterday.

The shares closed up 1p at 26p. The deal is expected to open the way for banks, which are owed £13m by the lease group, to advance £20m needed for working capital.

Most of the banks have agreed to put up their share of the money, although a handful, mainly in the Far East, have yet to send letters of consent. None of the banks has refused.

Bankers said the deal with the bondholders also made it more likely that the banks would agree to restructuring proposals put to them a week ago.

These proposals are intended to put the group onto a firmer financial footing, so

allowing it to trade its way out of its difficulties.

The plan envisages Brent Walker keeping its pubs and bookmaking activities, while disposing of other assets such as leisure complexes in the UK and on the Continent.

The banks have until June 22 to approve the proposals, which would convert £25m of the debt to ordinary and preference shares, and set an 11.5 per cent interest rate on a further £70m, with the prospect of some of the interest being rolled up or converted to more shares.

However, next week the banks owed £35m through William Hill, Brent Walker's betting shop chain which had been financed on an off-balance sheet basis, are to meet the group's head bankers. These banks have different interests to those which have lent directly to Brent Walker,

and must also agree the terms. Under the proposals they would receive capital repayments as asset disposals took place.

Mr Christopher Sporborg, deputy chairman of Hambro Bank and based in Hamburg Group Investments, which holds some of the bonds, who has been acting as a conduit between the company and the bondholders, said that an understanding had been reached and all parties involved were happy.

Mr George Walker, ousted two weeks ago as group chief executive, and his family bought £29.5m of the bonds when they were issued last November as part of Brent Walker's emergency refinancing.

Other bondholders are Jefferson Smurfit, the Irish paper packaging group, and its chairman Mr Michael Smurfit and Lonrho, the international trading group.

Lovell tumbles to £1.52m as recession hits property market

By Andrew Taylor, Construction Correspondent

YJ LOVELL, the housebuilder and developer under threat of a possible takeover bid from Taylor Woodrow, yesterday announced a 71 per cent fall in pre-tax profits for the six months ended March 31.

Taylor Woodrow, a much larger construction and property development group, revealed last Friday that it had acquired a 49 per cent stake in Lovell for "investment purposes."

Mr Antony Hitchens, chairman of Lovell, yesterday said he had spoken on the telephone to Mr Peter Drew, head of Taylor, following the share raid.

"The conversation was polite and courteous but he (Drew) did not give anything away about his intentions other than that he was pleased at the price he had paid and the yield on the shares," said Mr Hitchens, adding that a bid would be vigorously defended.

Lovell's pre-tax profit fell from £5.29m to £1.52m in the half year, as its private housing and commercial property activities were hit hard by the recession. Earnings fell to 2.5p



Antony Hitchens: bid would be vigorously defended

(6.7p) but the interim dividend is again 2.2p.

Figures exclude any provisions for further losses on the group's urban renewal, London housing and commercial property, which in April Mr Hitchens had warned would be between £22.5m and £25.9m this year.

Full extent of the provisions will not be known until the year end, Mr Hitchens said.

After the provisions, and taking into account the recent £20m rights issue, the group would have a book net asset value of 125p-130p a share.

This compared with the share price of 159p yesterday.

COMMENT

The long term attraction to Taylor is Lovell's 3,500 plot land bank, three-quarters of which was bought relatively cheaply before 1987. The group acquired its stake at an average price of less than 130p a share. If Lovell's price falls it has the potential to buy assets on the cheap. If it rises the group will make a nice profit on its shareholding. This looks an ideal position provided Taylor does not lose its head and is forced to bid up the price in a hostile bid for a company which, including its off-balance sheet financing, will have earnings of near 100 per cent after the rights issue. Taylor therefore can afford to take its time with no other rival bidder on the horizon. Without the prospect of a bid Lovell's share price would look very vulnerable.

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Extracts from the Chairman's Statement

Taylor Woodrow achieved the third best result in our 70 year history. Our turnover rose to a record £1,411.6m and consequently, your board could see no reason to modify the steady growth of dividends.

We promised change. This has started, both organisationally and in our philosophy for the development of the business. Your directors jealously guard the principles of honest and fair trading, with which the name of Taylor Woodrow is synonymous and have firmly set their faces against change for the sake of change.

We have rationalised the structure of the Group, shedding duplication in management and moving proven profit achievers to key positions of authority.

Our UK construction company has been restructured into naturally self-sufficient profit centres, each under the leadership of proven directors.

During the year we painstakingly planned the integration of our three major construction groups worldwide and that is now at an advanced stage.

We have cut back housing sales and concentrated on securing planning consents for housing developments, in preparation for the upturn.



Peter Drew CBE

Net rental revenue increased to £44.5m in the year and although the value of our portfolio was written down to £646.1m, we continue to view this vital sector of our business with great confidence.

Our trading companies are, we believe, a worthwhile growth area, as indeed is the investment in our emerging leisure company.

Taylor Woodrow continues to grow in the service of the community, seeking new problems whether they are in the heat and stretch of the Kuwait oil-fields, or in the noise and bustle of our city centres. We continue to be adventurous and also persistent in achieving our goals.

Highlights of 1990

Turnover	£1,411.6m
Profit before tax	£83.4m
Earnings per share	16.8p
Dividends per share	9.5p

TAYLOR WOODROW



FOUNDED ON STRONG VALUES

For a copy of our 1990 Annual Report and Accounts and our corporate brochure "Teamwork", please telephone Trevor Jones on 071-498 0555 or fax 071-702 2376.

Welsh Water advances 32% to £128m

By Claire Pearson

WELSH WATER yesterday highlighted a decision to invest £25m into environmental projects, on top of planned spending under its capital programme, which it had made in the light of a strong financial performance in the year to end-March.

Mr John Elfed Jones, chairman, said that with pre-tax profits up 32 per cent to £128.1m, Welsh had undertaken further work in areas that included water treatment and lead piping replacement. The extra investment compares with £160m spent under the programme over the year.

Earnings per share were up at 82.2p (61.7p). A final dividend of 13p is being recom-

mended making 19.5p for the year, a 15.4 per cent increase over the notional previous year's payment.

Higher UK interest rates helped the pre-tax line, with net interest receivable standing at £33.2m (£33.4m). Including at cost the 9.9 per cent stake taken in South Wales Electricity last December, net cash stood at £184.5m at the year-end.

Additionally, net operating costs were held at £197.8m (£191.7m). The company said that after discounting one-off privatisation costs in the previous year, the increase was below inflation at 9.1 per cent.

Group turnover was £238m

(£255.3m). The core water and sewerage business provided all but £300,000 of operational profits.

Other activities span leisure, engineering consultancy and waste disposal.

The previous year's results are calculated as if the company, floated in late 1989, had been privatised for a full year. Actual pre-tax profits for the 12 months to end-March 1990 were £39.5m.

COMMENT

No wonder Welsh Water is so keen to emphasise its extra environmental projects: having put up bills by the maximum allowable for two years running, it certainly has not

decided to help customers out by way of its charging policy. It has also come in for criticism for buying that stake in South Wales Electricity so far that has furnished it with a nice paper profit, but the other utility appears not at all interested in the cooperative ventures the investment was meant to foster. Meanwhile, Mr Ian Byatt, water industry regulator, is bound to notice that Welsh's financial position is more intransigent than that assumed at privatisation. Still, though they are not for the totally risk-averse, the shares look pretty good value on a prospective yield of more than 7.5 per cent. Pre-tax profits this year should be about £180m.

See Lex

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NOTICE IS HEREBY GIVEN that pursuant to Condition 6(B) of the above mentioned Notes (the "NOTES") The Mitsubishi Bank of Australia Limited will, on 15th July, 1991 redeem A\$13,250,000 in principal amount of the Notes at 100.5% and that the following Notes, identified by serial number, have been drawn by lot by The Mitsubishi Bank, Limited as Fiscal Agent for the holders of the Notes, for redemption on such date:

1-17	334-235	1450-1465	4792-4794	5815-5822	6927-6930	11895-11951	16876-16950	32948-32950
18-22	337-238	1466-1482	4823-4825	5823-5825	6931-6932	11952-12172	16951-16979	32951-32953
23-28	340-242	1483-1481	4826-4828	5826-5828	6933-6934	12173-12175	16980-16982	32954-32956
29-34	343-245	1482-1480	4829-4831	5829-5831	6935-6936	12176-12178	16983-16985	32957-32959
35-40	346-248	1481-1479	4832-4834	5832-5834	6937-6938	12179-12181	16986-16988	32960-32962
41-46	349-251	1480-1478	4835-4837	5835-5837	6939-6940	12182-12184	16989-16991	32963-32965
47-52	352-253	1479-1477	4838-4840	5838-5840	6941-6942	12185-12187	16992-16994	32966-32968
53-58	355-255	1478-1476	4841-4843	5841-5843	6943-6944	12188-12190	16995-16997	32969-32971
59-64	358-257	1477-1475	4844-4846	5844-5846	6945-6946	12191-12193	16998-17000	32972-32974
65-70	361-259	1476-1474	4847-4849	5847-5849	6947-6948	12194-12196	17001-17003	32975-32977
71-76	364-261	1475-1473	4850-4852	5850-5852	6949-6950	12197-12199	17004-17006	32978-32980
77-82	367-263	1474-1472	4853-4855	5853-5855	6951-6952	12200-12202	17007-17009	32981-32983
83-88	370-265	1473-1471	4856-4858	5856-5858	6953-6954	12203-12205	17010-17012	32984-32986
89-94	373-267	1472-1470	4859-4861	5859-5861	6955-6956	12206-12208	17013-17015	32987-32989
95-100	376-269	1471-1469	4862-4864	5862-5864	6957-6958	12209-12211	17016-17018	32990-32992
101-106	379-271	1470-1468	4865-4867	5865-5867	6959-6960	12212-12214	17019-17021	32993-32995
107-112	382-273	1469-1467	4868-4870	5868-5870	6961-6962	12215-12217	17022-17024	32996-32998
113-118	385-275	1468-1466	4871-4873	5871-5873	6963-6964	12218-12220	17025-17027	32999-33001
119-124	388-277	1467-1465	4874-4876	5874-5876	6965-6966	12221-12223	17028-17030	33002-33004
125-130	391-279	1466-1464	4877-4879	5877-5879	6967-6968	12224-12226	17031-17033	33005-33007
131-136	394-281	1465-1463	4880-4882	5880-5882	6969-6970	12227-12229	17034-17036	33008-33010
137-142	397-283	1464-1462	4883-4885	5883-5885	6971-6972	12230-12232	17037-17039	33011-33013
143-148	400-285	1463-1461	4886-4888	5886-5888	6973-6974	12233-12235	17040-17042	33014-33016
149-154	403-287	1462-1460	4889-4891	5889-5891	6975-6976	12236-12238	17043-17045	33017-33019
155-160	406-289	1461-1459	4892-4894	5892-5894	6977-6978	12239-12241	17046-17048	33020-33022
161-166	409-291	1460-1458	4895-4897	5895-5897	6979-6980	12242-12244	17049-17051	33023-33025
167-172	412-293	1459-1457	4898-4900	5898-5900	6981-6982	12245-12247	17052-17054	33026-33028
173-178	415-295	1458-1456	4901-4903	5901-5903	6983-6984	12248-12250	17055-17057	33029-33031
179-184	418-297	1457-1455	4904-4906	5904-5906	6985-6986	12251-12253	17058-17060	33032-33034
185-190	421-299	1456-1454	4907-4909	5907-5909	6987-6988	12254-12256	17061-17063	33035-33037
191-196	424-301	1455-1453	4910-4912	5910-5912	6989-6990	12257-12259	17064-17066	33038-33040
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209-214	433-307	1452-1450	4919-4921	5919-5921	6995-6996	12266-12268	17073-17075	33047-33049
215-220	436-309	1451-1449	4922-4924	5922-5924	6997-6998	12269-12271	17076-17078	33050-33052
221-226	439-311	1450-1448	4925-4927	5925-5927	6999-7000	12272-12274	17079-17081	33053-33055
227-232	442-313	1449-1447	4928-4930	5928-5930	7001-7002	12275-12277	17082-17084	33056-33058
233-238	445-315	1448-1446	4931-4933	5931-5933	7003-7004	12278-12280	17085-17087	33059-33061
239-244	448-317	1447-1445	4934-4936	5934-5936	7005-7006	12281-12283	17088-17090	33062-33064
245-250	451-319	1446-1444	4937-4939	5937-5939	7007-7008	12284-12286	17091-17093	33065-33067
251-256	454-321	1445-1443	4940-4942	5940-5942	7009-7010	12287-12289	17094-17096	33068-33070
257-262	457-323	1444-1442	4943-4945	5943-5945	7011-7012	12290-12292	17097-17099	33071-33073
263-268	460-325	1443-1441	4946-4948	5946-5948	7013-7014	12293-12295	17100-17102	33074-33076
269-274	463-327	1442-1440	4949-4951	5949-5951	7015-7016	12296-12298	17103-17105	33077-33079
275-280	466-329	1441-1439	4952-4954	5952-5954	7017-7018	12299-12301	17106-17108	33080-33082
281-286	469-331	1440-1438	4955-4957	5955-5957	7019-7020	12302-12304	17109-17111	33083-33085
287-292	472-333	1439-1437	4958-4960	5958-5960	7021-7022	12305-12307	17112-17114	33086-33088
293-298	475-335	1438-1436	4961-4963	5961-5963	7023-7024	12308-12310	17115-17117	33089-33091
299-304	478-337	1437-1435	4964-4966	5964-5966	7025-7026	12311-12313	17118-17120	33092-33094
305-310	481-339	1436-1434	4967-4969	5967-5969	7027-7028	12314-12316	17121-17123	33095-33097
311-316	484-341	1435-1433	4970-4972	5970-5972	7029-7030	12317-12319	17124-17126	33098-33100
317-322	487-343	1434-1432	4973-4975	5973-5975	7031-7032	12320-12322	17127-17129	33101-33103
323-328	490-345	1433-1431	4976-4978	5976-5978	7033-7034	12323-12325	17130-17132	33104-33106
329-334	493-347	1432-1430	4979-4981	5979-5981	7035-7036	12326-12328	17133-17135	33107-33109
335-340	496-349	1431-1429	4982-4984	5982-5984	7037-7038	12329-12331	17136-17138	33110-33112
341-346	499-351	1430-1428	4985-4987	5985-5987	7039-7040	12332-12334	17139-17141	33113-33115
347-352	502-353	1429-1427	4988-4990	5988-5990	7041-7042	12335-12337	17142-17144	33116-33118
353-358	505-355	1428-1426	4991-4993	5991-5993	7043-7044	12338-12340	17145-17147	33119-33121
359-364	508-357	1427-1425	4994-4996	5994-5996	7045-7046	12341-12343	17148-17150	33122-33124
365-370	511-359	1426-1424	4997-4999	5997-5999	7047-7048	12344-12346	17151-17153	33125-33127
371-376	514-361	1425-1423	5000-5002	6000-6002	7049-7050	12347-12349	17154-17156	33128-33130
377-382	517-363	1424-1422	5003-5005	6003-6005	7051-7052	12350-12352	17157-17159	33131-33133
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407-412	532-373	1419-1417	5018-5020	6018-6020	7061-7062	12365-12367	17172-17174	33146-33148
413-418	535-375	1418-1416	5021-5023	6021-6023	7063-7064	12368-12370	17175-17177	33149-33151
419-424	538-377	1417-1415	5024-5026	6024-6026	7065-7066	12371-12373	17178-17180	33152-33154
425-430	541-379	1416-1414	5027-5029	6027-6029	7067-7068	12374-12376	17181-17183	33155-33157
431-436	544-381	1415-1413	5030-5032	6030-6032	7069-7070	12377-12379	17184-17186	33158-33160
437-442	547-383	1414-1412	5033-5035	6033-6035	7071-7072	12380-12382	17187-17189	33161-33163
443-448	550-385	1413-1411	5036-5038	6036-6038	7073-7074	12383-12385	17190-17192	33164-33166
449-454	553-387	1412-1410	5039-5041	6039-6041	7075-7076	12386-12388	17193-17195	33167-33169
455-460	556-389	1411-1409	5042-5044	6042-6044	7077-7078	12389-12391	17196-17198	33170-33172
461-466	559-391	1410-1408	5045-5047	6045-6047	7079-7080	12392-12394	17199-17201	33173-33175
467-472	562-393	1409-1407	5048-5050	6048-6050	7081-7082	12395-12397	17202-17204	33176-33178
473-478	565-395	1408-1406	5051-5053	6051-6053	7083-7084	12398-12400	17205-17207	33179-33181
479-484	568-397	1407-1405	5054-5056	6054-6056	7085-7086	12401-12403	17208-17210	33182-33184
485-490	571-399	1406-1404	5057-5059	6057-6059	7087-7088	12404-12406	17211-17213	33185-33187
491-496	574-401	1405-1403	5060-5062	6060-6062	7089-7090	12407-12409	17214-17216	33188-33190
497-502	577-403	1404-1402	5063-5065	6063-6065	7091-7092	12410-12412	17217-17219	33191-33193
503-508	580-405	1403-1401	5066-5068	6066-6068	7093-7094	12413-12415	17220-17222	33194-33196
509-514	583-407	1402-1400	5069-5071	6069-6071	7095-7096	12416-12418	17223-17225	33197-33199
515-520	586-409	1401-1399	5072-5074	6072-6074	7097-7098	12419-12421	17226-17228	33200-33202
521-526	589-411	1400-1398	5075-5077	6075-6077	7099-7100	12422-12424	17229-17231	33203-33205

Please note numbers covered by the spreads indicated by a hyphen are to be included.

Notes not listed above are not affected by this redemption. The Notes specified above should be presented and surrendered on 15th July, 1991 for redemption together with all unattached coupons at the specified office of any of the Paying Agents listed below. On such presentation and surrender payment of the full principal amount of such Notes will be made by U.S. Dollar cheque, at an Australian Dollar exchange rate to be determined on 15th July, 1991, and drawn on a New York City bank or by transfer to a U.S. Dollar Account maintained by the payee with a New York City bank.

PAYING AGENTS

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The Mitsubishi Bank, Limited, Bahn Strasse 2, 4000 Dusseldorf.	The Mitsubishi Bank, Limited, 14th Floor, Tower 1, Admiralty Centre, 18 Harcourt Road, Central, Hong Kong.
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COMMODITIES AND AGRICULTURE

Tin producers' association confirms stocks downturn

By Lim Siong Hoon in Kuala Lumpur

THE ASSOCIATION of Tin Producers' Association met this week to confirm that all its members were still stuck with their export quotas and that world stocks had indeed fallen.

The drop in the stock levels, by as much as 4,000 tonnes, during the first four months, helped to lift the gloom that was hanging over the ATPC at its March meeting.

The latest set of figures gave the ATPC members a boost, as the association's quota scheme had actually begun to reverse last year's trend, when stocks rose from 43,900 in February to 47,700 in December.

The ATPC also revived hopes that the drop also revived hopes that the ATPC members would be able to meet the supply rationalisation scheme, and it was indicative that Brazil and China, although not ATPC members, were producing within their allotments.

Australian mineral earnings fall

By Emma Tagaza in Canberra

LOWER METALS and petroleum export prices pushed Australian exports of minerals down by 7 per cent in the first quarter of this year to \$4.5bn (\$3.1m).

The Australian Bureau of Agricultural and Resource Economics yesterday said the fall was not unexpected, after the record export value of \$5.7bn in the final quarter of 1990.

Suffering the greatest fall was uranium, which earned only \$430m during the quarter, compared with \$475m during the previous period.

Gold earnings dropped 19 per cent to \$408m, while crude oil receipts were down 26 per cent to \$447m.

UK farmers' leader urges quicker reform

MR DAVID NALAH, president of Britain's National Farmers' Union, is calling for European Community farm policy reform to be accelerated, reports Reuters. The message will be given today to Mr. Ray MacSharry, the community's Agriculture Commissioner, at a meeting of the European farmers' lobby.

Mr. Nalah says he agrees on the broad lines of CAP (Common Agricultural Policy) reform, before the resumed GATT (General Agreement on Tariffs and Trade) talks reach a conclusion. Mr. Nalah told an NPU council meeting yesterday. He was concerned that EC reform might be drifting.

The five-year Uruguay round of GATT world trade talks collapsed last December because of disagreement over how far the EC would reduce its farm subsidies.

The US is strongly pressing the EC to soften its position. British farmers were the driving force behind a Cope proposal last month to base CAP reform on voluntary supply controls.

Diseases put Brazil's oranges at risk

By Victoria Griffith in Sao Paulo

DISEASES ARE severely reducing the productivity of Brazil's orange groves, in the country's worst-ever outbreak of citrus diseases, reports Reuters from Sao Paulo.

The incidence of agricultural diseases in Brazil's orange groves is much greater than it was in previous years, said Mr. Eduardo Felchenberger, an agricultural researcher at the Biological Institute of the government of Sao Paulo.

"If these infections are not controlled," said Mr. Felchenberger, "the production of oranges will be reduced to 10 per cent of what it is now."

The group is expecting a worldwide tin production and sale target of 187,000 tonnes against 180,000 tonnes in consumption, so that by the end of the year overall stocks would be drawn down by 13,000 tonnes to 33,700 tonnes.

Coffee producers to meet consumers

AFRICAN COFFEE producers will meet Asian and Latin American exporters here on Monday to press for a return to export quotas, reports Reuters from Nairobi.

The 25-member Inter-Africa Coffee Organisation will meet representatives of Brazil, Mexico, Colombia and Indonesia to review the coffee market and make future policy proposals.

"African producers agreed at a meeting last month in Abidjan, Ivory Coast, on the need to bring back quotas, but they would like to compare their strategies with those of other producer blocs," said Mr. Nijah Mwanga, the organisation's Kenyan president.

Mr. James Wapakhabulo, Ugandan Minister of Co-operatives, who oversees coffee marketing, said earlier this week that the three-day meeting should form a consensus platform for producers to press for the reintroduction of quotas at the next executive meeting of the International Coffee Organisation in London on July 1.

The presidents of Brazil's four most powerful coffee lobbies were meeting in the coffee town of Varginha, Minas Gerais state, yesterday for secret and unprecedented discussions on a possible common strategy, reports Reuters from Rio de Janeiro.

Mr. De Barros, spokesman for the Centro Commercial de Cafe, which is sponsoring the talks, denied market talk that the Brazilian Federation of Coffee Exporters, the National Coffee Council, the Brazilian Soluble Coffee Industry Association and the Brazilian Coffee Industry Association would use the meeting to form a joint body to strengthen their hand in talks with the government.

"That is not the objective," he said. "The meeting is looking for a consensus of the four groupings to develop a wide-ranging strategy for coffee."

Asked whether the meeting would discuss a joint position on a new International Coffee Agreement, Mr. De Barros said, "I think all important matters are on the table for discussion."

Importance of returning to an export quota system, the official said.

The Nairobi meeting will also look at ways of raising Africa's exportable coffee output to regain lost market share.

Africa's share of the world coffee market has dropped to 24 per cent from 30 per cent in the 1970s because of drought, the disruption caused by civil

wars, poor marketing and a switch in consumer taste to mild arabica coffees from the coarser robustas.

Analysts at New York-based Lehman Brothers said on Tuesday that efforts by IACO to revive coffee export quotas were likely to encounter resistance from the big Latin American producers and the Africans had little to use as leverage.

Since quotas were suspended two years ago, when the ICO was unable to agree on consumer proposals to redistribute them on new lines, there has been a free market in coffee.

But prices have plummeted as producers around the world dumped their surpluses on the market.

Market analysts say Brazil has little interest in reinstating quotas as coffee is no longer its primary export.

Brazil wants to maintain its traditional 30 per cent share of the market, while the US, the leading consumer, says quotas should be based on criteria such as exportable production and stocks.

Pumping up Caribbean oil output

Canute James reports on a fresh wave of exploration ventures

DRIVEN BY a combination of factors, including uncertainty about traditional sources and a pressing need to finance the infrastructure, several Caribbean states have begun to search for oil in their backyards.

Even before the price increases brought on by the Gulf crisis, both net importers and exporters in the region had started exploration programmes in joint ventures with foreign companies.

In some countries increased foreign exchange earning power is the goal. For instance, Trinidad and Tobago, already an oil exporter, wants to produce more to support an economy which has been contracting for the past seven years.

In Cuba, increasing concern over the continuation of guaranteed supplies from the Soviet Union has forced the government into economic reforms, with foreign companies being granted concessions for exploring. In others, such as Belize, the hope is that oil discoveries will allow imports to be cut. Panama's Petroleum of Panama has been granted a licence to explore a 268,000-acre concession at Blue Creek in northern Belize. The licence will run for four years and Panama will sink test wells and carry out seismic surveys.

The officials have described as "fair" the prospects for finding commercially exploitable reserves. The concession is close to the border with Mexico, they said, and is geologically linked to the Peten Basin, which has yielded substantial deposits for Mexico. Belize has no domestic oil industry and the country's oil needs of about 600,000 barrels a year are imported from Mexico. About 400 miles to the north-east, across the Yucatan

channel, two French companies have been granted a six-year contract by a Cuban company to explore for oil in an 1,100 square mile concession off the north-west coast of the island's north coast.

The contracts have been granted to Total and the Compagnie Europeenne des Petroles by the state-owned Union de Petroles de Cuba. If any commercially exploitable deposits are found the three companies will share the benefits. Cuba has not allowed any foreign participation in its oil industry since the Castro government took power in 1959. Cuba's domestic oil industry, based on small wells mainly on the north coast, produces about 6 per cent of the island's needs. The rest, about 10m tonnes, is imported from the Soviet Union, which has said Cuba must now pay market prices.

In the neighbouring Dominican Republic, Mobil of the US has signed an agreement with the government to 14,300 square miles of prospects in the San Pedro de Macoris and Arwa regions. Under the two-year contract, Mobil is spending US\$2.6m on geological and geophysical surveys to evaluate the potential of the concession. The surveys are favourable the company will start an exploration programme costing up to US\$14m, all of which will come from Mobil's resources. Mobil is also involved in the exploration programme in Guyana, and has a contract for a 7,800 square mile concession off the north-west coast. In the next few years the company will carry out seismic surveys and will sink exploratory wells. If this is thought commercially viable, Mobil will join several other major companies in Guyana, which does not yet have an oil industry. Total of France, which is exploring an offshore concession, has found traces of oil and gas in a test well. The oil well is about 10 miles from the shore and the well has been capped. The company plans to drill another in September.

London and Scottish Maritime Oil also has an offshore concession covering 6,800 square miles and is carrying out seismic surveys. Hunt Oil of the US is analysing seismic material which it has collected from its offshore concession in the Trinidad Basin region. Trinidad and Tobago's oil production expanded by just under 1 per cent last year, from average output of 149,344 barrels a day in 1989. The country is moving to increase output significantly, and the state-owned oil company is spending US\$400m on a secondary oil recovery programme and the upgrading and expansion of refinery capacity.

Ivory Coast 'well sold' in forward cocoa market

THE IVORY COAST has sold all its main crop cocoa for the 1990-91 season and is well sold in the forward market for 1991-92, according to a senior government official, reports Reuters from Abidjan.

The official, who declined to be named, said the World Bank required the country to pre-sell at least 50 per cent of next year's crop by October 1 this year to meet the terms of an international-backed economic recovery programme.

"I'm sure there will be no problem with that," he said.

The Ivory Coast is expected to produce between 720,000 and 740,000 tonnes of cocoa this year.

The World Bank said recently that it expected cocoa prices to stay low for several years until current world supply is absorbed in New York. This makes the forward market an attractive option for cocoa sellers.

The official said the strategy aimed to minimise possible losses and reduce financial costs at home.

He said that forward sales would also help to ease a liquidity crisis in the domestic marketing chain by reassuring banks that cocoa had definitely been sold.

Banks have been reluctant to advance funds to finance the cocoa and coffee harvest because they have not always repaid their loans.

Prospects for the negotiation of a new International Cocoa Agreement and looming financial problems are expected to dominate the International Cocoa Organisation's (ICCO) meeting in London next week.

Mr. David Amankwah, chairman of the organisation, and Mr. Edouard Kouame, its executive director, will report to a special council session on their visits in May to South America, Africa, Europe and the Soviet Union.

"I'm told that Kouame and Amankwah returned rather optimistic about the future and with a view that a political will exists to continue with a cocoa agreement," said Mr. Jan van Stuleveld, the consumer-members' spokesman.

WORLD COMMODITIES PRICES

LONDON METAL EXCHANGE		(Prices supplied by Associated Metal Trading)				
	Close	Previous	High/Low	AM Official	Kerb close	Open interest
Aluminium, 99.7% purity (¢ per tonne)						
602						
Cash	1275-7	1280-4	1289/1286	1287-8		
5 months	1307-6	1320-5	1318/1320	1320-5	1314-5	87,392 lots
Copper, Grade A (¢ per tonne)						
730						
Cash	1357-4	1359-7	1349/1359	1348-4.5		
8 months	1392-3	1393-4	1387/1349	1390-0	1390-3	132,877 lots
Lead (¢ per tonne)						
Cash	348-4	339-30	349	349-50		
5 months	365-4	366-7	365/348	354-5	351-2	16,139 lots
Tin (¢ per tonne)						
Cash	5185-25	5085-105	5150/5190	5145-45		
3 months	5250-5	5130-40	5225/5190	5175-00	5225-35	15,327 lots
Zinc (¢ per tonne)						
Cash	5700-10	5720-5	5700/5700	5695-00	5700-00	7,514 lots
5 months	5750-5	5650-5	5750/5775	5775-00	5775-00	10,576 lots
Zinc, Special High Grade (¢ per tonne)						
Cash	1199-10	1197-0	1199-0	1195-4		
3 months	1115-0	1114-5	1140/1110	1121-2	1115-5	26,832 lots
LME Clearing \$/oz rate						
SPOT: 1.6385		3 months: 1.6199		8 months: 1.6047		9 months: 1.5938

LME - London POX					
	Close	Previous	High	Low	Vol
India	136.28	140.88			
Jun	138.20	141.50	138.50	138.00	200
Jul	140.00	141.30	140.00		40
Sep	140.00	140.00	140.00		40
Dec	141.00	141.00	141.00		30

LONDON BULLION MARKET (Prices supplied by N.M.Rothschild)				
Gold (fine oz) & prices (£ equivalent)				
Cash	386.10-386.00			
Opening	385.35-385.70			
Closing	386.40	225.45		
Afternoon fix	385.70	225.619		
Say's High	370.10-370.50			
Say's Low	385.10-385.50			
Laps Linn Moon Gold-Selling Prices (Vs US\$)				
1 month	5.59	8 months	5.48	
2 months	5.54	12 months	5.49	
3 months	5.51			

Silver fix, \$/oz vs. US cts equiv				
Spot	273.00	445.50		
5 months	281.15	453.35		
6 months	286.25	458.70		
12 months	302.45			

GOLD COMES (Prices supplied by Engelhardt Metals)				
	3 price	£ equivalent		
Krugermann	570.00-571.00	227.00-227.50		
Napier leaf	574.00-578.00	232.00-232.50		
New Sovereign	55.00-60.00	54.50-55.00		

TRADED OPTIONS				
Coffee	Jul	Sep	Jul	Sep
400	58	119	0	0
500	48	1	0	2
500	5	33	12	14

Cocoa				
	Jul	Sep	Jul	Sep
600	58	91	0	2
550	13	49	8	10
550	0	21	44	32

Brazil Grade				
	Aug	Sep	Aug	Sep
1950	47	70	48	45
1950	22	49	35	30
1950	3	3	1	103

New York				
GOLD 100 Troy oz. \$/Troy oz.				
	Close	Previous	High/Low	
Jun	570.2	570.2	570.3	569.5
Jul	571.3			0
Aug	572.9	573.1	573.5	571.7
Oct	575.5	576.4	576.5	575.5
Dec	578.3	580.1		575.7
Feb	582.4	582.6	582.8	582.2
Apr	584.4	585.0	585.0	584.5
Jun	584.1	584.3	584.0	583.0

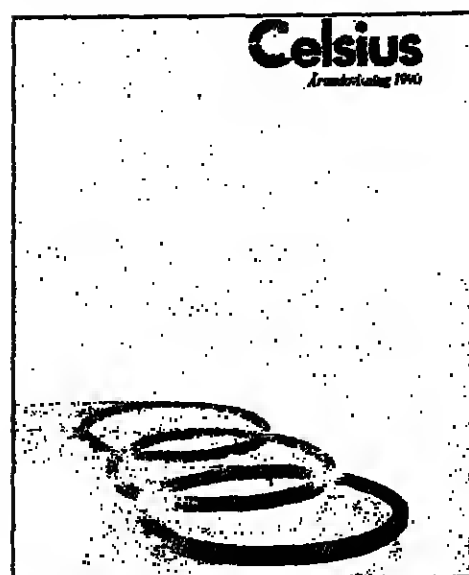
PLATINUM 100 Troy oz. \$/Troy oz.				
	Close	Previous	High/Low	
Jun	574.0	578.9	575.5	574.5
Jul	574.2	580.1	577.9	573.5
Oct	578.7	584.7	582.0	573.0
Jan	580.0	580.0	580.0	580.0
Apr	587.0	583.0	586.0	586.0
Jul	591.0	587.0	0	0

SILVER 5,000 Troy oz. cents/Troy oz.				
	Close	Previous	High/Low	
Jun	451.1	448.5	0	0
Jul	452.2	448.9	455.5	446.0
Aug	455.0	452.5	0	0
Oct	457.9	458.5	451.5	457.1
Dec	465.8	465.8	470.9	465.0
Jan	466.2	465.9	0	0
Mar	474.5	472.2	478.5	473.5
May	480.5	478.2	0	0
Jul	485.5	484.2	0	0
Sep	485.1	480.8	0	0

HIGH GRADE COPPER 25,000 lbs. cents/lbs				
	Close	Previous	High/Low	
Jun	96.00	96.50	96.50	96.40
Jul	96.10	96.75	96.50	97.00
Aug	96.25	97.25	96.20	97.70
Sep	97.00	97.25	96.20	98.75
Oct	97.45	98.75		
Nov	97.65	98.25	0	0
Dec	98.05	98.50	97.80	95.80
Jan	98.25	98.50	0	0
Feb	98.50	98.50	0	0
Mar	98.40	14.40	0	0

European Annual Reports 2

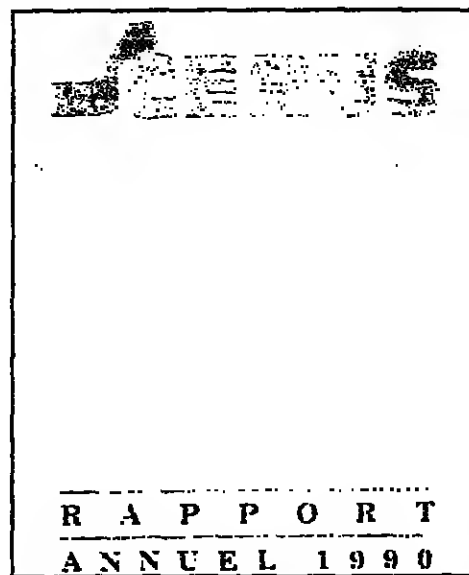
Part 2 of a two page series appearing on June 13th and 14th



Celsius

Celsius Industries Corp. is the parent company of an industrial Group with operations concentrated in three business areas, i.e. marine activities, piping installations and real estate development. The Celsius Group reports a profit for 1990 of SEK 477 M before allocations and taxes, which represents an improvement of 15% over the previous year. Invoiced sales amounted to SEK 77 billion.

13



CERUS

CERUS - Compagnies Européennes Réunies - is the diversified European holding company of the Italy-based De Benedetti Group, uniting under its aegis all De Benedetti interests outside Italy. CERUS is actively present throughout the entire range of its industrial and financial participations (national and international) that are deployed in growth-oriented sectors. CERUS's strategy in the 1980's was one of diversification and expansion. In the 1990s CERUS will favour concentration on key activities in which it has developed expertise and on companies in which it is a majority shareholder.

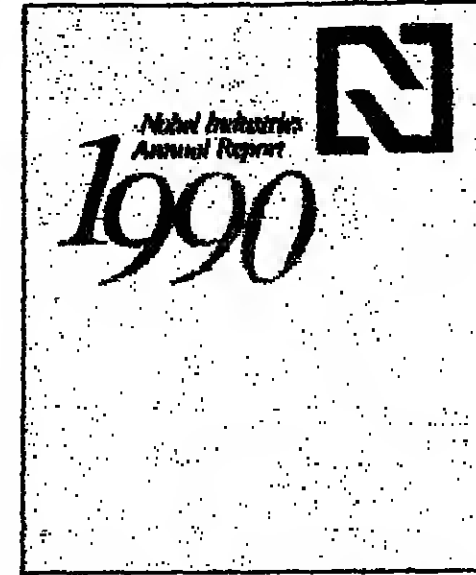
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CPR

The CPR - Compagnie Parisienne de Réseaux - group ranks 15th among the largest banking groups in France with total assets of FRF 70 billion and a capital base of FRF 2.5 billion. The group is active in financial intermediation as a reporting dealer in French government securities and through the Paris based stockbroker Schelcher-Prince. It also provides investment management services for a corporate and institutional clientele. Internationally the group is present in the UK with the discount house Seacombe Marshall & Camplin Plc in the USA, in the Netherlands, in Belgium and on the Italian market. CPR's bis ratio was 11.5% at the end of 1990.

15



NOBEL INDUSTRIES

Nobel Industries has 22,000 employees and a turnover of more than 2,700 GBP. Operations are signified by a forceful expansion, primarily on the international market. The corporation is organised in seven Business Areas, which operate decentralised, the principal branches being chemicals and electronics. Many well-known brandnames come from Nobel Industries: Casco, Nordgöl, Crown, Sadolin, Expancel, Compozil, Vademecum, Substral, Sergio Tacchini's fragrances, Silence, La Toja and Scorpio.

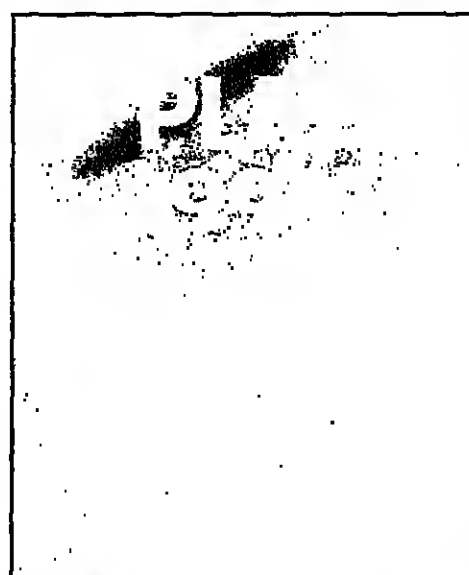
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ORKLA BORREGAARD A.S.

Orkla Borregaard is one of Norway's largest groups, with more than 6,300 employees. Turnover in 1990 exceeded NOK 8.1 billion, of which 28% was derived from sales outside Norway. Profit before extraordinary items totalled NOK 646 million. Orkla Borregaard's business is based on the group's know-how within branded products, chemical process industry and financial investments. Its interests extend from food, detergents, toiletries, cosmetics and other consumer goods, media and process industries to investments in shares and real estate and financial services.

17



PLM

PLM is one of Europe's largest and most versatile packaging companies, producing and developing packages in metal, glass and plastics. PLM employs over 6,000 people in 7 European countries and is headquartered in Malmö, Sweden. The Annual Report will show successful results for 1990 with sales amounting to SEK 5,856m and earnings after financial items to SEK 384m.

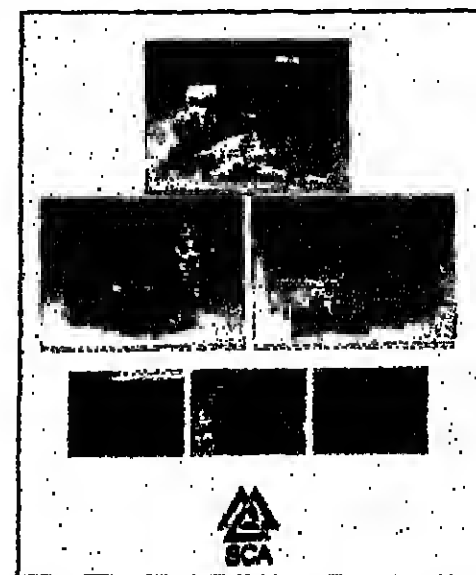
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S-E-BANK GROUP

The S-E-Bank Group - Skandinaviska Enskilda Banken with subsidiaries - is the largest banking group in Sweden and in Scandinavia with total assets of SEK 453 billion in 1990. The S-E-Bank Group's operating profit in 1990 was SEK 3.3 billion. Shareholders' equity and untaxed reserves exceeded SEK 25 billion. With its strong capital base the Group more than fulfilled the new capital requirements that were introduced in 1990. Capital adequacy at year-end was 9.1 per cent. S-E-Banken, with approximately 12,000 employees, is represented in some 25 countries round the world - via subsidiaries, branches and representative offices.

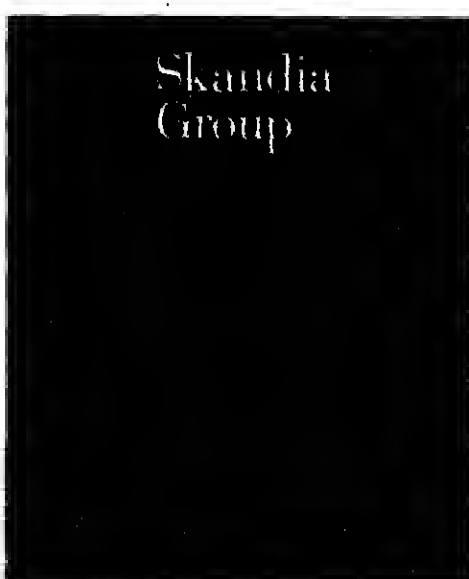
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SCA

The most significant event in 1990 was the acquisition of Rodpack, which gave SCA a strong position as the leading European company in transport packaging. SCA also gained access to technology for newspaper based on recycled fibre and became Europe's second largest waste paper merchant. The proportion of consumer-oriented and converted products increased to two thirds of sales. Earnings after financial net was SEK M 2,127. Earnings per share amounted to SEK 726.

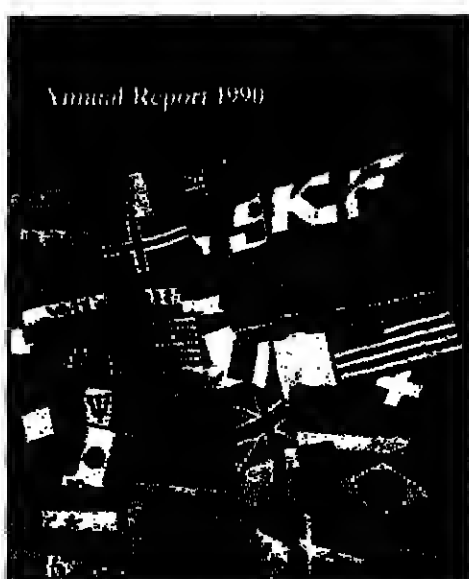
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SKANDIA

Skandia Group Insurance Company Ltd., is an international company within the insurance and financial services sector, based in Sweden with the Nordic countries as its home market. Since its foundation of the company in 1855, Skandia has been among the leading Swedish insurers. The Skandia Group has become progressively more international with acquisitions outside Scandinavia, at the same time Skandia is continuing to strengthen its position in its important home market. Total yearly gross premium income amounts to nearly SEK 34 billion. Skandia Group shares are listed in Copenhagen, London, Oslo and Stockholm.

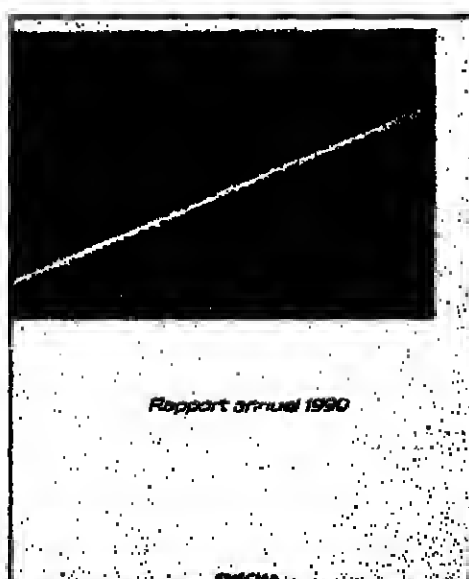
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SKF

SKF is the world leader in rolling bearings, with a world market share of approximately 20%. The Group also manufactures a wide range of related precision engineering products, including machine tools, cutting tools, seals and components for linear motion, textile machinery and aerospace applications. Consolidated income after financial income and expense amounted to SEK 1,750 million for 1990. Group sales increased by 10.8 percent to SEK 27,766 m. Of total income, bearings accounted for 76%, tools for 6% and components for 18%.

22



SNECMA

SNECMA, a French State-owned company, is one of the four largest aero engine makers in the world. Exports account for more than 83% of its sales, and commercial orders represent 76% of its backlog. With the Group's six subsidiaries, it is a major force in the aerospace industry, employing a work force of 28,000. 1990 parent company sales of FF 14,130 billion and Group sales of FF 23,533 billion figures confirm SNECMA's satisfactory 1989 performance.

23



BP

The British Petroleum Company p.l.c. is one of the world's largest international petroleum and petro-chemical companies. Key strengths are in exploration and production, refining and marketing, and in chemicals. The company also has important interests in oilfield. It supports all its businesses with high quality research and technology. About 35% of BP's fixed assets are in the USA. BP shares are quoted on stock exchanges in the UK, the USA, Japan, Canada, Switzerland, France, Germany and the Netherlands.

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Part 3 will be featured on Wednesday 19th June 1991

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FINANCIAL TIMES STOCK INDICES											
	June 12	June 25	June 29	June 19	June 7	Year Ago	1981	Since Completion			
Government Secs	83.85	85.83	85.53	83.93	83.68	79.85	83.98 (10/82)	82.17 (10/82)	127.4 (9/1/83)	40.18 (3/1/78)	
Fixed Interest	82.93	82.54	82.94	82.80	83.52	86.50	84.84 (5/81)	90.59 (2/81)	105.4 (2/81/78)	50.53 (2/78)	
Ordinary Share*	1970.8	1873.3	1991.1	1984.4	1955.2	1928.6	2014.5 (5/81)	1993.3 (5/81)	2014.5 (5/81/81)	49.4 (2/80/80)	
Gold Mines	205.2	207.9	208.1	201.7	195.4	198.2	208.1 (11/82)	127.8 (2/82)	754.7 (15/82/83)	43.5 (28/10/71)	
FT-SE 100 Share	2514.6	2620.2	2642.6	2511.9	2308.5	2403.0	2545.3 (5/81)	2054.8 (5/81)	2545.3 (5/81/81)	888.9 (2/77/84)	
FT-SE Euroshare 200	1170.47	1161.07	1160.80	1184.49	1184.98		1192.11 (5/81)	1038.82 (5/81)	1192.11 (5/81/81)	938.02 (10/79)	
*Ord. Div. Yield *Earning Yrd % (Full) *P/E Ratio(Net)(f) SEAO Bares 4.45pm Equity Turnover(%) Equity Bares 4.45pm Shares Traded (mln)											
	4.84	4.83	4.79	4.85	4.85	4.78					
	14.42	14.45	14.55	14.67	14.82	11.48					
	25.296	25.794	26.962	24.944	24.127	33.238					
	1950.82	1272.00	681.12	814.58	1279.33						
	25.324	25.408	24.008	23.90							
	414.8	451.3	392.4	341.4	470.1						
Ordinary Share Index, Hourly changes	Day's High 1997.8						Day's Low 1968.4				
Open	1970.2	1874.5	10 am	11 am	12 pm	1 pm	2 pm	3 pm	4 pm	5 pm	
	1970.2	1874.5	1875.5	1991.1	1972.5	1978.2	1985.4	1978.6	1971.6		
FT-SE 100, Hourly changes	Day's High 2552.8						Day's Low 2510.4				
Open	2515.2	9 am	10 am	11 am	12 pm	1 pm	2 pm	3 pm	4 pm	5 pm	
	2515.2	2519.7	2522.2	2519.7	2515.8	2515.9	2510.8	2515.9	2515.3		
FT-SE Euroshare 200, Hourly changes	Day's High 1101.15						Day's Low 1176.36				
Open	1180.75	10 am	11 am	12 pm	1 pm	2 pm	3 pm	4 pm	5 pm		
	1180.75	1180.28	1179.04	1177.26	1178.52	1178.49	1176.48	1177.41			

[illegible]

market, with much of the trend set by London's reaction to Wall Street's performance. Traders were disappointed initially by the latest US Producer Price Index, but confidence rallied when the New York bond market recovered after losses to show little change as dealings closed in London.

After a slow start, the June futures contract on the FT-SE

against the underlying cash index. However, the premium was trimmed later as business died away towards the close.

Trading was featured by further activity in the spread between the June and the September contract on the Footie. For the first time, liquidity in the September contract which will soon become the active contract in the market place, reached levels at which

it expires at the end of this month.

In traded options, there was activity in the FT-SE contract but most of the interest centred around individual stock options. Boots options business represented about one fifth of the market's total turnover. The Boots October 390 straddle was traded heavily as were the July 360 and 350 calls.

[illegible][illegible]

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010		2.7
a		
080	1.4	0.2
0380		022.1
+		
10100	2.6	
0110	6.5	5.0
040	2.7	3.9
0340	1.9	5.6
0600	1.9	13.1
10300	1.8	5.9
01740		18.9
020		3.7
050	3.9	1.1
01800		26.0
0300	3.5	18
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region.

* Current Unit Trust prices are available on FT Chyline. Calls charged at 43p per minute peak and 34p off peak, inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 925-2728

Unit Charge	Cash Price	Bid Price	Offer + % Price	Yield Gr%
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● Current Unit Trust prices are available on FT Cityline. Calls charged at 45p per minute peak and 34p off peak, inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 925-2128

Continued on next page

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July 14, 1991

FT MANAGED FUNDS SERVICE

Current Unit Trust prices are available on FT Cityline. Calls charged at 45p per minute peak and 30p off peak, inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 825-2128.

IRELAND (REGULATED)										
Unit Trust	Price	Change	Unit Trust	Price	Change	Unit Trust	Price	Change	Unit Trust	
Irish Bond Fund	10.12	+0.01	Irish Equity Fund	10.12	+0.01	Irish Growth Fund	10.12	+0.01	Irish Income Fund	10.12
Irish Money Fund	10.12	+0.01	Irish Real Estate Fund	10.12	+0.01	Irish Small Cap Fund	10.12	+0.01	Irish Venture Fund	10.12
Irish World Fund	10.12	+0.01	Irish World Fund	10.12	+0.01	Irish World Fund	10.12	+0.01	Irish World Fund	10.12
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar extends strong advance

THE DOLLAR continued to strengthen yesterday and hit new highs for the year as buying of the US unit was spurred by hopes of fast American economic recovery.

The dollar began the session in Europe cautiously after the Bank of Japan had intervened in the currency markets in Tokyo trading hours. There were also suggestions that the Reserve Bank of Australia had sold dollars for yen in the Tokyo market, although this was denied.

The central bank intervention combined with a growing belief that the Japanese economy continues to grow strongly kept the yen firm, despite the strong dollar. The awareness that inflationary pressures have not been subdued has bolstered Japanese money market rates, which have been a further source of support for the yen.

Early in the European session buyers of dollars came into the market. The Bundesbank's decision not to raise rates and the expectation of lower UK rates lifted the US currency. However, it was the release of a batch of US economic data which gave the dollar its biggest boost and encouraged hopes that the US is pulling out of recession.

Initial US jobs claims fell by 35,000 to 401,000 in the week

ended June 1. This continued a trend of falling unemployment and backed up recent positive statements on the economy by political and economic leaders.

Other statistics did not provide such a positive outlook, but with the market in a bullish mood, these were disregarded. May retail sales rose by less than economists had forecast, while producer prices continued to rise strongly.

The dollar retreated from its highs after speculation about intervention by the Bundesbank and the Swiss National Bank spread round the market. The SNB denied it had intervened, and the dollar advanced further.

But in the event the threat of central bank intervention and profit-taking by US fund managers pushed the dollar off its best levels of the day. Mr Michael Feeny of Sumitomo Bank said: "If the dollar keeps pushing ahead the central

banks will have to step into the markets and remind them that the dollar is not just a one-way bet."

The dollar closed at D1.7890 from D1.7820, at SF1.5375 from SF1.5320, at FF9.0875 from FF9.0750. Against the strengthening yen, it slipped back to Y11.90 from Y11.95. The dollar's index closed 0.2 higher at 68.2.

Sterling was slightly easier on worries about the government's standing following opinion polls which showed it trailing the opposition. The pound was also weakened by renewed speculation that interest rates may be cut at the end of next week.

Sterling closed lower at DM2.9450 from DM2.9475, at S1.6380 from S1.6455, at SF2.5175 from SF2.5250, at Y23.50 from Y23.55, and at FF9.9875 from FF9.9975. Sterling's index finished down 0.2 at 90.1.

EMS EUROPEAN CURRENCY UNIT RATES

Currency	Unit	Rate	% Change
Spanish Peseta	100	133.431	-0.70
Italian Lira	1,000	1,366.28	-0.02
Belgian Franc	100	36.363	-0.02
Dutch Guilder	100	2.36363	-0.02
French Franc	100	6.55957	-0.02
German Mark	100	1.93627	-0.02
Portuguese Escudo	200	200.482	-0.02
Irish Punt	100	7.87564	-0.02
Swedish Krona	100	10.46563	-0.02
Danish Krone	100	6.55957	-0.02

Central rates set by the European Commission. Conversions are in decimal terms only. Percentages changes are for the previous day's closing rates. Source: Reuters. Data as at 11.00 a.m. on June 14, 1991.

POUND SPOT - FORWARD AGAINST THE POUND

Period	Rate	% Change
1 month	1.0000	0.00
3 months	1.0000	0.00
6 months	1.0000	0.00
12 months	1.0000	0.00

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Period	Rate	% Change
1 month	1.0000	0.00
3 months	1.0000	0.00
6 months	1.0000	0.00
12 months	1.0000	0.00

EURO CURRENCY INTEREST RATES

Period	Rate	% Change
1 month	1.0000	0.00
3 months	1.0000	0.00
6 months	1.0000	0.00
12 months	1.0000	0.00

EXCHANGE CROSS RATES

Currency	Rate	% Change
US Dollar	1.7890	0.02
Japanese Yen	11.90	0.02
Swiss Franc	1.5375	0.02
French Franc	9.0875	0.02
German Mark	1.93627	0.02
British Pound	2.9450	0.02

FINANCIAL FUTURES AND OPTIONS

LIFE LONG FUTURES OPTIONS

Contract	Price	% Change
100,000 US Dollars	1.7890	0.02
100,000 Japanese Yen	11.90	0.02
100,000 Swiss Francs	1.5375	0.02
100,000 French Francs	9.0875	0.02

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100,000 Japanese Yen	11.90	0.02
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100,000 Swiss Francs	1.5375	0.02
100,000 French Francs	9.0875	0.02

MONEY MARKET FUNDS

Money Market Trust Funds

Fund	Assets	Yield
CAF Money Management Co Ltd	100,000,000	10.50%
CAF Money Management Co Ltd	100,000,000	10.50%
CAF Money Management Co Ltd	100,000,000	10.50%

Money Market Bank Accounts

Bank	Rate
CAF Money Management Co Ltd	10.50%
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CAF Money Management Co Ltd	10.50%

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CAF Money Management Co Ltd	10.50%

MONEY MARKETS

UK rates steady

UK MONEY market rates were steady yesterday as dealers became increasingly convinced that there will be no immediate change in interest rates.

The Bank of England's signal earlier in the week that it wanted rates to remain stable has left rates trapped in a narrow range. There was a slightly firmer touch at the longer end yesterday, while prices rose in the futures market. Three-month money was unchanged at 11.5 per cent, while twelve months was up slightly at 10.5 per cent.

The release of the latest UK labour market data led to some optimism over the possibility of an interest rate cut before the end of the month.

Underlying average earnings in April rose by 8.7 per cent, compared with expectations of 9.0 per cent, which was also the rate of increase in March. The easing in wage increases follows factory gate price figures earlier in the week which also suggested a lessening in inflationary pressures.

A smaller-than-expected 70,600 increase in May

unemployment, compared with a rise of 82,600 in April, was also welcomed, although few analysts believe it is any sign of an end to the recession.

The brief flurry following the release of the labour market data was short-lived, as the market turned quiet as dealers waited for the outcome of the Bundesbank council meeting and the May UK inflation numbers.

The market expects a figure of 5.9 per cent in the year through May, compared with 6.4 in April, and such a fall in the inflation level could provide the UK government with some justification for easing monetary policy in economic grounds.

The money market has been concerned that a cut in rates which appeared to be a response to the government's poor standing in the opinion polls could undermine sterling's position in the Exchange Rate Mechanism.

The Bank of England, in its dealing yesterday with the market, provided much of its liquidity needs. A total of £73m was injected by way of Treasury bill purchases, compared with a forecast shortage of £55m.

In Frankfurt call money rates eased before the Bundesbank council meeting but recovered after the German central bank said it had left monetary policy unchanged.

FT LONDON INTERBANK FIXING

Period	Rate
1 month	1.0000
3 months	1.0000
6 months	1.0000
12 months	1.0000

MONEY RATES

Period	Rate
1 month	1.0000
3 months	1.0000
6 months	1.0000
12 months	1.0000

MONEY RATES

Period	Rate
1 month	1.0000
3 months	1.0000
6 months	1.0000
12 months	1.0000

MONEY RATES

Period	Rate
1 month	1.0000
3 months	1.0000
6 months	1.0000
12 months	1.0000

MONEY RATES

Period	Rate
1 month	1.0000
3 months	1.0000
6 months	1.0000
12 months	1.0000

MONEY RATES

Period	Rate
1 month	1.0000
3 months	1.0

دولت اسلامیہ

[illegible]

3:15 pm prices June 13

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close	High	Low	Open	Close
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Continued on next page

NASDAQ NATIONAL MARKET[illegible]

3:00 pm prices June 13

Stock	Div.	Yld.	High	Low	Close	Chng	Stock	Div.	Yld.	High	Low	Close	Chng	Stock	Div.	Yld.	High	Low	Close	Chng
74 R							GM Corp							Health Co						
13 13 13 13	8.97	12	28 1/2	25 1/2	25 1/2	13 13 13 13	40 1/2	15	21 1/2	21 1/2	21 1/2	13 13 13 13	11 1/2	15	15 1/2	13 13 13 13	0.44	22	52 1/2	50
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.50	30	21 1/2	21 1/2	21 1/2	21 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	13 13 13 13	0.27	8	13 1/2	13 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
13 13 13 13	13 13 13 13	28 1/2	25 1/2	25 1/2	25 1/2	0.10 14 14	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2	0.20 20 20	15 1/2	15 1/2	15 1/2	13 13 13 13	0.17	10	20 1/2	20 1/2
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AMERICA

Dow continues to weaken in tandem with bonds

Wall Street

SHARE PRICES fluctuated in a narrow range on either side of their opening levels yesterday morning, as the market struggled to decide how to respond to a series of economic data which pointed to an economic recovery, writes Patrick Harrison in New York.

By 1.30 pm the Dow Jones Industrial Average was 1.35 lower at 2806.64, having fallen no more than a few points up or down all morning. The Standard & Poor's moved in step with the Dow, standing down 0.11 at 376.54 at 1 pm, while the Nasdaq composite of over-the-counter stocks eased 1.00 to 480.05. Turnover on the New York SE was light at 83m shares by 1 pm.

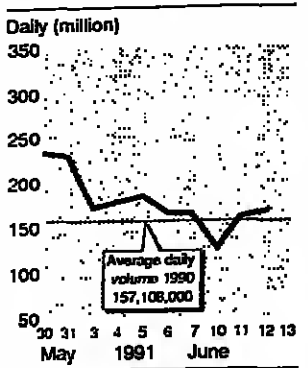
The market opened weaker after bond prices fell in response to a variety of economic news. Figures for May showed that producer prices had risen by 0.8 per cent, including a 0.4 per cent rise in core prices (excluding the volatile energy and food components), and that retail sales in the month jumped by 1 per cent. The increases were far larger than expected and combined with another sizeable fall in jobless claims in the week to June 1, were taken by analysts as evidence that an economic recovery is under way.

While this would normally be good for equities, the stock market shared the bond market's concern about inflation

and rising long-term Treasury rates. These worries prevented stocks from rising on the good economic news.

Among individual stocks, Time Warner was again in the limelight, easing 8% to \$94 in lively trading after the Securities and Exchange Commission announced that it planned to

NYSE volume



review the entertainment group's controversial \$3bn rights offer. Tbs shares had fallen sharply on news of the offer. Since then, there has been uncertainty about whether the issue would go ahead in its present form, and some shareholders have called for a probe into trading in Time Warner stock.

Boeing held up against the weaker trend, standing unchanged at \$48 on volume of almost 4m shares after the company received \$2.74bn

worth of new orders for a range of its commercial aircraft from three airlines and an Irish leasing group.

Texas Utilities, a power generating company, slipped 3% to \$35 after state regulators recommended an 8.2 per cent increase in energy charges, as opposed to the 10.2 per cent rise the company had wanted. Also in the energy sector, Mesa Limited Partnership fell 4% to \$3 after the oil and gas company retired all of its \$915m bank debts and closed \$616.6m of private financing with institutional investors.

Cincinnati Bell dropped 32% to \$19.4 after the company warned that it would record a small loss for the second quarter, compared with the profit of 38 cents a share reported at the same stage in 1990.

Canada

A FURTHER fall in Toronto in slow midday trading left the composite index down 9.7 at 3,448.4. Declines led advances by 195 to 181 on volume of 10.4m shares.

Among active shares, Enco was flat at C\$2.20. Varsity Corp rose 3 cents to C\$2.98. Canadian Pacific eased C\$3 to C\$19.4 and Ranger Oil was unchanged at C\$8.4.

IAP Biochem slumped C\$1.1 to C\$2.2. The loss-making company said on Wednesday that it would report a loss for the first quarter ended April 30 as it continued to absorb losses from its US vaccine affiliate.

Sentiment sways South African gold shares

Philip Gawth explains the strong rally in the sector in the last few weeks of trading

THE Johannesburg gold market remains a defiant outpost of the guts and gambling school of investment. Its movements have everything to do with sentiment, and little to do with facts.

Recent months have seen an endless litany of doom and gloom stories about the local gold industry.

The agonies of producers, however, have been offset, at least partially, by the pleasure of watching their share prices perform.

Since hitting a low of 970 in February, the Johannesburg Stock Exchange all-gold index has risen by 45 per cent to a high earlier this week of 1,416. It closed at 1,365 yesterday.

As usual, the speculative nature of the gold index is reflected in the way it has far outstripped any movement in the gold price. In February the rand gold price reached a low of about R10/oz (\$316/oz). It

rose 17 per cent to a high this week of R1,084/oz, before falling back slightly.

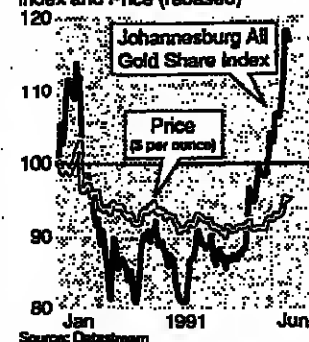
An explanation of this precipitate rise should start with the wry adage: "Three months after everybody has given up hope is the end of a bear market." Analysts are careful not to say that a bull market has begun, but there has certainly been a strong bull phase. This, says one analyst, reflects nothing more than the fact that people feel more comfortable about gold and its prospects than they did a few months ago.

Why should this be so? There are certain fundamentals which give cause for optimism about gold. On the supply side, there is a widely held perception that there will be a fall-off in production. South African production is already falling, and Australian and US production is also expected to decline.

On the demand side, jewel-

Gold

Index and Price (rebased)



Source: Citicorp

lery has remained exceptionally strong throughout the recession, especially in Japan. The feeling is that, when the recession bottoms out, demand could be further boosted by buying pressure from the US. But as Mr John Clemmow, mining analyst at brokers George Huysamer points out,

these factors have been known for some time. They cannot explain a short-term move in this market. He believes that the explanation lies much more in a "gut type of feeling".

Until as recently as two months ago, the South African market, along with the rest of the world, believed that gold would keep on falling, perhaps even below \$300/oz. When the price showed firm support at \$360, with strong jewellery demand, this acted as a psychological turnaround.

Mr Clemmow also believes that technical analysts, or chartists, succeeded in pulling the market along by predicting a major bull run. Further confidence was gained from the fact that various negative factors - the slump in the platinum price, the strong performance of the dollar and the threat of forward sales - failed to push the gold price down.

A final important factor is institutional buying. Two fac-

tors were at play here: the learning theory, whereby institutions, many of which had light gold holdings, bought for fear of missing an upswing in the market; and a perception of greater relative value.

Although gold shares are discounting a rand gold price of about R1,150/oz, and are on a historically low dividend yield of about 3.5 per cent, they do provide a hedging option against a fully valued industrial index - up 38 per cent since February. The index hit a record high of 3,734 yesterday.

Most analysts believe the index has moved too far and are expecting a correction. There is a broad consensus that at levels of about 3,750/oz there will be heavy forward selling from local producers which will cap the price. As for the shares, Clemmow views current levels as mad. "The market is for trading, not for investing. There is no fundamental value in it."

ASIA PACIFIC

Late index buying lifts Nikkei just before close

Tokyo

LATE afternoon index buying lifted the Nikkei average by more than 200 points in the last few minutes yesterday, after trading cautiously for most of the session, writes Emiko Terazono in Tokyo.

The Nikkei average closed up 325.48 at the day's high of 24,808.17. The index lost ground in the morning after the overnight decline on Wall Street and fell to the day's low of 24,334.35 by the early afternoon. Volume rose to 270m shares from 260m. Gainers led losers by 642 to 310, with 182 issues unchanged. The Topix index of all first section stocks added 13.65 to 1,911.05, but in London the ISE/Nikkei 50 index fell 2.93 to 1,423.93.

The Nikkei average lost ground early on, in tandem with the bond market, as options contracts were exercised. The afternoon recovery was prompted by heavy index-linked buying by investment trusts and brokers and by a recovery in the bond market. Traders said that government bonds were sought by a leading US securities firm.

The outstanding cash positions on arbitrage trading as of June 7 fell for the third week in a row, to Y738.4bn. Concerns about position unwinding today, which is special quotation day, had depressed share prices recently. But Mr Masami Okuma of UBS Phillips & Drew said that the nervousness over the special quotation or the settlement price for June futures contracts determined in today's opening stock prices - had declined considerably.

The electrical sector showed strong gains, led by highly priced medium-capital stocks.

TDK rose Y200 to Y6,020, Sony added Y200 to Y6,350 and Pioneer Electronic Y200 to Y4,050. Interest rate-sensitive, large-capital issues continued to weaken on receding hopes of credit easing. Nippon Steel, the most active issue of the day, fell Y4 to the year's low of Y233. Tokyo Marine & Fire, the insurer, fell Y30 to Y1,230.

Akai Electric rose Y50 to Y1,240 on strong earnings forecasts, with pre-tax profits for the current year expected to rise 85 per cent. Kawagishi Bridge Works added Y370 to Y4,200 after the company raised its pre-tax profit expectations for the current year.

Kyudenko, the electrical engineer, rose Y60 to Y2,860 on the company's prospects of record pre-tax profits for the year to March 1992. Nippon Signal, the rail and signal maker, rose Y50 to a record Y1,790 on expected capital investment by Japan Railway.

In Osaka, the GSE average gained 120.17 to 27,609.59 on volume of 30.6m shares. Nintendo, the video game maker, rose Y700 to Y14,400 on small lot buying by individuals.

Asics Trading, a shoe company, rose Y10 to Y2,970 on its forecasts of a 57 per cent rise in pre-tax profits for the current year. Individual investors and investment trusts sought the issue on improved shoe sales.

Roundup

TRADING WAS quiet in the Pacific Rim, with most markets responding to Wednesday's fall on Wall Street rather than yesterday's rise in Tokyo.

AUSTRALIA was depressed by the fall in New York. The All Ordinaries index lost 6.6 to

1,493.3 on turnover of A\$287m, up from A\$212m.

Volume was boosted by the sale of a 13.2 per cent stake, worth A\$27m, in the Mining News Australia television company by Australian Consolidated Investments. Nine Network closed steady at 52 cents, while Australian Consolidated rose 1 cent to 65 cents.

HONG KONG lost most of its early 36-point gain, as the Hang Seng index closed 4.65 higher at 3,632.55. Turnover remained light in the run-up to the long weekend, rising to HK\$788m from HK\$694m.

SINGAPORE eased on profit-taking, with the Straits Times Industrial Index down 5.17 at 1,538.67 on volume of 36m shares, up from 35m. KUALA LUMPUR closed higher as Tokyo rebounded. The composite index recovered from a low of 623.29 to end 0.70 higher at 624.66, as volume rose to 42m shares from 41m.

TAIWAN edged higher in exceptionally thin trading, following three days of declines. The weighted index put on 21.57 to 5,775.55. Turnover dwindled to T\$23.4bn from T\$34.4bn, its lowest in four months, ahead of today's public bond auction and Monday's holiday.

SEOUL eased after four days of gains, in spite of continued buying from the stabilisation fund. The composite index slipped 0.91 to 610.05, in slow volume of Won74.7m.

MANILA fell in light trading, weighed down by liquidity concerns and profit-taking. The composite index shed 8.53 to 1,142.15. Shangri-la Property's debut met with a lukewarm reception. The stock closed at 2.75 pesos, unchanged from its offer price, in thin volume of 201,000 shares.

AIRLINE stocks featured again yesterday, writes Our Markets Staff, following figures this week from British Airways, which showed that its passenger load factor was only 9.9 percentage points below May last year, continuing the steady recovery which began after the Gulf war.

Mr Mark Simpson of UBS Phillips & Drew, who recommended the sector for its recovery potential at the beginning of this year, said that investors were looking ahead to 1992 and 1993, when the effects of current cost-cutting programmes and increased productivity should feed through the bottom line.

Lufthansa was yesterday's beneficiary, rising DM5.30 to DM135 in uncommonly active turnover of DM45m. Swissair, strong for the previous two days, fell SF5 to SF780. KLM, the Dutch national carrier, was up 10 cents at F124.50 (out 48 per cent higher since January 1). KLM passed the 1990 dividend yesterday and reported a net loss of F163m for the 1990/91 year, in line with expectations.

PARIS recovered from early weakness to close almost unchanged, as bond prices rebounded. The CAC 40 index ended 1.87 down at 1,847.24, after hitting a day's low of 1,834.10. Turnover was believed to be less than Wednesday's moderate FF12.2bn.

Speculators lifted CMB Packaging to a day's high of FF158.40, before it closed FF15.80 up at FF153.80 on heavy volume of 664,287 shares. There were rumours that BTR, the UK industrial group, would make a bid.

Bolloré, the technology company, shed FF35 or 4 per cent in FF200. The bond watcher said that Bolloré and two allies, which had acquired more than one third of Delmas Vieilleux, had to bid for the rest of the shares in the shipping group. Delmas Vieilleux was suspended at Wednesday's closing price of FF23,500.

Another of the day's losers was Cetelem, the short-term credit company, which closed FF32 down at FF162.

MILAN lost early gains and closed little changed in moderate volume, as a good showing from Fiat and other industrial shares was offset by a weak insurance sector.

Trading was dominated by position-adjusting ahead of the close of the June account today. The Comit index eased 0.57 to 608.23 in volume estimated at less than Wednesday's.

EUROPE

British Airways data put focus on airlines

FT-SE Eurotrack 100 - Jun 13									
Hourly changes									
Open	10 am	11 am	Noon	1 pm	2 pm	3 pm	Close		
1152.78	1151.65	1150.55	1151.55	1151.17	1147.66	1148.85	1149.95		
Day's High 1153.77					Day's Low 1145.71				
June 12	June 11	June 10	June 9	June 8					
1152.03	1158.97	1155.46	1156.31	1150.15					

Base value 1000 (25/10/89)

day's 1.22bn, which had been boosted by options trading. Dealers said a heavy 70 per cent of options were exercised. Fiat officially closed up 1.95 or 3.1 per cent at L4,455 and reached L4,500 after hours on a combination of short-covering and renewed speculation, firmly denied by the company, of a link with Toyota of Japan. Olivetti climbed L35 or 3.4 per cent to L4,110 on renewed talk of a possible accord with Stet or Olivetti's former partner, AT&T of the US. Insurers were sold by foreigners. Generali fell L410 or 1.3 per cent to L35,680. FRANKFURT followed the trend set in London trading on Wednesday afternoon, the DAX index falling another 8.21 to

even including yesterday's price movements, it is still DM10.20 lower overall, against falls of DM3.50 for Bayer and only 40 pf for BASF. ZURICH saw early buying interest eroded by US producer price data and fears of pressure on interest rates. The Credit Suisse index fell 3.6 to 541.3.

As in Germany, banks ended mostly lower, CS Holding topping the active list with a SF40 drop to SF1,055.

STOCKHOLM was mostly lower with the exception of Astra, which was boosted by news that Lescage, its anti-ulcer drug, had gained approval for wider use in the US. The Affarsvärlden General index fell 4.1 to 1,246.6 in volume of SKr476m, up from SKr47m.

Astra tree B shares closed SKr11 up at SKr640, but off the day's high of SKr650. Volvo was also firmer, with its free Bs up SKr5 at SKr366, following the launch of its new car model this week. The Volvo index rose 0.1 to 95.3 in thin volume.

Ahold, the retailer which earns more than half of its revenue in the US, gained 60 cents to F181.20. After the close, it said that its net profit for the first 16 weeks of 1991 rose 12.6 per cent to F176.4m.

MADRID edged lower after a Wednesday inflation figure at the top of expectations. The general index fell 0.29 to 286.07 in modest turnover of about Pta13bn after the previous day's Pta23bn. Utility stocks continued to be active.

Ebro, the sugar manufacturer, more than recouped the Pta5 fall recorded on Wednesday, when a large block trade was executed, rising Pta60 to Pta2,990. Sarrisa, the paper and cardboard maker which has a stake in Ebro, rose Pta23 or 2.4 per cent to Pta993.

BRUSSELS was flat in moderate trading, as trading focused on Delhaize, the retailer, which rose BF230 or 2.5 per cent to BF6,080. De baete, which benefits from the strong dollar because of its Food Lion arm in the US, accounted for about a quarter of the total turnover of BF11m. The Be120 eased 0.29 to 1,180.33.

Promises Kept

"At the end of our first full year in the private sector, we have exceeded our objectives both in terms of customer service and of profitability. We have succeeded in absorbing the costs of meeting higher standards by increasing our efficiency. Simply put, we combined a strong income base with tightly controlled operating costs.

Capital Expenditure up 50% to £160m
Turnover up 14.8% to £293m
Operating profit up 50% to £95.2m
Pre tax profit up 32% to £128.1m
Earnings per share up 33.2% to 82.2 pence
Proposed full year dividend 19.5 pence per share

"Our results can be attributed to an experienced, innovative management team, in partnership with a dedicated workforce. Together, we are fully committed to keeping our promises both for today, and for the future."

John Elfred Jones CBE DL
Chairman



WELSH WATER PLC

EXPECT EXCELLENCE

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	WEDNESDAY JUNE 12 1991										TUESDAY JUNE 11 1991										DOLLAR INDEX	
	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Green Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	1991 High	1991 Low	Year ago (approx)						
Australia (70)	136.95	+1.3	129.39	122.84	127.89	120.55	+1.2	5.43	135.22	130.62	120.61	124.61	119.12	147.20	112.74	138.43						
Austria (20)	194.57	-1.4	175.31	174.53	161.27	180.46	+0.6	5.51	187.39	178.08	175.08	181.80	122.37	167.00	243.93	180.24						
Belgium (49)	129.22	-1.1	118.43	115.90	120.39	117.27	+0.0	5.04	130.89	118.50	116.47	120.34	117.23	151.20	121.73	150.30						
Canada (115)	141.55	-0.1	127.54	126.96	131.87	117.25	-0.3	3.35	141.73	126.43	128.41	130.60	117.56	142.27	128.49	139.63						
Denmark (37)	102.70	-0.2	215.07	214.11	222.59	224.09	+1.0	1.27	209.24	213.41	213.38	220.46	221.83	270.58	217.74	238.40						
Finland (18)	106.19	-2.5	67.48	67.05	100.50	95.58	-1.9	2.37	111.01	99.03	99.02	102.30	97.36	125.15	90.61	136.48						
France (114)	132.76	-2.1	119.82	118.08	123.68	126.51	-1.1	3.48	136.81	120.97	120.94	124.95	127.95	162.28	121.85	158.34						
Germany (69)	110.44	-1.9	99.50	99.07	102.89	102.89	-0.8	2.17	112.55	100.41	100.41	103.73	103.73	125.95	102.43	125.34						
Hong Kong (55)	151.50	-0.1	138.50	138.98	141.25	150.45	+0.0	5.15	151.72	135.34	135.32	139.81	151.51	181.77	119.82	131.78						
Ireland (16)	143.70	-1.9	133.96	133.38	139.54	140.20	-0.9	3.64	151.64	135.28	135.26	138.74	141.46	182.46	132.88	189.83						
Italy (77)	76.48	-0.2	70.71	70.38	73.12	78.01	+0.8	2.97	78.84	70.15	70.14	72.47	77.41	88.23	72.05	107.87						
Japan (147)	130.35	-0.6	117.48	116.95	121.49	116.95	-0.1	0.72	161.23	117.06	117.04	126.94	117.04	140.97	118.25	147.81						
Malaysia (58)	235.89	+0.0	212.54	211.58	218.78	202.83	+0.2	2.57	205.58	210.39	210.35	217.33	202.29	247.79	176.74	182.83						
Mexico (15)	130.35	-0.6	117.48	116.95	121.49	116.95	-0.1	0.72	161.23	117.06	117.04	126.94	117.04	140.97	118.25	147.81						
Netherlands (31)	135.41	-1.5	122.01	121.46	136.15	124.72	-0.5	4.35	137.46	122.82	122.80	126.68	126.26	143.73	125.70	140.29						
New Zealand (13)	47.00	-2.0	42.24	42.16	43.79	43.54	-1.6	8.11	47.05	42.77	42.77	44.18	44.26	54.84	41.74	63.93						
Norway (32)	165.79	-0.7	174.50	173.85	160.55	183.27	-0.8	1.80	166.89	175.83	175.81	181.44	184.74	225.34	182.24	208.42						
Singapore (33)	235.81	+0.1	212.54	211.58	218.78	202.83	+0.2	2.57	205.58	210.39	210.35	217.33	202.29	247.79	176.74	182.83						
South Africa (61)	223.53	-0.7	201.40	200.48	208.24	164.18	+0.8	3.34	225.19	200.84	200.81	207.47	182.69	225.15	173.00	206.40						
Spain (56)	154.87	-1.3	139.54	138.82	144.28	130.09	+0.0	4.01	156.84	136.91	136.90	144.53	130.71	171.12	131.51	210.54						
Sweden (48)	80.19	-0.2	168.86	167.91	174.78	178.93	+1.0	2.48	167.82	167.33	167.34	172.90	178.78	224.12	146.80	181.65						
Switzerland (58)	149.48	-0.5	134.96	134.78	136.75	136.85	+0.0	2.22	140.38	120.53	120.54	129.70	127.12	148.56	125.83	203.59						
United Kingdom (238)	165.87	-1.1	146.46	145.75	154.15	155.94	+0.0	3.91	168.28	150.85	150.81	156.51	150.48	184.44	156.27	186.51						
USA (525)	125.57	-1.7	137.45	136.86	142.15	125.57	-1.1	3.18	126.38	137.83	137.61	142.18	154.28	198.24	125.95	147.16						
Australia (877)	135.48	-1.6	122.04	121.49	126.20	124.31	-0.7	3.83	137.72	122.86	122.84	126.92	125.06	151.82	126.50	145.75						
Nordic (111)	180.44	-0.5	162.57	161.85	168.11	164.07	+0.8	1.96	181.29	161.72	161.70	182.77	182.87	200.71	160.81	205.76						
Pacific Basin (716)	131.11	-0.5	116.13	117.61	121.15	117.81	+0.0	1.09	131.83	117.60	117.58	121.48	117.94	145.92	112.47	148.63						
Europe (508)	118.04	-1.0	116.98	115.43	124.05	121.32	-0.3	2.19	134.49	116.97	116.95	123.83	121.88	147.85	121.29	147.85						
North America (640)	151.80	-0.1	127.54	126.96	131.87	117.25	-0.3	3.18	134.49	116.97	116.95	123.83	121.88	147.85	121.29	147.85						
Europe Ex. UK (548)	118.04	-1.0	126.25	124.82	126.87	120.89	-0.5	1.85	118.68	105.57	105.58	108.39	110.12	129.80	106.85	134.21						
Pacific Ex. Japan (266)	132.82	+0.4	104.34	123.82	123.82	124.89	+0.5	4.71	137.42	102.28	122.58	126.58	124.26	145.66	111.40	135.45						
World Ex. US (1745)	134.87	-1.0	121.52	120.99	125.95	122.40	-0.3	2.25	138.19	121.48	121.47	125.50	122.72	148.16	122.32	147.84						
World Ex. Japan (177)	134.87	-1.0	121.52	120.99	125.95	122.40	-0.3	2.25	138.19	121.48	121.47	125.50	122.72	148.16	122.32	147.84						
World Ex. So. A. (210)	136.33	-0.3	127.33	127.19	127.96	130.03	-0.5	2.34	136.82	123.66	123.65	127.78	130.73	145.77	120.06	144.88						
World Ex. Japan (177)	136.33	-0.3	127.33	127.19	127.96	130.03	-0.5	2.34	136.82	123.66	123.65	127.78	130.73	145.77	120.06	144.88						
World Ex. Japan (177)	146.17	-1.2	131.70	131.12	136.20	139.92	-0.8	4.49	147.94	131.97	131.96	136.35	141.05	152.83	126.95	147.16						
The World Index (2291)	129.83	-1.0	125.96	125.43	129.92	124.00	-0.5	0.59	144.17	125.92	125.93	130.13	129.05	149.10	122.78	145.54						

GREATER MANCHESTER

SECTION III

Friday June 14 1991



The great engine of England's northern economy is being hurt by recession but it has not yet

suffered widespread damage. In the 1980s, the region started to learn to stand on its own feet. The pain has proved to be worthwhile, as Ian Hamilton Fazey reports

Hard core of confidence

WHEN ICI decided this year to combine all of its chemical specialities operations into one global business with sales of £1.5bn, it had to choose between the US, Britain and Germany for the world headquarters. It picked Blackley (pronounced Blackly) in north Manchester.

Mr Kaya Napstek was transferred from running ICI's factories in Wilmington, Delaware, to become director of corporate strategy and development. Wilmington came second in the competition.

"We had a big operation in the US, a big one in Blackley, another on Teesside and others scattered around Europe and the rest of the world," he says.

"But when we looked at Manchester, we saw an infrastructure that was already available. We had 1,000 employees on the site. ICI had its own research and development block there. The road network is excellent and you can get anywhere in the world from Manchester Airport."

"We also knew from experience that we would have no problems in getting good staff. We would have moved our research centre years ago if we had not had a good supply of

qualified people from the local universities and colleges.

"What's more, we have had many transfers of staff around our operations as they became increasingly international. Many American scientists assigned to Manchester on projects have liked the place so much that they wished to stay."

The idea of Manchester as a desirable place to live and work in has been gaining ground. With more than 2.5m people, it is big enough to have everything needed for a civilised lifestyle, but not so big as to be crushing. Also, its services and physical infrastructure generally work.

Inward, the north-west's government-sponsored agency for attracting companies from overseas and from the south of England has trumpeted five moves into Greater Manchester in the last six months, but something possibly more significant is also happening.

Mr Peter Folkman, who runs North of England Ventures, an investment capital fund in Manchester, says: "You need a critical mass of professional jobs to make a city grow. Middle-class people with a stake in the area always work hard for

it. "There are some very good professional, middle-class people unemployed in the south, or just fed up with London prices and congestion, who are anxious to move north to find work."

"For the first time in my experience, large numbers of CVs have been arriving in the post, many from very senior managers with top quality experience at major corporations. This is new and it matters."

The reason why is not so much because it heralds a possible reversal of the southward brain drain that has thinned the north of talent over many years. Rather, it is their potential impact on the region's improving economic self-sufficiency.

They become potential assets in the management buy-in market. There are plenty of management buyouts still going on in the north, usually at prices well below £10m and therefore too small to attract much notice. But some potential buyouts are frustrated by managerial shortages.

Mr Folkman says that Manchester's venture capital funds - most of which have sprung up in the last five years to ser-

vice local demand - will soon have a sizeable register of likely candidates for buy-ins. They would take minority stakes in businesses and run them.

Finding likely companies to back, however, may be less easy, as Mr Colin Davenport of Davanham Trust - itself a buyout from the financially distressed Burns Anderson

increasing attractiveness and growing economic self-sufficiency, there is still a recession on. It arrived late - possibly only in the fourth quarter of last year - and has had less local effect than any before, but is still there.

Unemployment, which had fallen to 7.7 per cent this time last year, had crept up to 9.7 per cent by April, the latest

figures available.

After months of the area's hunking of the southern downturn, Manchester Chamber of Commerce finally reported an emptying of order books during the winter - although some export segments held up and many individual businesses with strong local sales are still claiming immunity. Mr John Moran, director of

CHANGE AND CONTINUITY: (left to right) the Ship Canal with the M63 bridge in the distance; Manchester's St. Anne's Sq and a passage off fashionable King Street

Greater Manchester's dominance as the north-west's wealth creator (£m, 1987)			
County	Added value in manufacturing	% share	% share of population
Gr Manchester	4,447.8	39.1	40.5
Lancashire	2,692.3	22.8	21.7
Cheshire	2,475.7	21.8	15.0
Merseyside	1,860.4	16.4	22.8

Source: Regional Trends 26, HMSO 1989

financial services group - points out.

Davenport, backed by lines of credit from banks, can lend up to £300,000 and would like to be part of any good buyout or buy-in funding syndicate going. "We are seeing a lot of inquiries but much of it is rubbish," Mr Davenport says. "For despite Greater Manchester's underlying optimism,

figures available.

After months of the area's hunking of the southern downturn, Manchester Chamber of Commerce finally reported an emptying of order books during the winter - although some export segments held up and many individual businesses with strong local sales are still claiming immunity. Mr John Moran, director of

County Natwest in Manchester, warns: "We have to be very careful not to talk things up. It's too easy to get carried away by one or two success stories. There is still a lot of pain out there."

"Any company which supplies the national market is suffering. I believe that things still have to get worse and that it will be the end of the year before we see signs of upturn. Then it will be a very slow pick-up with only moderate growth afterwards."

However, it is an ill wind that blows no good at all. Mr Moran is in close touch with Manchester's large army of accountants to ensure that opportunities are not missed for buy-ins among the newly insolvent.

For although Manchester, like everywhere else in Britain, is waiting for the national economy to turn, it is nowhere near as dependent on it as 10 years ago. Moreover, progress through the 1980s was steady rather than spectacular. Since nothing bubbled, nothing has burst.

Mr Tom Marshall, of the surveyors Lambert Smith Hampton, says that because Manchester's share of the

commercial property boom lasted only about 18 months on one had time to go over the top. The result is merely about 1.5m sq ft of oversupply at Salford Quays - but Manchester has a natural demand for about 500,000 sq ft a year of new office space even in lean times, so no one seems worried about the eventual outcome.

Indeed, long term confidence is quite apparent with Mr Peter Hadley, of Charter Developments at Exchange Quay in Salford, and Mr Kenneth Knott of Amec Properties, which is currently advertising its role in the development of Salford Quays on boardings all over Greater Manchester.

Amec's long view is nowhere more apparent than at Manchester Airport, where it is proposing a large office park.

This summer, the airport is adding new transatlantic services by American Airlines and Delta. Air Lingus is spending £25m to turn it into its home hub - thus overcoming its problem of Ireland's population being too small to provide a sure base of income on European routes.

Mr Marshall says: "It's not even remotely arguable that the airport is not an engine for

IN THIS SURVEY

- The 10 key towns; tourismPage 2
- Back to trams; airport's ambitionPage 3
- The private sector; venture capital; office rentsPage 4
- Salford's Quays; urban renewal; Trafford ParkPage 6
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- Olympics hope; battle of the CanalPage 8

growth. It is going to drive a lot of development."

Lambert Smith Hampton is already involved with projects nearby.

Mr Marshall says that along with strong city centre office demand by the financial and professional sector, the airport makes Manchester different from any other British city.

"Our agency business is down because in a recession fewer companies and people move premises or houses. But we are still doing business and it is nothing like as difficult as in the south. A telling sign is that we have 68 staff and have not laid anyone off."

The picture, therefore, is of long term optimism tempered by short term caution. Greater Manchester seems to be getting many of the basics right and is now waiting for a chance to prove its mettle.

Even then, however, it will almost certainly take things steadily. Mr Davenport sums up why: "We have set up here because people in the area tend to be very reliable. There's no froth. They are real people in real markets. We are comfortable with them."

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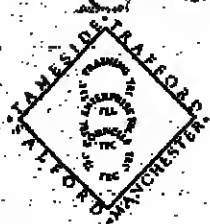
Companies need to invest in people; because without a skilled, adaptable workforce, businesses will find themselves facing acute competition, fishing for more skills in a ever-shrinking labour market pond, as the number of young people falls dramatically. You won't be able to buy in skills and you may find yours being "bought out"! Ultimately, lack of skills and training will destroy your business.

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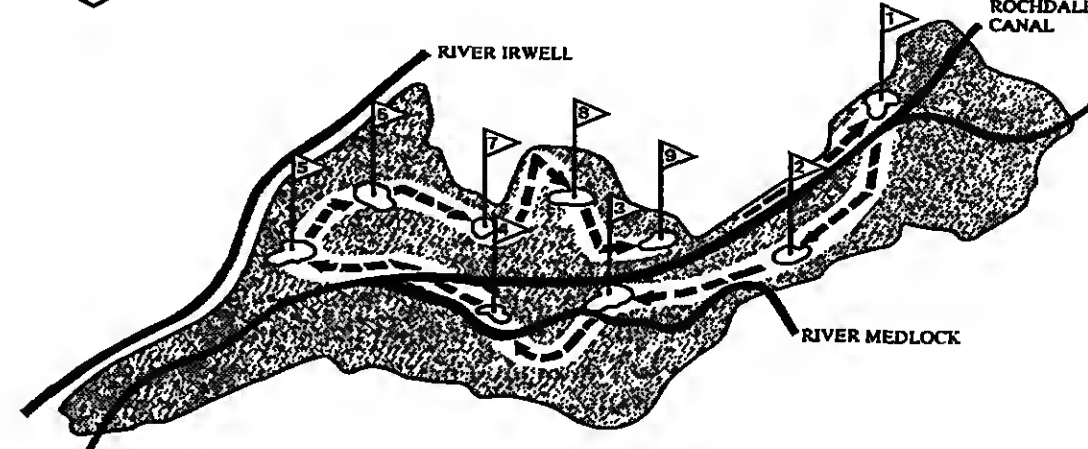
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FT691

GREATER MANCHESTER 2

Why Manchester has become Greater

The county with a proud city's name

It usually comes as a surprise to people to discover that with about 446,000 people, the city of Manchester is comparable in size to Liverpool or Sheffield and is only half as big as Birmingham and two-thirds that of Leeds.

The surprise comes because of the urban sprawl that most people think of as "Manchester". It runs from the M6 in the west for 30 miles east to the Pennines and for 24 miles north from the Cheshire green belt into Lancashire moorland.

In fact, the conurbation is of 10 cities or towns which have physically, if not culturally coalesced. The county of Greater Manchester contains nearly 2.6m people and although its council was abolished in 1985, the county itself remains a physical entity.

That people in the conurbation think of the place as "Manchester" makes the very name of Greater Manchester possible. The city of Manchester's small size may be a factor here: it is not big enough to dominate in the way other big cities dominate their conurbations and this possibly heads off resentment among smaller neighbours.

Significantly, when the city of Manchester went trawling in Brussels for money to help with inner city decline, it did not hunt alone, but as Manchester-Salford-Trafford, the three boroughs which all jut into the inner city and face the same urban problem.

The 10 boroughs jointly own Manchester Airport and this is one area of policy where they seem able to work together. They also co-operate on public sector pensions, with Tameside technically in charge of a venture capital fund actually run by Murray Johnstone, the Scottish financial services group, from its Manchester office.

However, the boroughs have been less than unanimous about Great Manchester Economic Development, an agency left over from the former county council which survived an independent scrutiny of its usefulness by Manchester Business School but not the failure of the 10 boroughs to agree on its future funding. It was wound up last year.

In this case, Stockport was the odd man out from early on, possibly because economic development is something it does not really have to look for. In April, Stockport's unemployment rate was 5.7 per cent, compared with 8.2 per cent for the conurbation-wide Manchester travel-to-work-area, 9.2 per

cent for north-west England and 7.6 per cent for Britain as a whole.

Stockport is to Greater Manchester what Solihull is to the West Midlands - predominantly and increasingly middle class and clean, near the airport, and the place to which the upwardly mobile flee from the city.

The latest edition of the government's Regional Trends put Stockport's 1988 population at 280,900. The borough council says this figure is now 281,800, a small rise, but part of an inexorable trend. South Manchester, the swaths of middle class suburbia en route to Stockport, also grew gently.

In contrast, the older areas of central and north Manchester, Salford and Trafford, lost thousands of people, with smaller declines in the outlying boroughs of Oldham, Wigan, Bolton, Bury, Tameside and Rochdale.

Indeed, many Stockport people wish they were in the rather more socially acceptable county of Cheshire instead of

Greater Manchester, as they used to be before the 1974 reorganisation of local government. Macclesfield and Wilmslow are still Cheshire towns and, like Stockport, they grew throughout the 1980s.

Along with Sale and Altrincham, all are part of Greater Manchester's commuter hinterland. Together with the southern Manchester suburbs, they cluster round the great economic driving force that is Manchester Airport, with consequent benefit to local business sentiment and optimism.

Nearly everywhere within them looks prosperous - and not much different from southern England. The local economic structure is shifting towards an increasingly high technology profile without anyone having to do much to make it happen.

The effect of all this shows in local authority attitudes. Asked for basic data on their boroughs, Bolton, Bury, Rochdale, Oldham and Tameside responded with marketing packs that all testified to their

struggle against the tide. Stockport merely sent its latest favourable statistics and a note of its present size.

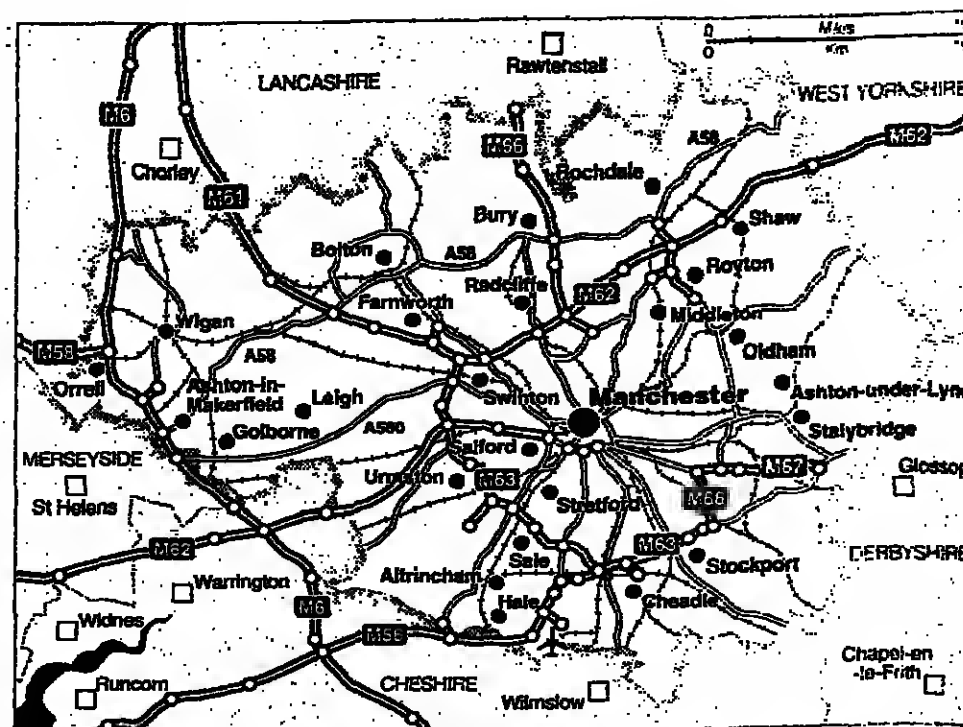
The more anxious boroughs are in the elbow of the M61 and M62 motorways or boxed by the rest of the conurbation against the Pennines. This is where the textile industry was, where redbrick, multi-floored, oblong-shaped mills thrived in a bygone era. Their fight is the same as with old urban communities everywhere faced with the collapse of their former staple industries.

Typically, this is how Oldham describes itself in its publicity material:

"Once the world's most important centre for textile industry, the area suffered considerable stresses in the recent past due to its over-reliance on such traditional industries and its obsolescent industrial and commercial infrastructure, as well as the lack of appropriate skills in the labour force."

"Today, however, Oldham is revitalised. No longer dependent upon any single industry, the borough is now home to a wide spectrum of industries ranging from electronics and engineering to paper and plastics manufacture. Major players include Ferranti, Siemens, British Aerospace, GEC and Plessey."

However, unemployment is 8.5 per cent - better than a north-west average distorted by Merseyside's problems but slightly worse than Greater Manchester's average. The bor-



ough has worked hard at partnership between public and private sectors to exploit the town's link road to the M62 and try to pull itself up by its own bootstraps.

Similar struggles are going on in neighbouring boroughs, with local politicians and business leaders fighting to widen the basic economic structure over the longer term and halt

relative decline when compared with the southern half of the conurbation.

In spite of the problems, the statistics for gross added value in manufacturing industry (see table) testify to a strong base on which to build.

The scale of this comes home in just one figure: Greater Manchester's total manufacturing gross added value of

£4.45bn was just over half of that for Greater London, despite the latter having more than 2.6 times more people.

Pro rata, the West Midlands did better than either with £5.83bn, but Greater Manchester's position as an important value-adding engine of the British economy is quite clear.

Ian Hamilton Fazeley

Local heritage becomes bait for tourists, writes Martin Regan

Welcome to Wigan Pier

city's canal and river network. Footpaths, canal-side restaurants and leisure developments were proposed, together with a 30-acre regional theme park on the Manchester Ship Canal Company's Pomona docks.

Such development, it claimed, would create 10,000 new tourism jobs. Although Central Manchester and Trafford Park Development Corporations have adopted some aspects of this study, the grand vision has been lost, along with plans for the regional park.

The impetus for tourism now comes primarily from one-off initiatives by either the public or private sectors. At the four-acre Granada Studios Tour, around 750,000 visitors a year come to stroll down Corona-

tion Street or past a mock-up of Check Point Charlie.

Such attractions may not be everybody's taste, but they have proved that tourists will come into Manchester if leisure facilities are available. Granada's commitment to local tourism has been underlined by its investment in a themed 145-bed hotel, currently being built within the Victoria and Albert warehouse. In the longer term, the company plans a £200m Media City on the banks of the river Irwell.

Heritage, both real and imagined, has provided a hook upon which to hang tourist-related development. At Wigan, derelict warehousing was refurbished and repackaged in a £4m local authority-led project. The result was Wigan Pier,

which now attracts more than 300,000 visitors a year.

The same use of heritage is being made by the Central Manchester Development Corporation in its strategy for the historic Castlefield area of Manchester. However, a handful of popular attractions do not make a tourist industry.

The county's attempt to secure business tourism has been better organised and more successful. Greater Man-

chester is highly regarded as a venue for smaller conferences and exhibitions, attracting more than 250,000 delegates a year. The lead has been set by the Greater Manchester Conference Office, a body formed by the district councils to promote the county as a conference venue. It compiles hotel guides and venue lists, and provides marketing expertise.

Mr Bernard Owen, who leads the five-strong team, says that,

although the county lacks a conference centre to compete with Harrogate or Birmingham, the redevelopment of the former Central Station into the G-Mex Centre has secured the county's middle-market position.

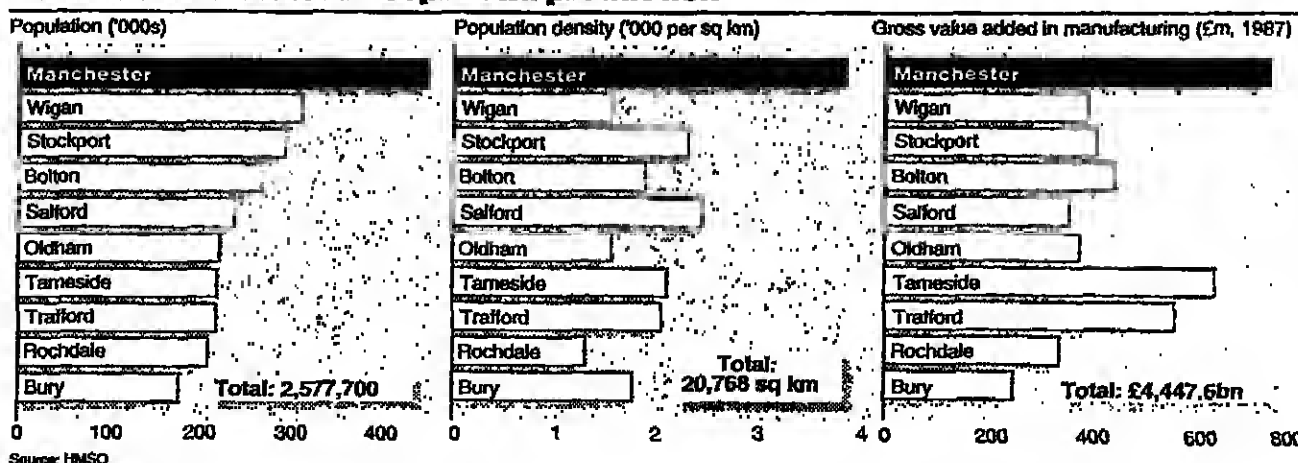
Success has been mirrored by hotel development. Over the past three years, 2,500 hotel beds have arrived on the market. Hoteliers are now showing interest in marketing spare capacity to short-break visitors. There is now a recognition among the district authorities that centralised promotion is effective, even if Manchester inevitably steals the limelight. From July, the GMCO will be renamed The Greater Manchester Con-

vention Bureau and its remit widened to include mainstream tourism.

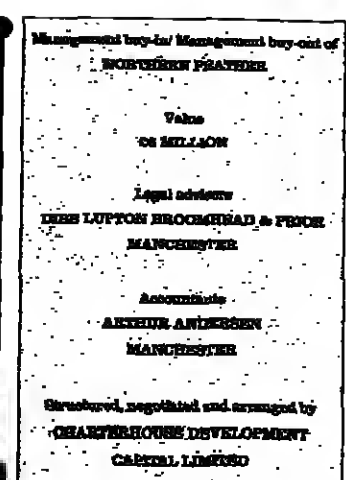
The new name comes with a "significant increase" in the GMCO's annual budget of £250,000. Mr Owen acknowledges that such an initiative is long overdue, but the difficulties in getting the various parties to agree a common programme have been immense. He believes that the city will now be able to compete on equal terms with Glasgow and Birmingham.

"Ten years ago no one would dream that overseas visitors would want to spend a weekend in Manchester, but we are now starting to get a few Germans and Danes. We have to build on that," he said.

Greater Manchester: People and production



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Stewart Dalby describes the upheaval in Manchester's transport system

The town goes back on the rails

WALKING in central Manchester nowadays can be hazardous. Many junctions are being ripped up to lay track for the city's Metrolink, a light transit railway which will run on streets where 50 years ago the trams clanked and rumbled.

The disruption has been so bad, says a restaurant in the city's central Chinatown district, that it is being forced out of business. Taxis have not been able to decant its customers and private cars have nowhere to park.

But it may become easier in November, when the light railway is due to start operating.

One of the attractions of the Metrolink is that, as a light railway, it was cheap to build compared with a conventional underground railway. It can utilise the existing busy commuter rail tracks from Bury to Victoria and from Altrincham to Piccadilly.

There will be 26 carriages, with 23 in use at peak times and 20 in off-peak times. Each carriage can carry 250 people sitting down and 270 people altogether.

There are 2.5m people in the Greater Manchester conurbation. It is estimated that 50,000 journeys are made into the city centre each day. The Metrolink would account for 10,000 jour-

neys, starting with a train every five minutes at the peak hours and one every 10 minutes in the slower periods.

The new system is intended to solve a problem which has bothered the city fathers for most of this century: to provide rail access in and around the centre and to connect its main-line railway stations with each other.

The Victorians built separate rail systems to the north and the south of the city. But there is no direct rail link between Victoria and Piccadilly stations, where these networks

A 1977 scheme to tunnel under the city was dropped on grounds of cost

now terminate. Manchester also lacks an equivalent of the London Underground Circle Line which passes through six of the seven main London rail termini. People still travel on a number of bus systems or by foot or by private car across the city.

To tackle the problem, a plan was mooted in the late 1960s to link the Piccadilly, Victoria and Central rail stations. (Central is no longer a station - it

has since been converted into G-Mex, the Greater Manchester Exhibition Centre.) This was the Pic-Vic plan which would have involved tunnelling under the city centre and creating five stations.

After £2m was spent on research and publicity, the scheme got as far as a government minister's desk but the then Labour government got cold feet about costs and in 1977 the scheme was abandoned. It would have cost £160m at mid-1970s prices.

British Rail and the local authorities have put in two new heavy rail lines which roughly follow a north-west/south-east axis. These are the Hazel Grove Chord and the Windsor link. (A third line to the airport should be completed by 1993). But none of these lines crosses the city centre.

Now, however, the tracks are being dug into the streets and squares. Ramps for the disabled are being built at the stops, sections of route are being raised and old viaducts are being refurbished. But there is no exorbitant tunnelling work. Nor has it been necessary to remove listed buildings although there has been some compulsory purchase of land.

The first phase of the transit

system will run for 30 kilometres and contain 25 stops. There are to be nine stations each on the Bury and Altrincham lines and seven stops in the city centre. There will be a spur from the centre to Piccadilly, looping to Altrincham and back.

Other phases are planned to take in Salford and Trafford Park to the west, Huddersfield to the east, and Rochdale to the north. A private Bill to authorise the other phases is currently going through Parliament. The line to Salford Quays and Trafford Park will

The EC regional development fund has provided hefty financial support

be particularly important in view of the 1m to 1.5m sq ft of office space currently being developed there. But work on it is unlikely to start before 1993.

Phase one is expected to cost around £130m, although it is not clear what provision for operating and maintaining the system has been built into this figure.

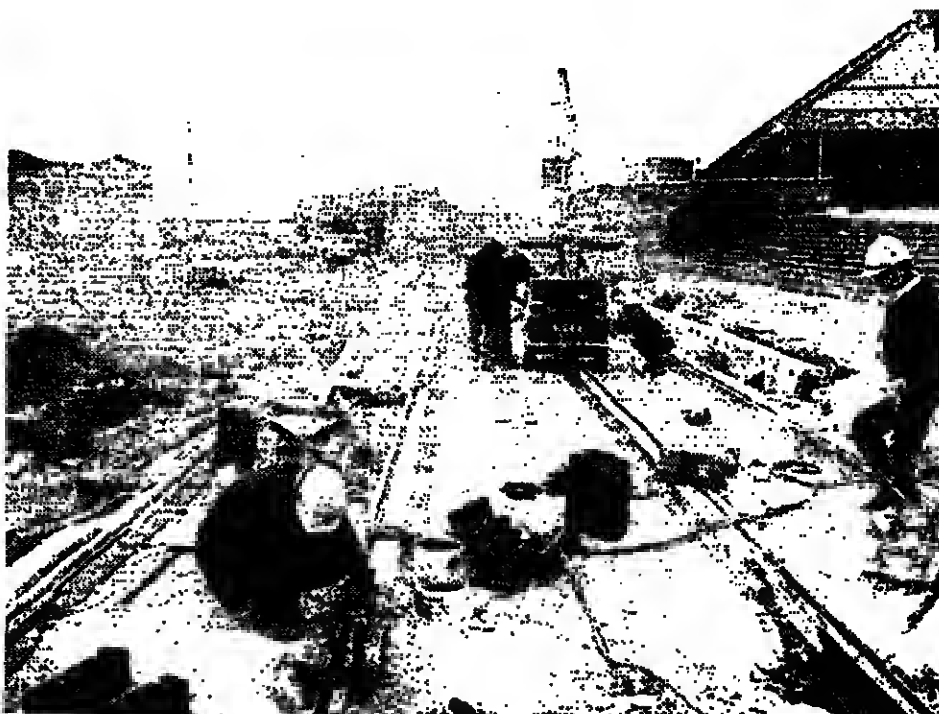
The contract is thought to be the first in Britain involving a

complete design and build, maintain and operate arrangement. It was awarded to the GMA Group after seven other tenderers were eliminated. GMA is a consortium embracing GEC Alsthom, John Mowlem, AMEC, and Greater Manchester Buses. Another minority shareholder is the Greater Manchester Passenger Transport Executive, but this has not prevented friction in their relationship.

The GMPTE answers to the Greater Manchester Passenger Transport Authority whose 30 members are drawn from the 10 local councils in the Greater Manchester area. It felt that the £5m capital put up by the consortium was a small price to pay for the right to operate the system for 15 years.

It will enable the GMA Group to recoup relatively small capital costs through operating revenues. The rest of the cost is being met roughly 50/50 by the government and by the local councils represented on the GMPTE, which means, ultimately, the local councils.

The government is funding the project under section 56 of the 1968 Transport Act which allows it to give money for such transit systems. It has received a hefty but undisclosed sum from the EC



Laying tracks beside the G-MEX centre: completing the work of the Victorians

Regional Development Fund as part of its own contribution.

There have also been differences over how the contract has been executed. The GMPTE would rather it had more control over the various parts of the contract rather than have everything in one design, build, operate and maintain deal.

But with the project now so close to completion all this is academic. Apart from taxi driv-

ers, who say the system will intensify rather than reduce congestion at certain times of day, the Metrolink seems to be generally welcomed.

Because of depopulation in recent years Manchester is not as badly congested as some other cities, but it has acute parking problems at some times of the day. The new electric system will also be more environmentally friendly than cars and buses.

A further, unquantifiable benefit may be the extra traffic that it will generate if it attracts passengers who currently refrain from visiting the city centre during the day or for an evening out. This could increase travel to the city centre by 10 to 15 per cent a year if the suburban stations are given better facilities for motorists. And the extra off peak travel will further stimulate the heart of Manchester.

MANCHESTER AIRPORT

A player in the first division

MANCHESTER'S airport feels that, like its football teams, its rightful place is in the big league near to the top of the first division - and with an international standing.

In the past decade, Manchester Airport has climbed from a modest regional base, carrying 3m passengers, to an international crossroads for 11m passengers a year. It is now the third busiest airport in Britain and 17th in the world. It claims to be the fastest growing airport in Britain and predicts that it will be one of the world's top 10 by the end of the decade.

One can now fly to almost as many destinations from Manchester as from Gatwick.

How has this happened? In part, it reflects the growth of the regional economy, particularly in financial and professional services. Manchester is far enough from London for its economy to have developed in its own way.

As new, high-technology industries have moved into business parks in the indus-

trious self-promotion has been the underlying reason for the airport's rise, however. "We are a market lead airport", says Mr Gill Thompson, the chief executive for the past 10 years.

He and his team have aggressively sold the airport within the airlines industry, with the claim that it is cheaper and easier to get through than the London airports.

It now has 94 airlines serving 170 destinations around the world. As well as passengers Manchester has built up its freight business. Last year, it handled 80,000 tonnes, far short of Heathrow but growing significantly.

The latest airlines to book in are Delta and American. Delta will shortly be starting a daily service to Atlanta and American Airlines will run a once a day service to New York.

Like Gatwick, Manchester has hung on to its charter business, which now accounts for 40 per cent of flights with scheduled services comprising the rest.

"You should not knock charter flights", says Mr Thompson. "They got rather a bad image in the 1960s because of poor services and departure delays. But they have gone upmarket since then. Charter flights to the Caribbean and European ski resorts are good solid business."

The charter business has held Gatwick in good stead in the past year of turmoil for airlines. While the Gulf War and other factors reduced the number of international scheduled passengers and recession sharply hit domestic demand, there was only a fractional fall in charter flights.

The airport is very profitable last year, earning £44m before tax on a turnover of £118m.

Mr Thompson's priority is to persuade more domestic and European carriers to use the airport and to increase the number of passengers transferring to long haul flights. This new summer new routes from Manchester will include Hamburg, Rotterdam, Nice, Strasbourg and Toulouse and there will be more flights to Newcastle, Aberdeen, Paris and Milan.

Some of this increased activity will be absorbed by a second terminal now under construction. Phase one of the 288-acre terminal will increase capacity by 6m - 17.5m passengers and phase two in 1997 will boost it to 28.5m.

As a publicly owned airport, (the owners are Manchester City Council and nine district councils) it is widely assumed that Manchester is constrained in its ability to raise money. But it has been able to find the £57m necessary for the new terminal. With this new addition, Manchester will truly enter the big league.

Stewart Dalby



Gill Thompson: hard sell

trial north, accountants, lawyers, specialist banks such as venture capitalists, and sundry other support groups have arrived with them. Services which were once provided from the south have become available locally.

Manchester also boasts more than 40 foreign banks. Many first came to serve the substantial ethnic communities. But as foreign investment and outside interest has grown the local Chinese concerns have been joined by Japanese and other Asian banks.

The airport's spurt of growth in the early 1980s came from its domestic services, particularly its regular shuttle to London. This is still a major earner, and Manchester has more domestic routes than Heathrow.

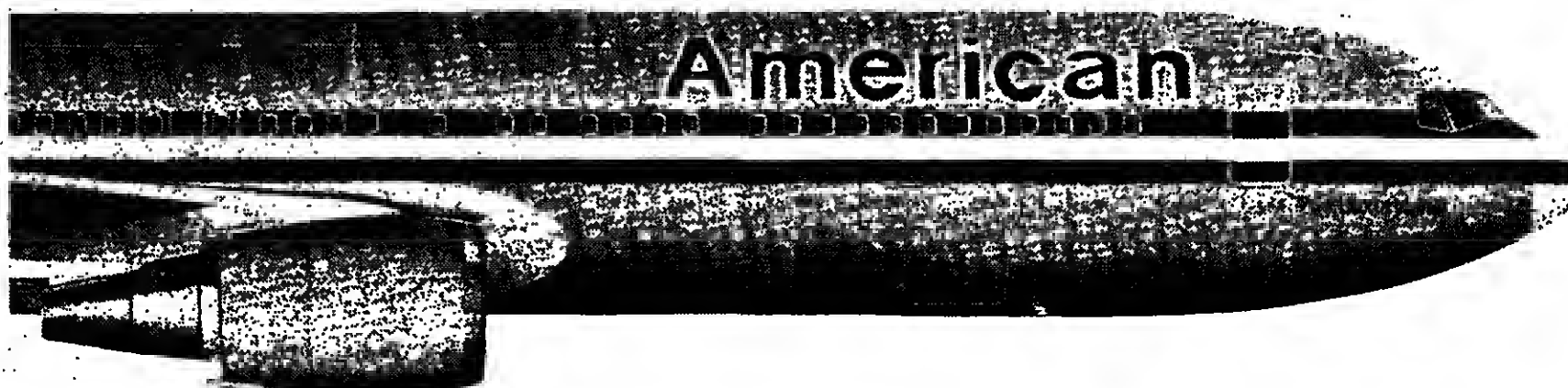
Its international expansion, however, partly reflects the lack of regional competition.

Manchester was able to build up its inter-continental business by stressing that, although it might be far from London for the domestic business traveller, in international terms it is no distance at all.

Given the congestion at Gatwick and Heathrow, Manchester, less than an hour's flight from London, has been able to talk about convenience.

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GREATER MANCHESTER 4

Ian Hamilton Fazey examines the area's popularity among leading international companies

Good geography and sensible workers

THE latest flotation of a Greater Manchester company was not a great success - but there were excuses. The company was Manchester United, which is more famous as a football team than a corporate entity.

Financial institutions backed the issue, but not as many private citizens as had been hoped, so the underwriters had to pick up half the shares.

The fans, who are predominantly at the C2DE end of the social spectrum, many of them young and mostly without many personal assets, were generally strapped for cash by following their team through a successful season, culminating in an expensive trip to Rotterdam to see United win the European cup-winners' cup.

In the wider economic sense, however, no one in Greater Manchester thought that the outcome of the football club's flotation was likely to rock any boats anyway. The conurbation and its immediate hinterland is one of the profitable parts of corporate Britain, with a firm base of rather more manageable industry and commerce than a football club.

Indeed, year-to-year analysis of where quoted companies have their headquarters shows Greater Manchester to have about 25 within its borders at any one time, the number fluctuating slightly around this

core as a result of mergers, acquisitions and flotations.

Totally been taken over by Coats Viyella, for example, but Manchester United's flotation restored the number to previous levels within weeks.

Up to another 20 quoted companies can be found in Greater Manchester's economic hinterland of east Cheshire, north-east Lancashire and the M6 corridor between Crewe and Wigan.

While Yorkshire and Humberside can usually field around 140 over a larger territory, Manchester's are, on average, up to twice as big as their Yorkshire counterparts.

It means that this is no branch economy of the English south-east - the opposite to the common perception of many people in the home counties.

The quoted companies are, of course, the tip of the iceberg. Henry Cooke, the Manchester stockbroker and financial services group, last year identified about 2,000 pri-

vately-owned businesses along the M62 corridor, the most densely populated part of which runs through the middle of the Greater Manchester conurbation.

Many of these turn over up to £10m a year and make up to £1m in pre-tax profits. Many are candidates for eventual flotation, sale to a larger company or group, or merger.

Generally, Greater Manchester and its hinterland has a remarkably stable corporate structure. An appropriate metaphor comes from comparing it with good concrete. The aggregate has the right proportions of big, medium-sized and small stones to fill the interstitial spaces and prevent cavities forming.

In Greater Manchester's case, the network of A-class dual carriageways and motorways which has given the north-west Britain's best roads infrastructure, is akin to reinforcing rods. The cement holding all this together is local trade, which has a critical mass of local

and regional markets to feed on, in addition to rapid motorway access to national customers.

Moreover, Mr Peter Folkman, now head of North of England Ventures, did some interesting research into the development of entrepreneurship in the area when he ran

The overall picture is of a powerful private sector driving a strong local economy

the Manchester office of Investors in Industry (31).

This showed that many people who start successful, growing businesses learn their management by working in an already successful medium-sized company employing up to about 300 people. Greater Manchester has plenty of these.

North-west England already contributes more than 10 per cent currently about £80bn - of

Britain's gross domestic product, the biggest share of any region outside the south-east. This is reflected in £11.4bn of gross value added in manufacturing in 1987, the latest figures available.

Greater Manchester's share was nearly 40 per cent of that. If the added value from the Cheshire districts of Macclesfield, Congleton and Warrington is added, the share rises to nearly 50 per cent, while the five districts of north-east Lancashire - Blackburn, Burnley, Hyndburn, Rossendale and Pendle - add another 10 percentage points.

Proximity to the main conurbation or to motorways pull all of these districts well within the orbit of Manchester's influence. The rise of the city's financial and professional sector as an industry in its own right is on the back of this spread of industry and its demand for economical, local services.

The overall picture is of a powerful private sector driving a strong local economy.

Some of the industry is old, but

reconstructions in the wake of the 1980-82 recession mean that little if any is outmoded. Manchester United perches on the fringe of Trafford Park. It may have been built in the early years of this century as Europe's first industrial estate, but its modernised occupants include GEC, Ciba-Geigy, Kellogg and Procter & Gamble.

Ceresar, Gruppo Peruzzi's starch processor for the food industry, has invested more than £40m there in the last few years. Demand for industrial space from newer companies remains strong.

British Aerospace, Ferranti, GEC and Siemens are among the big players with a spread of factories in the region. Among big, influential businesses which have their headquarters in Greater Manchester or nearby are ICI Specialities, Coats Viyella, Sharp Electronics, AMEC, Granada and Simon Engineering.

Indeed, the Stockport-based Simon has deliberately built its motorway network to build its group of related, high technology,

engineering businesses across the north, the roads providing speedy physical links.

These, of course, are all among the bigger blocks in the aggregate. A glance at Henry Cooke's analyses of regional companies, however, reveals some gems among a wide range of medium-sized businesses.

They include Barry Wehmiller International, an increasingly successful manufacturer of packaging machinery for the food industry, and Bodycote International, a metals technology business run by Mr Joe Dwek which has expanded into protective clothing, safety products, packaging and textiles.

J.N. Nichols is better known by its most famous product, Vimto, the soft drink, the home market for which has enough natural growth to offset difficulties in Middle East export areas. Renold, which makes chains, gears and machine tools, has been holding up well in spite of slow international trade in its markets.

Indeed, in its published analyses, Henry Cooke is currently making many "strong hold", "hold" and "buy" recommendations to its clients as far as shares in regional companies are concerned. It is very keen on the flotation of Manchester United, but local confidence in the real industrial base appears very sound.

Financiers unveil new venture capital package

Tools for recovery

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black magic" in constructing their deals. Actual equity has been bought cheaply, with the bulk of the investment taking the form of high-yielding preference shares and loans.

The new scheme will be more concerned with buying ordinary equity.

Since it will seek to expand the venture capital market to businesses which normally raise all their development in

the form of bank loans, the scheme's impact on the regular market is expected to be slight.

This regular market will almost certainly continue to centre on management buy-outs and buy-ins, as it has increasingly in the last couple of years. The day of the large-scale, highly leveraged buyout may be over, but at the smaller end of deals under £10m the market remains active.

Mr Ian Templeton of the Manchester office of accountants Stoy Hayward, says: "We have organised four management buyouts this year, including £3m of equity finance for Davenham Trust's buyout from Burns-Anson and £1.5m for a division of Simon Engineering."

"Several more are in the pipeline and we are also currently looking for three £1m packages of development capital. There are hundreds of buy-outs going on but most have sunk to such a low price that they are no longer on anyone's register, since these usually start with deals above £10m."

Stoy Hayward's Manchester office has deliberately set out to secure a good fee-earning niche as a broker of venture capital deals. At the top end, its record includes arranging



31's Richardson: trial offer

venture capital for Mr Eddy Shah and for British Midland Airways.

"Our commitment includes six chartered accountants spending 70 per cent of their time on venture capital deals. Venture capital is now the only source of money available for even moderately geared businesses which want to expand. Gearing of 1.5 times equity is now considered highly lever-

aged by some banks, making it impossible to borrow more," Mr Templeton says.

Rickitt Mitchell, which Mr Peter Rickitt, its co-founder, claims to have been Britain's first corporate finance boutique, is also run from Manchester and specialises in selling businesses as well as brokering venture capital and other funding deals.

Its own local outlet is North of England Ventures, a fund which is also backed by Schroders. Mr Peter Folkman, who runs it, formerly headed 31 in Manchester. "We have a scarce commodity, which is money. There are lots of things to look at but most are very difficult to translate into deals. However, there are many very able people in the south looking to move north because of the recession," Mr Folkman says.

"Good management has always been scarce for businesses which want backing from venture capital funds. Fund managers are now building up lists of suitable people to take part in appropriate management buy-ins."

They would strengthen

incumbent teams wanting to do management buyouts from existing owners shedding non-core activities from their groups as recession has deepened.

Mr John Moran, director of County Natwest in Manchester, says the Manchester network are also being tapped for another source of likely investments - insolvent companies which can be picked up cheaply and turned round with the right investment and management. "There is no shortage of seen or hidden capital," he says. "We are talking to insolvency practitioners regularly so as to identify venture capital prospects."

The difference between this recession and previous ones is that this time Manchester has a local venture capital industry in place. It is well-loaded with money and well-staffed with experienced dealmakers.

Since good local knowledge is essential to strike a good deal, longer-term prospects are fair, however grim the short view.

Ian Hamilton Fazey

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WILLIAM M. MERCER FRASER

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Evidence of recession within the central Manchester property market is surprisingly elusive. The city's developers and chartered surveyors will acknowledge a down turn in activity, but this is described as more the readjustment of a hull market than serious decline.

The description is precise. Alone among the district locations which make up the Greater Manchester office market - second in size only to London - central Manchester has avoided the problems of oversupply.

Rental growth is the most often quoted example of the market's buoyancy. In 1988, rents were £20 a sq ft; today they are over £20 a sq ft. The figures are impressive, though the less partisan may point out that the best rents have been achieved on buildings which will not be completed for another year. Whatever the measurement, the city centre property market remains in rude good health.

The reason is micro rather than macro, concerned primarily with supply in a tiny area. Mr Ken Bishop of chartered surveyor Bernard Thorpe says that demand for space within the city centre simply outstrips the physical ability of the market to meet it.

"Those who talk about over-

supply are generally those who don't know the local market. Manchester City Centre is separate from both South Manchester and Salford Quays in the type of user it attracts," he said.

"There is a huge professional occupier base which is beginning to move into new premises as they become available. Of the 700,000 sq ft which will be completed by 1993, around half has already been let." The record rents are being set within the city's Square Half Mile, a tightly knit community bounded by John Dalton Street, Mosley Street and Cross Street which forms the commercial core. Around half of all the city centre's professional firms are based in this small area.

Studies by Manchester City Council have suggested that 50 per cent of the centre's entire 17.5m sq ft office stock is more than 10 years old. Air conditioning is the exception rather than the rule, yet the opportunities for new build are limited by architectural and engineer-

ing considerations. With a growing number of operating in almost Dickensian conditions, the rewards for those developers who do manage to secure sites within the Square Half Mile can be substantial.

Earlier this year, a proposed 35,000 sq ft development by the Church Commissioners at St James's Square saw the city's financial institutions jockeying for the right to occupy.

The winner was Legal & General which had a record £20.50 a sq ft and is now looking to sublet part of the space at £22 a sq ft.

The scarcity of other projects in this core means that every one is likely to push the market forward, as agents trade off ever higher established rentals. The most notable schemes include Barclays Bank's redevelopment of its York Street premises and a joint Church Commissioners-Barlows project which will rebuild behind the facade of a Grade 2 Listed building on John Dalton Street. Demand is the other crucial

factor. The city's accountants and lawyers have expanded considerably both through merger and organic growth. There has also been a steady stream of new arrivals, particularly in banking and insurance.

Ironically, the buoyancy of the market has itself created extra demand through an expanding property sector. In

There is a stream of new arrivals in banks and insurance

Little more than three years surveyors Chesterton has gone from a standing start to a staff of around 40. New practices and offices have been opened by London agents. Knight Frank & Rutley, St Quintin and Westhead Green and Smith have all arrived in the past 18 months.

The key lettings over the past year have mainly involved professional relocation within the city centre. The law firm of Addleshaw Sons & Latham

took 15,000 sq ft of an office scheme developed by MFG on Cross Street, while KMPG Post Marwick McLintock snapped up a 67,000 sq ft development proposed by Guardian Royal Exchange in St James's Square. The existing KMPG building will be redeveloped by Friends Provident.

Some of the demand has been mopped up by refurbishment projects, like Peel Holdings' redevelopment of the former Manchester Stock Exchange. Most, however, has been squeezed into nearby areas which agents grandly term the central business district.

Most new developments are within this district, but there are attempts to change the structural make-up of the market through the creation of a second office core. The Central Manchester Development Corporation is keen to promote this concept in the area around Great Bridgewater Street.

Historical precedence is not encouraging. In 1971, the Bank of England deliberately moved

from the core, but the property crash of 1974 left it stranded. More recently, Coopers & Lybrand moved into a new 40,000 sq ft building on Minshull Street, in the heart of the city's red light district. Tenants include Halifax Financial Services and City of Westminster Insurance.

The attention on office rental growth has overshadowed events in the retail market. Manchester is the third largest UK provincial shopping centre after Glasgow and Birmingham with total annual expenditure put at £1.5bn.

Anecdotal evidence suggests that retail trade has fallen, which in turn has led to downward pressure on premiums, but investment activity in the sector has been increasing.

Confidence in the long term future of Manchester as a regional shopping centre is underscored by the number of large projects currently on the drawing board. The most interesting is a plan to develop the city's historic Shudehill area.

This 500,000 sq ft retail development is being proposed by the three major landowners in the area: CIS, the Co-operative Wholesale Society and Bishopsgate Properties, a Robert Maxwell vehicle. The site includes Maxwell House, the former Northern headquarters of Mirror Group Newspapers.

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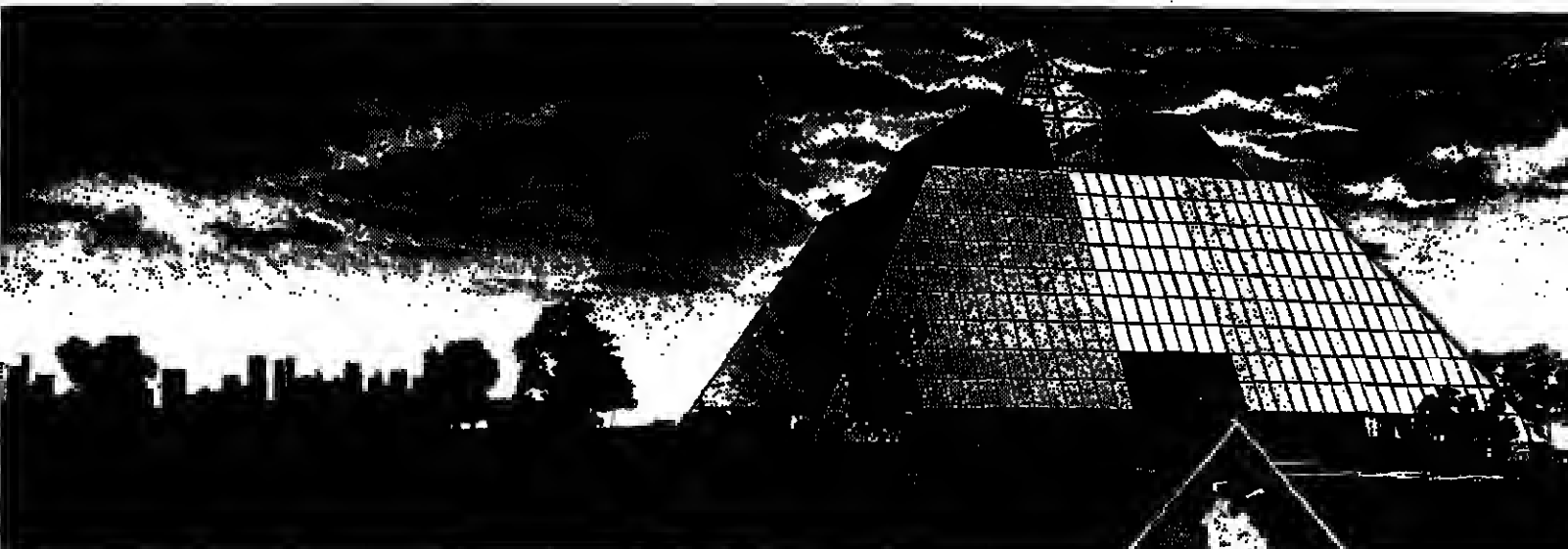
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GREATER MANCHESTER 6

SALFORD QUAYS

On the waterfront

IT IS tempting to compare Salford Quays in Manchester with London's Docklands. Here was an area of derelict old docks. The infrastructure and housing was developed in the 1980s, and now a lot of office space is being rushed up while the land keeps its highly advantageous enterprise zone status.

This office space could be surplus to requirements for the foreseeable future not just because of the recession but because, as in the City of London, financial and service companies in Manchester are reluctant to move out of established office areas despite high rents and the fact that the alternatives are just down the road in London. The City is known as the square mile. In Manchester, the core area is just half a square mile.

Three developments, Exchange Quay, the Anchor Quay and Harbour City, are about to add 1m square feet of office space to the existing stock.

Before the recession the take-up of office space in Greater Manchester was about 500,000 sq ft a year. At the moment, new lettings are not reaching anything like this level.

It is easy to compare Docklands and Salford Quays, but the temptation should be avoided for several reasons.

First, there is the question of scale. Salford is only talking about 1m square feet. While Docklands developments might influence what is built or is not built elsewhere in Manchester over the next few years, the buildings in Salford are probably not more than the market will bear. Even if one includes developments in Trafford Park across the canal from Salford there is probably no more than 2m sq ft of office space or 10 light industrial properties due to come on to the market.

Exchange Quay, while physically in Salford, is in the area covered by the Trafford Park Development Corporation.

In London, if Broadgate in Liverpool Street and the developments at Kings Cross are added to the buildings in Docklands one has tens of millions of sq ft looking for tenants.

There is also a limit to how much new office space can be built in the middle of Manchester. The core was redeveloped only in the 1970s. There is central Manchester, immediately to the south of the core area.

But much of this district consists of old cotton warehouses and other listed buildings which do not make ideal high technology offices.

Mr John Glester, the chief executive of the Central Manchester Development Corporation, estimates that by the mid 1990s some 400,000 sq ft of new or refurbished office space could be developed.

A third difference is that Salford Quays do not suffer the problems of access bedeviling the London development. Salford is less than 10 minutes by road from the heart of Man-



Canal-side construction site: a lot more space is available

chester most times of the day and only minutes from the motorways and the airport. The quays are just a stone's throw from Trafford Park, one of the largest industrial estates in the country. It is currently being regenerated by an Urban Development Corporation. Most companies on the estate are industrial or high technology. The new office space will complement the industry already in Trafford Park.

The developers of the new office blocks expect that the

A derelict area has been revived with only a modicum of government money

space will be let to concerns not only from Manchester but from around the country and overseas.

Charter Group, the developer of Exchange Quay, is so confident that it has given a rent guarantee of £150 a sq ft to the owners until 1993. Because of the tax allowances on enterprise zone schemes, the development at Exchange Quay has been sold to a trust.

These enterprise zone trusts can often have thousands of shareholders. In some respects they work like business expansion schemes. For example, the developer is relieved from the need for a huge bank loan and is therefore not obliged to pre-let or find tenants immediately. The reason for building Exchange Quay in the middle of a recession is that the enterprise zone status will come to an end in August of this year.

The new offices add a new chapter to what has already been a remarkable revival of Salford Quays. The story probably started in 1981. The quays were then very derelict, the canal was little used and the water was polluted. The land was degraded and there was little power or proper road access.

The Salford City Council had wanted to bring the Quays to life, but developers said the area was too far gone to be restored without large infusions of public money. Government urban development cor-

porations were only just starting and, for various reasons, Salford Quays did not qualify for their aid. The Council nevertheless bought a large part of the quays - 160 acres of land and some water - from the Manchester Ship Canal Company for £1m.

Although there was no development corporation, there was some government money available in the form of urban aid and reclamation grants. (Today this aid would all be wrapped in a city grant.) To unlock this money the council struck a deal with Mr Ted Hagan, a local developer with a reputation for tackling difficult sites.

Mr Hagan and his company, Urban Waterside, were the catalysts which rejuvenated the Quays. It was agreed that if he could raise £5m in private development money, he would be given nearly 30 acres of the land at a peppercorn price.

Mr Hagan now chuckles in recalling that the council may have doubted that he could ever raise this amount and assumed that he would only generate enough, say £4m to £5m, to trigger government grants. In the event, Mr Hagan received the commitments, and a 160 room Copthorne Hotel and a multi-screen Cannon cinema complex now stand on his land where he secured the freehold. He has also built 100 homes and developed the waterside. The council and the Ship Canal Company have also built homes and put up factories and offices.

But the revival of the quays is not yet completed. Mr Hagan still has 3.5 acres of Trafford Road frontage on which he wants to build three floors of shopping. Eventually a Metrolink station will go in at the ground floor level.

The Canal Company and the city council still have land available. Salford Quays is well advanced in becoming an integrated, as well as an architecturally attractive waterside development. A decade ago there was severe dereliction. The area has been brought back to life with a modicum of government money.

Stewart Dalby

THE building of the light transit railway system known as Metrolink is one more element in the drive to regenerate the heart of Manchester.

Manchester is a small city within a sprawling conurbation. It probably takes less than three quarters of an hour to walk across the centre depending on how you define it, yet the greater Manchester area with its 10 districts has a population of 2.5m.

As with other old towns and areas such as the East End of London and the docks of Liverpool, the centre of Manchester underwent a depopulation and decline as old industries withered and died.

The beautiful but faded and empty warehouses around the Rochdale Canal bear testimony to the days when Manchester was an epicentre of the cotton industry. For the time being, they continue to give an impression of dereliction.

In 1851, central Manchester had a working population of 200,000, by 1971 this was down to 100,000 as factories and businesses closed and companies and people moved out to the suburbs and new towns. It has remained static at around this level ever since.

It is difficult to get precise numbers of those living in the central districts. Transport authorities estimate some 50,000 journeys are made into Manchester every day. This would mean a resident population of between 50,000 and 75,000, but it would depend on the definition of the centre.

Mr John Glester, the chief executive of the Central Manchester Development Corporation, reckons that when the body was set up in 1988 only 80 people lived in the area under its remit.

This area comprises 470 acres around the Rochdale Canal. It has 40 listed buildings including some of the former cotton warehouses. The CMDC ballpark does not encompass the core business district around King Street. It is immediately to the south and west of this.

It does, though, impinge on sites and buildings considered to be the geographical and spiritual heart of Manchester such as the G-Mex exhibition centre which is the old Central Station, the Central Library and the ornate town hall on Albert Square with its stern-looking statue of the great Victorian prime minister, Lord Palmerston. The John Rylands Library in Deansgate, built just before the turn of the last century, is considered one of the finest examples of modern Gothic in Europe.

TRAFFORD PARK INDUSTRIAL ESTATE

Factories come first

TRAFFORD PARK claims to be Britain's first industrial estate: the first factories were built there by the Manchester Ship Canal in 1886.

By the Second World War, 75,000 people worked in Trafford Park and it was thought to be the largest industrial estate in Europe.

It has since declined. By the beginning of the 1980s Trafford Park faced big problems. Fewer than 25,000 people were employed there. Although communications had improved outside, the roads and railway inside the estate were in need of repair. Not only was new investment not forthcoming, but companies were leaving because of the ageing and deteriorating environment. It was feared that some of the well known concerns with which Trafford Park had become associated - Kellogg, Ciba-Geigy, GEC - would look elsewhere.

The Trafford council was aware of the problems but lacked resources to tackle them. Eventually the council got together with a number of local manufacturers and in the mid 1980s pressure was put on the government to set up a development corporation.

This was achieved in 1987. The corporation covers 3,000 acres and includes a non-contiguous 250 acre site at Irlam, which used to be a steel works. The UDC was originally given a £160m budget over 10 years.

It was hoped that this would generate at least £200m of private sector investment and create 15,000 new jobs.

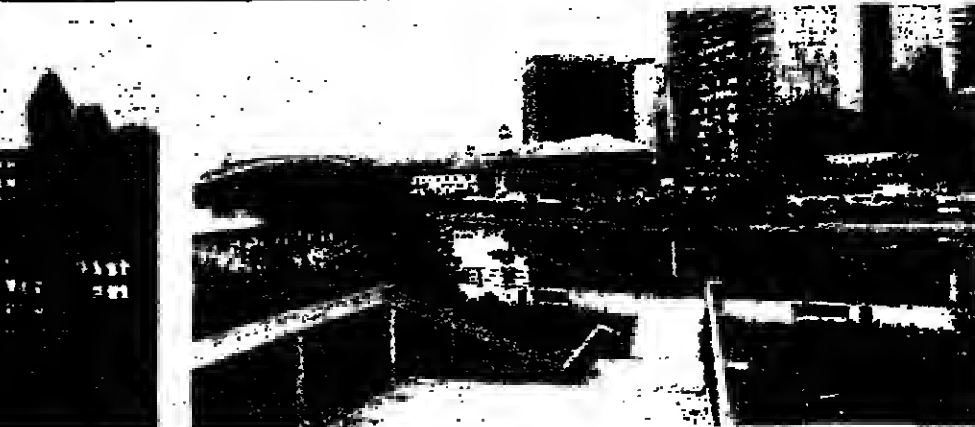
Mr Michael Shields, the chief executive of the UDC, estimates that by the end of the 10 years around £200m will have been spent and that in the long term about £1m of private sector money could be invested.

So far the corporation's chief achievement has been to arrest the decline. Since the UDC was set up some 200 new companies, including small ones employing no more than 50 people, have been set up. There are now just under 1,000 companies in area. More than 2,000 new jobs have been created, taking the total employed there to more than 27,000.

This has been due partly to new factory building and partly to promotion of what is on offer. Trafford Park is near several motorways and the international airport. There is a skilled workforce in a large population base, and Manchester claims to have the largest university campus in Europe.

The corporation has set up various training schemes for new small companies arriving at Trafford Park. The revival has also been helped by the fact that part of the corporation's area was designated an enterprise zone, where companies could receive rates holidays and tax advantages when building offices or factories.

Most of the enterprise zone



THEN AND NOW: Pre-war Manchester by night (left) and part of today's skyline with the Exchange Building by the Canal (above)

Stewart Dalby describes the resuscitation of central Manchester

Heart beat grows stronger

The CMDC has become the focus of attempts by both the government and the city authorities to revive central Manchester. Like the other urban development corporations the idea is that government money spent on improving the environment and infrastructure as well as aiding developers will lever a greater multiple of investment from the private sector.

The CMDC is unusual in that not only is it the smallest of the UDCs - it is the only purely city centre one. It does not have railway yards or derelict docks to restore. Its budget is thus comparatively modest compared with, say, London's Docklands. It was originally thought the CMDC would be given some £50m over its five year life and generate more than £200m of private sector investment.

More recently the CMDC has suggested to the government that with spending of around £70m to £80m from the public sector some £250m, or even over time £1m of private sector money could be forthcoming. This last, £1m figure now looks a trifle optimistic given the recession. Still so far the corporation has spent £30m and has seen £200m either spent or firmly committed, so its original target has been reached, more or less.

In a sense the revival of central Manchester was underway before the development corporation got into its stride. In between the core business district and central Manchester is a hustling Chinatown. It is alive by day with spice shops and banks and cultural cen-

tres, and colourful by night with all manner of ethnic restaurants. The Palace Theatre in Oxford Street and the Opera House have been rescued and are thriving. The G-Mex centre can seat 10,000 and was recently host to sell-out concerts by Luciano Pavarotti and Paul Simon. Central Manches-

ter has developed a home grown rock music industry in the past decade, a sort of echo of Liverpool in the 1960s. There are a number of recording studios and clubs. It is unfortunate that the positive image radiating from the music scene has recently been overshadowed by unsavoury publicity about drugs.

Granada television has developed its studio visits to the point where some 750,000 walked around Coronation Street, the set of one of its most famous programmes, in the past year.

To these cultural and artistic strings the CMDC has tried to add a sense of community and civic pride. A lot of money has been spent by the CMDC on cleaning up the canals and brightening up the walks along the canals. Some of the warehouses have been refurbished as homes and offices. Lancaster House, for example, has been transformed into 71 low cost flats for rent. Chepstow House, on the other hand, has

been made into 76 executive apartments. Piccadilly Village will have 125 new homes as well as shops and offices. Granby village will have 211 flats.

In all, around 500 homes - some for rent and the others being offered for a whole range of prices - have shown the latest demand for city centre homes. Mr Glester estimates that at the end of the day there could be 1,500 homes in the CMDC area, with a population of around 5,000.

The residents will undoubtedly bring added life to the area. There is a feeling, though, that in order to bring about a full revival of a once prosperous city it must have a centrepiece on which people can focus.

Birmingham has just opened its International Convention Centre, which is also home to its increasingly well-known symphony orchestra. Glasgow has a concert hall. Cardiff hopes to build an opera house. Brighton has long had a conference centre.

Often these prestige projects are built at a loss (in the sense that they never recover their capital costs) but the gain comes from profitable buildings all around them, like hotels, shops and offices. Manchester, home of the famous Halle orchestra which currently performs at the Free Trade Hall, has decided on a 2,400 seater concert hall.

The new concert hall, to be built next to the Free Trade Hall, would cost around £30m to £40m and would be funded almost entirely from the public purse. The city council would

put in the land, which it owns, as its contribution at something like £10m to £15m. This would trigger cash from the EC Regional Development Fund and the UDC would chip in with a city grant of say, £10m.

The builders, Feszer, would make profits from the Great Bridgewater initiative that would surround the concert hall. This would be a £10m scheme or series of schemes including 250,000 sq ft of office space, housing, leisure facilities and the re-construction of a canal basin.

The Bridgewater initiative, named after a main thoroughfare in the area, now looks certain to go ahead.

Another prestige development, Merlin's plan to develop the Great Northern Warehouse opposite G-Mex into a festival marketplace, at a cost of £100m, seems temporarily to have fallen out of bed.

A third showpiece scheme, the Grand Island development on the British Gas Gaythorn site, is definitely proceeding and should be completed by 1992 at a cost of £25m. This is an office building which will house 600 employees of the British Council which is moving to Manchester.

The CMDC and other local businessmen are delighted at capturing such a high profile relocation. Getting such well known semi-public bodies to move to Manchester shows, as does the Metrolink, the international airport, the inner city regeneration and the aspirations to host the Olympic games that Manchester is embarked on a renaissance as a great city.

Irlam, does not have such problems.)

At the Village, the heart of Trafford Park, the aim is to redesign the area to meet the needs of small and expanding businesses. This 770,000 sq ft development will provide shops, cafes, pubs, banks, small industrial units, managed workspace and a business services centre. But progress has been slow because of the lengthy compulsory purchase procedures.

Along the Wharfedale area which runs parallel with the road and canal opposite Salford Quays, the land has been easier to put together. There

the Ship Canal Company is putting final touches to a 77,000 sq ft office development called Quay West and to Salford Plaza restaurant and public house.

One day there may be more than 2m sq ft of commercial and industrial floorspace along the canal. The recession, however, has led the corporation to take a more cautious approach. Instead of developing all the canal frontage, it plans to develop parcels of land with owner occupiers. Trafford Park will be regenerated but not as soon as once expected.

Stewart Dalby

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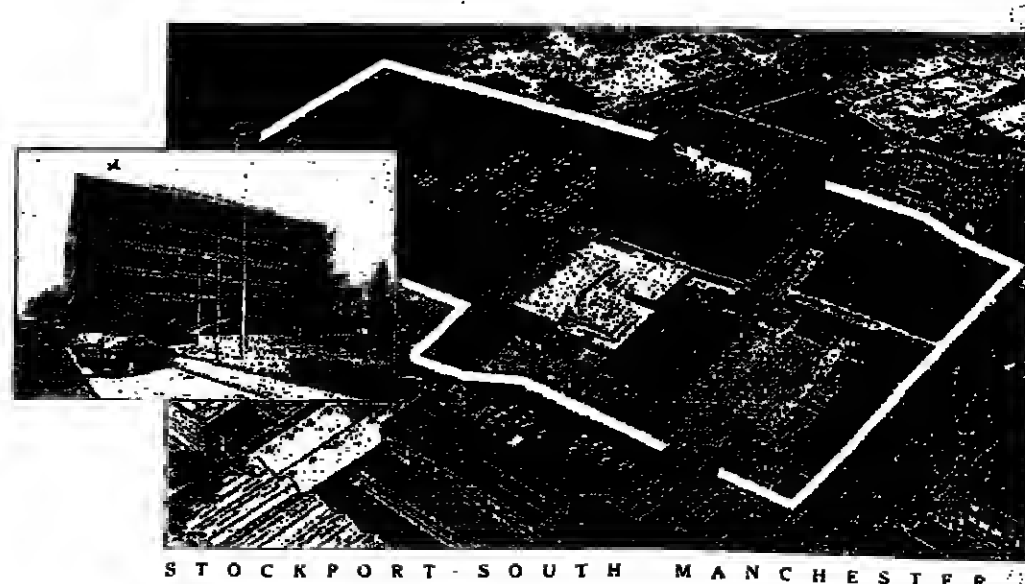
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STOCKPORT - SOUTH MANCHESTER

GREATER MANCHESTER 7

MANCHESTER'S answer to the City of London is its "square mile": a highly-pedigreed network of old streets between the Town Hall and Piccadilly Gardens.

It may seem pretentious to compare itself with the capital's square mile, but in regional terms the point is a fair one, as Mr John Moran explains.

"This place works by people being able to walk round the corner and do deals. You can call a lawyer or accountant on the phone and be in his office in only minutes, doing business," he says.

Mr Moran runs County Natwest in Manchester. The merchant bank has been operating there for 20 years. It still has 15 staff, just as it had a year ago, so people have still been walking round corners to do deals even in recession.

Of course, the deals are generally smaller than in London, but this also fits the Manchester ethos. It has developed its niche and its name. It is well known for its services only London used to provide, available locally, usually at about half the price.

It is a message that the Manchester Financial and Professional Forum has been hammering home locally, nationally and abroad as its motto.

The forum has this year taken a quantum leap in profile. It was formed five years ago to try to pull together the strands of what was then still an emergent financial and professional services sector. All the professions were represented and there were many famous firms, but coherence was lacking.

London's Big Bang and its increasing internationalisation suddenly made the yield from a lot of small regional businesses too low to bother with. All of Britain's regional centres benefited, but few more than Manchester, which already had a critical mass to be pulled together.

The forum did this in a rather gentle way but has suddenly grown muscles. Before, it was run voluntarily, "on the side", by such heavyweights as Mr Alan Watson, the agent for the Bank of England, and Mr Tony Smith, one of Barclays' senior managers.

The big change came last November when Mr David Baker retired as Mr Watson's deputy at the Bank of England and became the Forum part-time administrator. Subscriptions have been rising a year to £500 in order to pay Mr Baker and provide funds to do something.

He operates from the offices of Manchester Chamber of Commerce and Industry. "It's not that the person is important except to act as a link," he says. "My role is to enable an employer to properly harness the time that



THEN AND NOW: More than half a century separates these contrasting views of Manchester's commercial centre

Financial professionals find strength in unity

A forum with muscles

people are able to give, to make sure that contributing to the forum's work does not become a burden for any individual."

The sole candidate to be the forum's next chairman is Mr Lionel Freedman, senior partner of solicitors Alexander Tatham. He says this self-effacement understates Mr Baker's value because his former role at the Bank gave him almost unmatched knowledge of the financial and professional community in Manchester. The forum will now work more closely with inward, the north-west's inward investment agency, and the urban development corporations to use Manchester's emergence as a stand-alone financial centre as a selling point for attracting relocations.

The 90 corporate or institutional members who pay the forum's bills will provide any examples needed of what is on offer. Five professional bodies are members - representing accountants, lawyers, stockbrokers, actuaries and surveyors.

No sector could be said to be in any way weak with some providing probably surprising examples of Manchester's strength. Hongkong bank, for example, now does as much work in Manchester as in London. It set up in Manchester 16 years ago because of the area's history and culture in textiles and now claims to be the city's biggest international bank.

Even if local textile manufacturing has declined, the north-west still remains Britain's biggest import centre for textiles because of trading know-how - most of the world's cotton is still traded under legally binding Liverpool rules, for example.

On the back of this, Hongkong Bank has 90 staff, five more than last year, providing international banking services, trade finance and treasury and hedging facilities for the likes of Littlewoods and Grattan.

"We are probably now the biggest international trade organisation outside London," says Mr Bernard Payne, the manager. "Last year, we did £100-plus out of this office."

Manchester has nearly 60 licensed banks, ranging from clearers to international operations such as Sanwa and Fuji.

A locally-grown newcomer is Davenham Trust, a management buyout from the distressed Burns Anderson financial services group.

Mr Colin Davenport, the managing director, used to run the large Manchester branch of ABN, the Netherlands bank, which now provides one of Davenham's lines of credit. "We see ourselves as a small merchant banking operation with a role to play among smaller businesses," Mr Davenport says.

Apart from County Natwest, large merchant banking operations include BZW and Rothschilds - the latter's

most recent piece of ingenuity being the Peel Holdings' purchase of Manchester Ship Canal from Largs, the family business of Mr John Whittaker, Peel's chairman.

Stockbroking remains profitable, according to Mr David Adams of Henry Cooke Lumsden, which has £1.5bn "under influence". Allied Provincial has just moved its marketing department to Manchester from Leeds under the former northern Stock Exchange chief Mrs Ann Green. She says that half of the business's 65,000 private clients have dealt at least once in the last six months.

Of the other professions, all the leading firms of accountants are present in force, many with a wide range of consultancy services also on offer. Greater Manchester also has a strong base of actuaries.

Not everything is rosy. Edington, Henry Cooke group's merchant bank, went into administration last month because of too many eggs in its deposits basket from nervous local authorities, most of which withdrew at once.

Kleinwerts, which had a representative office in Manchester, recently called it a day. But generally Mr Baker believes that the forum has a very strong, positive story to tell.

Ian Hamilton Fazey

Solicitors mount fee challenge to London

Legal bonanza

QUESTION: If something costs £140 in one place but £280 in another, is the customer who chooses the cheaper price really getting a bargain?

ANSWER: It depends on the match of quality and quantity of what is on offer in the two places.

The £140 figure is a typical hourly rate for a partner's time at the Manchester law firm of Addleshaw Sons & Latham. The £280 price is that for a London solicitor which Addleshaw knows well.

Mr Paul Lee, managing partner and chairman of the Addleshaw executive board, says that Manchester advice for corporate clients is now as good as London's.

Moreover, London firms attempting to keep prices down may well provide a less costly, less experienced solicitor to do most of the work. If the client visits London sporadically, this person may change between visits; if the client spends a good deal of time in London, there is the cost of travel, hotels and time away from base to take into account.

"If you think that a firm in Manchester is as good as a firm in London, you are stupid to go to London for your advice," Mr Lee says bluntly.

In our experience clients need continuity and they usually want a team. They want to know three or four people who are each familiar with their business. We have tried to make sure that at least two partners always know the work of a particular client, with supporting, qualified staff always available.

The message seems to be getting through to the market place. Addleshaw had 19 partners in 1988 and 27 other fee earners in a total staff of 121. Today there are 35 partners, 50 other fee earners and 241 employed in the firm.

The turnover of the firm has been growing rapidly as a result, Mr Lee will not say by how much, but few in Manchester would be surprised if Addleshaw were not heading for more than £10m in its current financial year.

What makes this all the more remarkable, however, is that Addleshaw is no isolated example. The legal services market in Manchester is everywhere in a state of almost frenetic, unplanned growth.

What was until recently thought to be a gap in the city's network of financial and professional services, and overlooked by Manchester's great rival Leeds - has been plugged with a vengeance. Addleshaw's resurgence is paralleled by similar growth among local competitors, with new ones emerging.

Mr Lee admits that until recently Addleshaw, one of the more established Manchester firms, was slumbering comfortably, along with many others in the city. Their awakening has been startling.

Youth predators, Mr John Jackson, who runs the Manchester office of Davies Arnold Cooper, is still in his thirties. So is Mr Soren Tattam, head of the corporate department of Pannone March

Pearson. At Chaffs Street, the brothers John and Robert Street are still well short of the prime of life.

Chaffs Street is almost a start-up business its own right. In 1983 it spun out of the six-office Stockport firm of Harold Chaffs & Co with three partners and now has nine. The firm has 22 lawyers in all and uses high technology to keep down its supporting staff to 18.

This tight control of overheads has been achieved despite rapid organic growth that has seen turnover rise annually by more than 45 per cent for the last three years. The firm has not just attracted notice, but transfer of an ex-

London. And why not? We are just as good as London firms in most respects," he says.

To prove the point, Pannone Blackburn's dowry included a recently-awarded BS5750 quality assurance certificate, which Mr Tattam says is the first in Britain won by a firm of solicitors.

Incidentally, Pannone Napier, another firm associated with the well-known Mr Roger Pannone and famous for its handling of the Piper Alpha victims' compensation case, continues in its specialist niche of class actions after disasters.

Manchester's legal network now includes Dobb Lupton Broomhead and Prior, which has expanded from Leeds where it is led by Mr Robin Smith, another go-getter. The firm, which also has a strong base in Sheffield built on the long-established former firm of Broomheads, is the largest outside London, according to the legal trade press.

Alexander Tatham is also strong and has gained a national name for its successful class representation of victims of the Barrow Cloves collapse. It was able to do this because of experience gained in other cases of failed funds management. This year it set up a specialist investor protection unit to pursue the niche further.

Lace Mawer is another merger product - formed by Manchester's Mawer combining forces with Lace's, one of Liverpool's more experienced commercial law firms, and so pulling a significant part of north-west corporate business into the Manchester hinterland. Meanwhile, Halliwell Landau, which was established in Manchester in 1975, is proving its innovative flair with direct mail marketing of its latest intellectual property service to industry and commerce.

Its 14 partners and 101 staff handled 35 deals involving considerations totalling more than £500,000 last year, demonstrating the sort of productivity that a medium-sized firm can now attain in Manchester.

Such attractions last year helped persuade Davies Arnold Cooper to become the first London firm to colonise Manchester by taking over the locally based Maurice Riden Clare. "London lawyers at Manchester prices" is the slogan that trips readily off the tongue of the energetic Mr Jackson, who had himself emigrated to the Manchester firm a few years ago.

"I think it's fair to say that I am one of those who thought the north began at Watford," he admits. "But I soon discovered the region's quality of life and superb communications."

Such attractions have just persuaded a northwardly mobile banking lawyer from London to Manchester rather than Leeds. Mr Jackson thinks this is a definite sign of the improving quality and prospects of the law as a profession in Manchester.

Ian Hamilton Fazey



Paul Lee: why travel south?

MANCHESTER airport has always attracted corporate office users, but until the 1980s they tended to be confined either to industrial estates or to small stand-alone offices built in vast quantities by local developers. Most tenants went to the salubrious North Cheshire suburbs of Wilmslow and Alderley Edge, creating the so-called "Golden Triangle".

Today, the airport is the most important influence on local property development. The potential is immense, yet there is a feeling that the market has not taken full advantage. The annual take up of space in South Manchester is around 500,000 sq ft, from companies such as Olivetti, Thomson, IBM, micro-systems and IBM. Yet until 1988 there was not a single modern business park close to the airport.

The lack of any common strategic planning policy between Manchester, Trafford, Stockport and Macclesfield, the authorities with most to gain from airport related development, has meant that most new projects have been on infill sites. Anything over 50,000 sq ft is marketed as a "business park".

The supply side has lagged behind demand to an alarming extent and big space users have had to build for themselves. Refuge Assurance decamped from its landmark city centre building, designed by Alfred Waterhouse, to a greenfield site in Wilmslow, while Barclays Bank went to Knutsford and McCann Erickson to a former Manor

AIRPORT-RELATED PROPERTY

Spin-off for the developers

House in Prestbury. Siemens, which wanted 350,000 sq ft for its northern headquarters, has just completed a stand alone building at Didsbury, having decided that there was nothing remotely suitable on the market. Developers who have built to demand have enjoyed considerable success. The prime example is the Concord Business Park in Wythenshawe, a 280,000 sq ft project by Birmingham-based St Modwen.

The development was pre-let to British Telecom and Ferranti and then sold to Osborn Investments for £26m. Ken Knott of Manchester based Amec Properties acknowledges that the supply side of the market has not reacted to demand quickly enough, but says that developers cannot take all the blame.

Some attempts are being made to remedy this. Ringway Developments, a public and private sector owned company, has been set up to exploit the development potential of the airport. The three private sector partners, Peel

Holdings, Amec and CIS, own 51 per cent of the equity, while the rest is held by the 10 Greater Manchester boroughs through their ownership of Manchester Airport.

Ringway Developments is now on site with the Manchester Business Park, the first scheme in South Manchester which can justifiably use the business park title. The project, at Wythenshawe, required close co-operation with Manchester City Council to assemble the land.

A planning application for a second business park in the area was submitted this month by Capital and Counties. It is proposing a 500,000 sq ft park on a 68 acre site at the Cheadle Royal Hospital in Stockport.

In a sense, both schemes are reactive and the problem of capitalising on the strategic long term importance of the airport remains. Site availability is the key issue. Ken Knott argues that the preparation of Unitary Development Plans allows local authorities a unique

opportunity to look beyond immediate needs. Amec Properties, with Scottish Life Assurance, has emerged with an imaginative scheme to build a 360 acre country park estate dedicated to research and development.

The project is aimed specifically at a handful of technology led multi-national corporations and formal links with the city's universities will be offered to potential tenants. The proximity of the airport, a one minute drive away, is the major selling point.

The scheme will provide some of the best corporate accommodation in Europe, but it faces one major difficulty: Davenport Green is part of the Greater Manchester green belt.

The developers are now lobbying Trafford Council to have the site taken out of the green belt as part of the borough's UDP. In return they are offering to create a Charitable Trust which in effect donates the agricultural estate to the community.

For Trafford Councilors the political consequences of allowing development may be too great to contemplate, but support for the scheme from organisations like the Central Manchester Development Corporation and Inward, the North West Inward Investment agency, suggests that a wider perspective may be needed if the region is to capitalise on the long term benefits of airport expansion.

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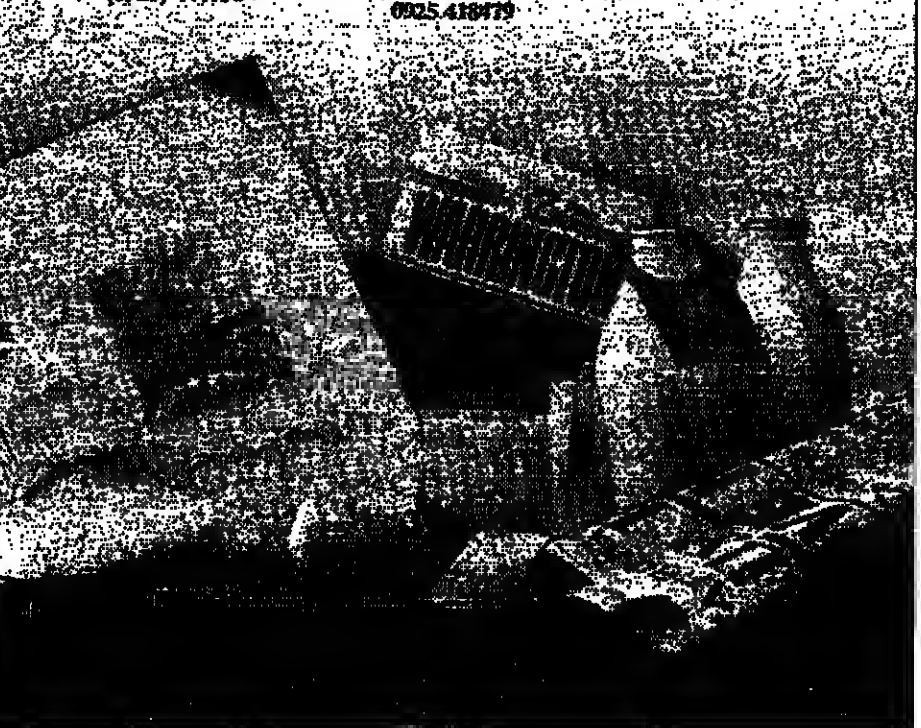
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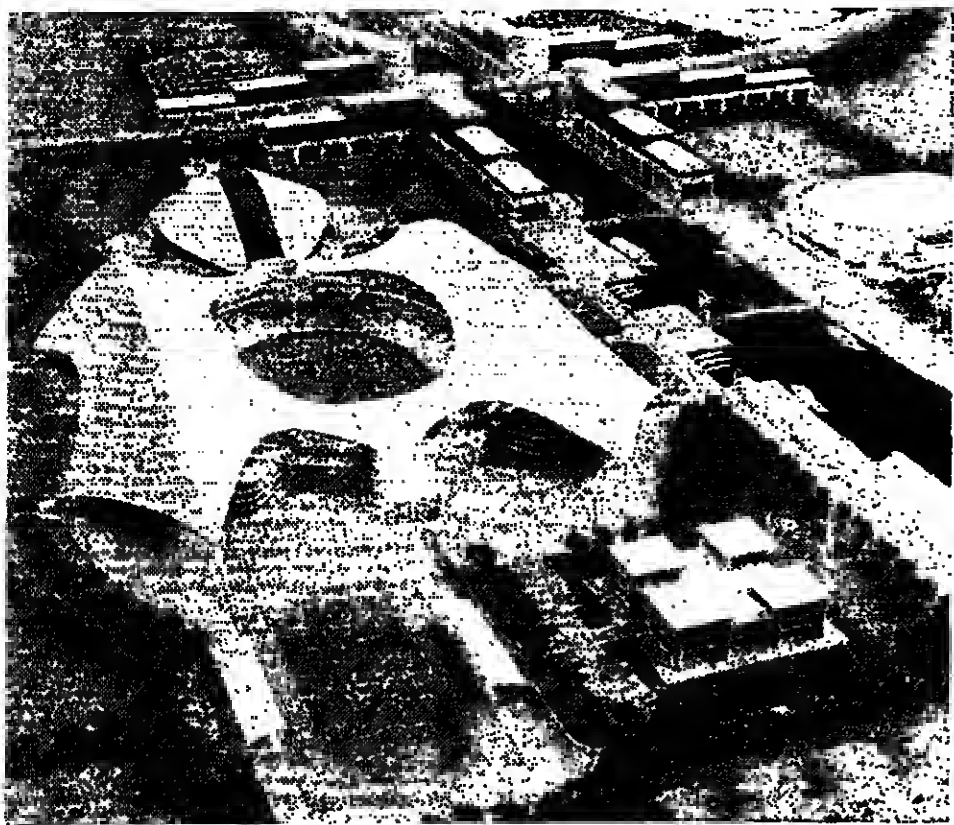
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GREATER MANCHESTER 8



Encouraged by the Princess Royal (right) and others, Greater Manchester hopes that its proposed Olympics centre (left) will become a living reality



North-west becomes Britain's challenger for the first 21st Century Olympics

Marathon campaign starts well

BY BEATING London for the right to stage the British bid for the Olympic Games of the year 2000, Manchester has suddenly grown in stature.

When it knocked out Birmingham to be Britain's bidder for the games of 1996, it could have been dismissed as merely one of two provincial cities squabbling over which deserved second place after London.

Indeed, when Manchester eventually came next to the last in the six-city race for the 1996 Games (the winner was Atlanta, Georgia) a London bid for 2000 was announced within hours by Mr Sebastian Coe, Britain's Olympic athlete, now in training for a political career.

It was argued that only London could win for Britain and that a London bid for the 2000 Games would show that Britain was serious about staging the Olympics. But Mr Coe came unstuck in the first-

round beats in April, when the British Olympic Association again chose Manchester and the north-west for the right to bid.

The plan, as last time, is to spread the games around the region, using existing or planned facilities, but with Manchester, the regional capital, taking the lead.

With its 7m people, the north-west is comparable with London in population terms, but it also has many things that London lacks. There is space for development and existing or exploitable sites on which to stage the sports. Above all, there is a basic transport infrastructure, particularly motorways and an international airport to cope with the daily movement of millions of people.

Manchester's bid also has formidable leadership in the shape of the Duke of Westminster, who lives near Chester; Mr Bob Scott, an impresario

who saved Manchester's commercial theatre; and Mr Graham Stringer, the highly educated moderate Labour leader of Manchester city council.

London, with its hopelessly clogged roads and its local government too fragmented to form even a simple alliance, could not even muster the support of one local authority for Mr Coe's bid. It was doomed on sheer practicalities.

It is ironic, therefore, that the main argument in favour of London - its status as the nation's capital and one of the great cities of the world - is also being presented as one of Manchester's most important selling points.

The city claims that since it beat London for the bid, it really must be the best that Britain can offer. Therefore Britain must back it to the hilt and London, as a gracious British loser, must campaign for Manchester's ultimate victory. That at least is what Mr

Scott hopes will happen. The bidding is now entering the first of three distinct phases. The first is to get Britain united behind the bid, the second is to ensure that facilities for eight sports are well ahead in planning and physically visible for three of them, and the third is to sell the idea to members of the International Olympic Committee, which will make up its mind late in 1993.

In the wake of the 1996 bid, Mr Scott believes he will have little trouble in raising the money to campaign for 2000. Last time he raised an immediate £2m from north-west industry and commerce and had to go back for another £1m.

This time his initial thought was that £2m would again be enough, but his first draft budget has come out a shade under £1m thanks in part to a doubling of projected spending on advertising and promotion. He thinks £5m may eventually be needed. His faith is based on

the broad support of large companies for the 1996 bid which united the region as nothing before and boosted its business confidence. This time, optimism will increase at least until the end of 1992. If the bid then succeeds, few doubt it will herald a six-year regional economic boom.

An independent economic study for the 1996 bid put the potential national economic benefit at about £2bn. With such prospects, Mr Scott thinks that even the government must now sit up. Little will be heard about the bid for the next 15 months.

With the IOC members pre-occupied with the 1992 games in Barcelona, Mr Scott will use the period to secure the bid's finances and persuade the government to give whole-hearted support.

This will be more tricky than previous British Olympic bids realised, but Mr Scott now has the benefit of having travelled down a learning curve. The government showed its lack of excitement about the Birmingham bid for 1996 by entrusting it to the Cabinet's "H" committee, which deals with home affairs.

Jan Hamilton Fazey reports on how Manchester left London standing

Manchester's last bid won the attention of the Cabinet's somewhat heavier "H" (for economy) committee. This was an acknowledgement of the games' potential impact on the national economy.

Mr Scott and his influential allies in industry, commerce, politics, the civil service, the Royal Family and the aristocracy are now lobbying to get the 2000 bid on the agenda of one of the Cabinet's General (formerly known as "Misc", for miscellaneous) committees.

This would place it before a swathe of senior ministers representing various Departments of State.

Fortuitously, Britain now also has a Prime Minister and several Cabinet colleagues who watch sport more enthusiastically than Mrs Thatcher and some of her own ministers.

It is not money that Mr Scott wants from government but enthusiastic vocal and physical support from the Prime Minister at critical stages of the IOC's deliberations.

Manchester's rivals will be Berlin, Sydney, Peking and, possibly, Paris, Brasilia, Milan and Istanbul. Thanks to the sale of television rights, the games themselves will be profitable. Stadia and facilities will have to wash their own faces financially over decades to follow, with - in Britain's case - a new Olympic stadium functioning afterwards as the north's much-needed answer to Wembley.

This time, Manchester really means it in a way it could not have done last time because Mr Scott was still learning. The training now over. It is time to play for keeps.

JOHN WHITTAKER, the northern developer who chairs Peel Holdings, is about to start the last mile towards his six-year-old goal of unlocking the land and property assets of the Manchester Ship Canal Company, which Peel now almost controls.

Actually it is a mile-and-a-quarter, most of it over the daunting structure of Barton Bridge, which carries the M63 motorway at a height of more than 100 feet above the canal at Barton Cross in Greater Manchester. Lodged in the south-east corner of the cross, at Dimplington on the edge of Trafford Park, are 300 acres of greenfield development land owned by the canal company.

This was the prize for which the bitter takeover battle for the canal was fought by Mr Whittaker in 1985-87. Technically, he won, but final victory remains elusive.

The site is perfect for a regional shopping and leisure centre. The one Mr Whittaker wants to build would cost about £150m and would live off up to 7m people within an hour's drive. The government stalled on planning permission last month but will let him build it if he spends about £15m on widening Barton Bridge to head off the traffic problems the centre would otherwise cause.

Only one thing stands in Mr Whittaker's way - the hon. Nicholas Berry, who is also a property developer and the principal minority shareholder in the canal. If there is not animosity between the men, there is certainly a palpable tension and edge. "There is no way we could or would ever work together," Mr Berry told me last month.

It is the stuff of soap opera. Both men are approaching middle-aged prime, but are very different. Mr Whittaker is

Parliament must approve changes in the use of assets

a self-made property prince of the Thatcher era. He talks Lancashire, wears Union flag ties, refuses interviews because of shyness and believes in managerial teamwork based on what he learned playing rugby for Bury and Fyfe - though what the skipper says, of course, goes.

Mr Berry is the son of Lord Hartwell. His playing fields were those of Eton. Christ Church College, Oxford, followed. He is gregarious, charming and always acts so as to understate the social superiority conferred by birth. He talks with the easy, unforced, upper-class drawl of the British establishment and is the gentleman to Mr Whittaker's player. Each is tremendously likeable; they just do not like each other.

The roots of conflict go back to the takeover battle and Mr Whittaker's tactics. The canal company, with its statutory navigational burdens, was not the sort of people thought ripe for takeover.

However, Mr Whittaker - then a rising but still relatively small property developer who had begun by buying old red-brick northern mills and doing them up - had spotted three things about the company. It had about 6,000 acres of exploitable land; its management seemed asleep; and there was a back-door way to win control.

The company's 8m shares



The M63 bridge over the canal: focus of the contest

SHIP CANAL COMPANY

Battle for the golden acres

were divided equally between ordinary and preference stock. The latter shares were unpopular because they offered investors little benefit, but they carried equal voting rights to the ordinarys. From 1985 onwards, Mr Whittaker started buying them cheaply, along with any ordinary shares he could also obtain.

By the time the ship canal management woke up to what was happening it was too late. Mr Berry, a significant shareholder who was then chairman of Harrop, the publisher, eventually came in as chairman to lead the incumbent management's last stand. But when the smoke cleared, Mr Whittaker had half the ordinary stock and more than 80 per cent of the preference shares, amounting to 68 per cent of voting rights.

He had bought through Highams, an industrial textile business he had acquired with its mill. Soon he passed on the stock to Great Hey, an investment vehicle owned by his private family company, Largs. This is where he does most of his business: Peel Holdings, the quoted property company he half-owns, is the public window through which the market can largely watch him at work.

With the canal's ordinary shares trading at more than twice the offer price of £7, those who had not sold to Highams decided to hang on. They believed Mr Whittaker had won cheaply because the Dimplington site had been undervalued.

Mr Berry, now the largest personal shareholder with 700,000 ordinarys and most of the preference shares not owned by Mr Whittaker's interests, has held them together - an alliance of pension funds and institutions, plus 2,000 small shareholders organised by Mr Graham Elliott, an accountant and a mainstay of Greater Manchester's Conservative Party.

To do anything significant with the canal's assets Mr Whittaker needs a Harbour Revision Order from Parliament to change the company's articles, as well as separate 75 per cent majorities of preference and ordinary shareholders. Mr Berry has enough

shares of his own and promises to block him.

Great Hey has made several offers, building to £20 per share plus £5 deferred premium for Dimplington, if developed, earlier this year. Mr Berry would have settled for a £10 premium but suspects that the heavily borrowed Largs group did not have the resources, given the recession, to guarantee it.

Last month, Peel announced that Largs intends to sell its 68 per cent stake in the canal company to Peel for £75m in cash and paper, bolstering Peel's sagging balance sheet and reducing gearing so as not to breach banking covenants.

Peel, still strapped by its £304m acquisition of London Shop in 1989, must now exploit the ship canal's land assets to maintain stock market confidence, and acknowledged this when announcing the deal. Mr Berry now sniffs a chance to break the stand-off between himself and Mr Whittaker.

For the first time, he says that something other than a cash deal might be considered. An exchange of portfolios with Barlows, the Chester-based quoted property investment company chaired by Mr Berry offers possibilities, although he refuses to contemplate partnerships or joint ventures with Mr Whittaker.

Splitting ship canal property assets from the increasingly successful and profitable port operations at Ellesmere Port and Runcorn might offer one way out, with the port remaining quoted in its own right.

Another approach might involve a deferred premium for Dimplington based on a future and continuing share of rental values there. Mr Whittaker and his camp say they are always willing to talk. First, however, there is that last mile-and-a-quarter to travel over Barton Bridge.

Mr Robert Hough, the ship canal company's chairman, says paying for widening the bridge should be no problem. Dimplington is in the books at £50m, so £15m spent just to open it up would be cheap - especially if it becomes worth the £200m Mr Berry thinks it might.

Ian Hamilton Fazey

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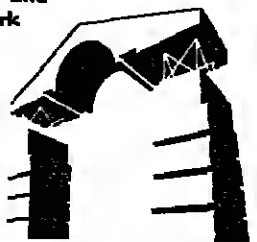
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RECRUITMENT

JOBS: American researcher claims IQ scores largely reflect circumstances of upbringing

Better to be born rich than 'intelligent'

WOULD readers care to have a try at the following puzzle? It is an addition sum in which three numbers have been translated into three men's names; the top two of which add up to the third. Each digit from 0 to 9 is always represented by the same letter, and the task is to decode the letters back into figures.

GERALD

DONALD

ROBERT

I face you with the task, not out of sheer mischief, but to illustrate an issue which is often decisive to people's career prospects. For solving the problem calls for some of the capabilities widely believed to be essential for success in work – depending importantly on the mind – numerical and verbal reasoning skills of the sort measured by tests of the Intelligence Quotient kind.

My example, however, is not a standard item from such tests. It mixes those two types of reasoning in a particularly confusing way.

The skill needed to solve it is in applying the rules of arithmetic, and folk with a mathematical cast of mind usually have no trouble with it. But the fact that the

problem is couched in letters seems to bedevil literary-minded people I have faced with it. Few of them seemed able to visualise it as a sum and so failed to twig, for instance, that it must be either 0 or 9.

The items used in the tests are typically less machivellian, and the psychological trade no longer calls what they test "intelligence". That is presumably because the trade has now accepted that ability to reason out the solutions to already defined problems is only a small part of "intelligence" as the word is commonly understood.

The term psychologists now use for what's tested is "ability" – which is worse. While I could live with the information that I lacked intelligence, being told I had no ability would surely depress me.

Even so, the tests under their new misadroit designation are greatly popular with recruiters. Moreover their use may well increase as a result of disputes between psychologists about the accuracy of personality tests in indicating working abilities. As far as I can see, the disputes are just a technical – and probably even

more so, a commercial – smoke-screen because only a half-wit would take psychological tests of any kind as reliable indicators of what people will do at work.

All such tests can do in themselves is to provide hints about people, so suggesting lines of inquiry which might wisely be pursued by a skilled interviewer. But that unfortunately does not stop recruitment withdoctors from purporting otherwise.

In particular, some are saying that despite the trade bickering over personality tests, they are helpfully accurate provided they're used in harness with the so-called ability tests. On past experience, there will be no lack of employers to swallow such sales talk, with the result that IQ-type measures will play a growing part in selection for skilled jobs.

The crucial question, therefore, is whether such reasoning tests really identify generally applicable abilities conducive to success in tasks depending much on the use of the mind.

Since the time of the first world war, the conventional wisdom has

been that they do. What's more they are widely believed to identify the ability to succeed, not only in academic education, but also in the world of work.

One of the main grounds on which they are seen as indicative of worldly success is a large and long-running study made by the late American psychologist Lewis Terman. Around 1918 he picked out 1,526 schoolchildren with "genius" IQ scores of 136 to 200. He then checked on their career progress regularly, comparing them with the generality of similarly aged children from the same state whose average IQ was of course far lower. It turned out that in pay, social status, seamanship of lifestyle etc.

There was, however, another way in which the high scorers differed from their average counterparts. To a sharply disproportionate extent, the geniuses were children of the best off families in their neighbourhoods, no fewer than 83

per cent being from the business-owning and professional classes. So might the root of their worldly success lie, not in their being born smart, but in their being born rich?

One psychologist fascinated by that question is Professor Stephen Ceci of Cornell University. As a student of mental processes, he has noted that people of low measured intelligence often succeed at tasks requiring very complex reasoning. An example is punters able to predict from form-records and so on, not just which horses will win, but those which will do so at the most profitable odds. Those the professor has studied included some with IQs as low as 50 who picked the winner 58 per cent of the time.

Puzzled by such achievements, he decided to re-examine Terman's findings. He was able to do it because in the late 1950s the United States put 100,000 children of all sorts of backgrounds through a range of tests, and checked on their progress when they were in their 30s. Stephen Ceci has gone further, following up a representative sample of them when they were 10 to 15 years older.

Measured Terman-style by the sole criterion of IQ, the highest scorers have done well in worldly terms. The trouble is that so have the lowest scorers. Each of those groups has in fact done almost exactly as well as the other, both doing far better than the average IQ folk between them.

But more importantly, when account was taken of differences in the people's social backgrounds, the professor found no link between IQ and worldly success whatsoever. "So if you're given a choice of being born either rich or smart," he says, "my advice is be born rich."

Nevertheless, he adds, he does not expect immediate and wide acceptance of his evidence that high scores on so-called ability test largely reflect the circumstances of people's upbringing. There is too much vested interest, particularly among people who have done well in academic education, in believing that IQ is a pure and objective measure of generally applicable mental ability.

Which, in the interests of fairness, brings me back to the decoding problem with which I

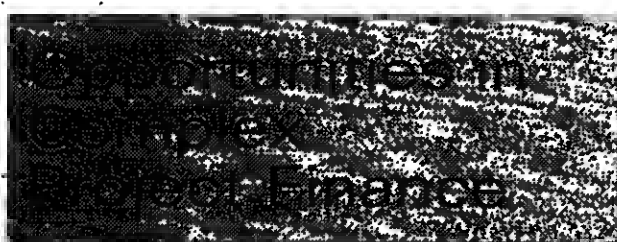
started. In the eyes of traditional IQ supporters, the skills needed to solve it would presumably be conducive to success in virtually all mentally demanding occupations, practical as well as theoretical.

By contrast, Stephen Ceci's line would no doubt be that the skills amount merely to a facility in manipulating systems of symbols such as numerals and letters, picked up initially from family and then reinforced by schooling, whose use is mainly confined to tasks dependent on the handling of language and mathematics.

If so, while the facility is at least to some degree necessary in many high-ranked jobs including some in management, it is not an essential requirement for success in any where near all of them. And in that case, tests measuring the skills concerned can hardly be reliable gauges of the ability to do mentally demanding work in general.

What I'd like to know from readers who have solved the decoding problem, is which of those two opposed views they favour, and the grounds on which they do so. But for the moment, having managed to solve it myself, I have no hesitation in giving my vote to Professor Ceci.

Michael Dixon



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Candidates should send full personal, career and salary details to Brian Ward at:

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Mr. Donald R. Lewis
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Fintech Asset Management Ltd
14 High Street
WINDSOR
Berkshire SL4 1LD

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ACCOUNTANCY COLUMN

Directors, not auditors, govern companies

By Michael Fowle

THANKS to the recession, the subject of corporate governance is in the news: institutional shareholders are flexing their muscles; shareholders are questioning large salary increases for directors who have presided over lower profits; a new Committee on Financial Aspects of Corporate Governance, chaired by Sir Adrian Cadbury, was announced a fortnight ago.

The committee needs no advice from me - not least because my senior partner is one of its members - but I have some thoughts from an auditor's perspective.

Directors, not auditors, govern companies, but auditors have a role in corporate governance and an important voice in the debate. In terms of financial reporting, auditors stand between a company and its shareholders.

To be effective, auditors must work closely with directors and management at all levels, acquiring the respect and trust of directors and management and developing a good working relationship with them. They have an opportunity to see corporate governance at work in many clients and can compare the effectiveness of different systems in practice.

Any review of corporate governance will focus on the separation of ownership from management, the directors' responsibility to act in a fiduciary capacity, as trustees for the shareholders. A public company needs to have as directors not only executives who work full time in the business but also "non-executives", independent of its business. Most business people now accept the need for audit and remuneration committees (wholly

or largely composed of independent directors) and for the division of the roles of chairman and chief executive. Good independent directors contribute to strong audit committees and auditors know that good audit committees contribute, directly and indirectly, to a better audit. We work better when we work with an audit committee which understands the true function of an audit.

A good audit committee should also give direction on the presentation and clarity of annual accounts, and make them comprehensive, lucid and non-evasive in their content and layout. That approach, one which audit committees can insist upon, will help shareholders to interpret complex financial data. Auditors also know that poor independent directors are worse than useless. We have worked with audit committees who see their task as second guessing the executives. We have seen others which are luncheon clubs.

We have also had the disappointment of reporting our concern to audit committees who fail to take the opportunity of acting as an independent check upon the executive. It is galling to be blamed for failing to alert a board to a risk when you did exactly that.

Independent directors represent shareholders. If they are to be effective, those who undertake this responsibility must have commercial experience, strength of character, and practical rigour.

This will be a hard nut to crack. Recent research has shown that 70 per cent of non-executive directors were known to their chairmen before

their appointment. In many, perhaps most, cases these will be the right people chosen for the right reasons. But are non-executives always chosen for their strength and independence, especially when those qualities are most needed?

Many companies take great care in the choice of independent directors. Job descriptions and outlines for ideal candidates are prepared, a nominations committee is formed, a professional search is implemented. That, however, is not always the case.

Effective capital markets need audited information. The markets have an even more urgent need for strong and effective boards of directors

The role of institutional shareholders is vital in this respect. They are already making their mark, as seen earlier this week when the chairman of Asda resigned after pressure from institutional investors. As investors on behalf of their funds, they also have a fiduciary role. They have the knowledge and experience and the time to take an active and constructive interest in the management of the companies in which they invest.

If they co-ordinated their activities as shareholders, they could breathe new life into shareholder democracy. They could also ensure shareholders were told exactly how the independent directors were selected and how

each will benefit the company.

The committee will be looking at "auditors' responsibilities, including the extent and value of the audit report and the appointment, remuneration, resignation and dismissal of auditors". That is a wide brief and the profession will no doubt make its views known. Three aspects of the auditor's role which are particularly relevant in the context of corporate governance are independence, the auditor's responsibility in relation to fraud, and liability.

The key to independence is the auditor's identification with his client. As auditor you must identify the company and its shareholders as your client. To do your duty by the company and its shareholders you have to work with your client's management, but you can never become or be seen to be management's poodle.

That is the auditor's rule of life and we understand it, but the world apparently does not - probably because auditors are in effect selected and removed by boards of directors and because they necessarily work behind closed doors.

If shareholders are entitled to know more about the process of appointing independent directors, they must also know about the process of appointing and re-appointing auditors. There is, though, a crucial difference: auditors may only be selected from a heavily regulated profession, there are no such constraints upon directors. Also, shareholders need to know how auditors work and what they contribute.

Auditors are part of the shareholder's protection against fraud. We shall never find every fraud: with

undemanding independent directors (or no independent directors at all) skilfully planned and executed collusive frauds can go undetected for several years, even with the most rigorous of audits.

However, auditors must plan their audits to maximise the chance of detecting material fraud. Whenever they detect it, they must have a mechanism to see that it is dealt with, if not by the client's directors, then by the authorities.

As to liability, many accept that the current Caparo position is as undesirable in the long term to auditors as it is to users of accounts. Auditors are rightly wary of exposing themselves to claims from a wider class of accounts user - we are already seen as an easy target with deep pockets.

We should stand by the quality of our work. Why, however, should auditors alone pay for the mistakes (and sometimes the fraud) of others? The current balance between effective legal liability and actual responsibility is out of kilter until the underlying problems (based on the legal issues of contributory negligence in contract and joint liability in tort) are satisfactorily resolved.

The reliability of auditors' reports is a crucial factor for the functioning of financial markets. Effective capital markets need audited information. The markets have an even more urgent need for strong and effective boards of directors. The directors, not the auditors, make the difference between triumph and disaster.

Michael Fowle is senior UK audit partner, KPMG Peat Marwick McLennan.

The Financial Times proposes to publish
The Pensions Management Institute examination results

on
Wednesday 17th July 1991

For further information please contact

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Informal enquiries may be made of Professor Richard Moore on (0970-622261). Further information is available from the Staffing Office, The University College of Wales, Old College, King Street, Aberystwyth SY23 2AA (Tel: 0970-622261), or whom applications (22 copies from applicants in the UK) should be sent together with names and addresses of three referees, to arrive not later than Thursday, 27 June 1991. Applicants from overseas may submit one application by Airmail or FAX (0970-611446).

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If you meet the requirement send CV in confidence quoting present salary to Humphrey Sturt, Coopers & Lybrand Deloitte Executive Resourcing Ltd, 76 Shoe Lane, London EC4A 3UB, quoting reference HS/832 on both envelope and letter, or telephone him on 071-822 8056.

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Interested applicants should call Rob Ashley on 071-437 0464, or write enclosing a detailed CV to the address below.

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BRITISH NUCLEAR FUELS plc seeks an experienced manager to head up the finance function of one of its major business areas at Sellafield, which provides advanced nuclear fuel reprocessing and waste management services to a growing worldwide market. The business involves a major capital expenditure programme of around £2 billion on state-of-the-art reprocessing and waste treatment facilities, which come on stream over the next year or so.

Reporting to the Director, THORP Division, the job holder will be expected to make a major contribution to the management and growth of the business through improved financial controls and a high level of support to commercial activities. Initial key tasks will include developing management information systems, improving the control of long term contracts, close monitoring of large scale capital expenditure programmes and increasing financial awareness generally within the operation.

Candidates will need to demonstrate a record of financial and managerial achievement in substantial companies preferably in the engineering or process industry sector. They should already be working in a senior finance post and now be ready for a leading challenge in a complex high technology organisation.

The remuneration package is negotiable around the figure indicated above and benefits include an executive car, private health insurance, an excellent pension scheme and a generous relocation package. There are good prospects for further career advancement in a growth business.

Please write, indicating how you meet the job requirements and enclosing a c.v. quoting reference AR/210, to: Michael Ward, March Consulting Group, Telegraphic House, Waterfront 2000, Salford Quays, Manchester, M5 2XW.

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To find out more, contact **Inge Hacker or Gary Hall** on 071-629 4463 (evenings 0322-293259) or send a current CV to the address below.

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DIRECTOR OF FINANCE

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SYMAS has submitted a formal application to the Department of Health to become an NHS Trust, commencing 1st April 1992. If the application is successful the Director of Finance will become a full Executive Member of the Board of Management.

We are looking for a qualified, experienced accountant with proven analytical and communication skills to fill this top post.

Directly accountable to the Chief Executive Officer, you will take up position in October 1991 and will be involved in the development of all financial strategies during this very important period of running as a shadow NHS Trust.

As well as having responsibility for the financial department you will also have managerial accountability for the two senior managers who will head the Marketing/Business Department and the Supplies/Contract Department.

Personal curriculum vitae should be forwarded to the Personnel Manager, Jackie Conway, at Ambulance Headquarters, Fairfield, Moorgate Road, Rotherham, South Yorkshire, S60 2BQ, no later than Friday 5th July 1991.

SYMAS aims to be an equal opportunities employer.



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The Alliance & Leicester has grown rapidly to become the 3rd largest building society in the UK, with assets of £18 billion and pre-tax profits of £198 million in 1990.

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This exciting and challenging role also offers the prospect of further career progression within the expanding and successful Alliance & Leicester Group.

An attractive remuneration package, including relocation expenses if necessary, reflects the key nature of this appointment.

If you feel you can meet the challenge, please send your CV to Mike A. Nicholson, Assistant General Manager (Personnel & Training) at Hove Administration, Hove Park, Hove, East Sussex, BN3 7AZ. Include details of why you think you are the right person.

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FINANCIAL PLANNING MANAGER

The role is responsible for influencing and supporting the profitable development of the retail and cash and carry sectors of CCSB, by acting as a catalyst for change and ensuring that Sales and Marketing Management understand the financial impact of business activities and decisions. Specific responsibilities include evaluation of sector and customer profitability, review of pricing proposals and account negotiations, identification of profit improvement opportunities and analysis of strategic options.

FINANCE MANAGER - DISTRIBUTION

This role provides financial, analytical and business support to the Distribution operation - a key business discipline within CCSB. Responsible for a department of 15 people, the role provides a management accounting service incorporating performance monitoring, forecasting and budgetary control for 3 significant areas of the business - bulk haulage, local distribution and full goods stock control. The role is ideally placed to make a significant contribution to the successful performance of the Distribution operation.

Both roles are high exposure entry points into the organisation and therefore not only require sound technical ability, but also high levels of business acumen and communication skills, in order to take a proactive stance to influencing business performance.

For further information and a confidential discussion, contact our consultants **Howard Foster or Paul Goodman** on 071-387 5400 (evenings 0727-55639/081-445 0666) or write to them at **Financial Selection Services**, Drayton House, Gordon Street, London WC1H 0AN.

Please note that all CV's will be forwarded to ESS.

DRAYTON HOUSE, GORDON STREET, LONDON WC1H 0AN. TEL: 071-387 5400. FAX: 071-388 0857

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- If you feel you have a 'nose' for consultancy please write, quoting reference MCS/8610 and stating your preferred location, to Anita Harris, European Financial Services Recruitment Manager, Price Waterhouse Management Consultants, Milton Gate, 1 Moor Lane, London EC2Y 9PB.

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Assistant Financial Controller

A new, challenging role for an ambitious young professional to strengthen the central finance team of this highly successful, acquisitive, and rapidly changing top 100 company. An ideal career step involving a wide variety of project, analysis and statutory work, leading to FD opportunities with UK or internationally oriented subsidiaries.

THE ROLE

- Reporting to the Group Financial Controller, a key member of the central team of financial experts, working closely with management of UK and international subsidiaries.
- Analysis and consolidation of subsidiary financials, assisting in the setting and control of budgets and cost reduction exercises throughout the Group.
- Frequent involvement in group strategic planning, acquisitions, substantial capital appraisal, project finance and tax planning. A broad and challenging range of ad hoc assignments.

THE QUALIFICATIONS

- A fast track career professional, probably aged around 30, graduate level, computer literate, trained with a major firm and exposed to board level issues with blue chip companies.
- A variety of experience, to include a progressive career in financial and management accounting, with one or more top industrial companies.
- A positive, pro-active approach, with the stature to influence and stimulate ideas within a tightly knit corporate structure. Clear potential and ambition for rapid career progression.

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Please reply, enclosing full details to:
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062-941 3818

Financial Controller and Administrator

Balderston Warren is an old-established firm of Solicitors committed to efficient and personal legal services for both private and business clients which has, over the years, led to a steady expansion. They now operate from four locations covering North Hertfordshire and Mid-Bedfordshire.

The Partnership requires a Financial Controller and Partnership Administrator to assist with the management and development of the Practice, who must maintain tight financial control and provide regular management accounts and recommendations to maintain and improve the efficiency and profitability of the Practice. The applicant will also be responsible for staff management including

maintenance of personnel records and overseeing the efficient working of the Practice.

The ideal person will be aged 35+ and seeking a long term position. He/she will need to demonstrate an excellent track record of debtors, WIP and cash flow control.

Please write with a full CV to Lynne Waterhouse, Recruitment Consultant, Ernst & Young, 400 Capability Green, Luton LU1 3LL.

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Financial Controller

Our client, a leading and long established member of the London Metal Exchange, is a successful, progressive and forward looking organisation with a large multinational client base. It is seeking to appoint an experienced financial manager to strengthen its small cohesive management team.

Reporting to the Managing Director, you will manage and control the company's computerised accounting and finance functions, whilst ensuring the provision of accurate and meaningful management information on a timely basis to local and Group management. You will be expected to advance and implement accounting systems, procedures and controls to the highest standards, lead the organisation's treasury dealings and ensure compliance with regulatory and statutory requirements.

A graduate qualified Chartered Accountant, probably in the age range 30-40, you must be able to demonstrate

a record of achievement in managing the financial/accounting functions in an efficient and economic manner. Whilst previous banking experience is not vital, a financial services sector background would be considered essential. You must be a "hands-on" and enthusiastic person with the appropriate skills and personality to adopt to and handle the rigours of a complex and fast-moving business actively pursuing considerable development and change.

Please send full personal and career details, including current remuneration level and daytime telephone number to Adrian Edgett, Coopers & Lybrand Deloitte Executive Resourcing Limited, 76 Shoe Lane, London EC4A 3JB, quoting reference AE839 on both envelope and letter.

Coopers & Lybrand
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Are you interested in helping to create a world class international tax team which encourages individual excellence and creativity? If so you could be the right person to fit one of three vacancies that currently exist in BP's tax team.

Initially your role will encompass a wide range of planning problems as well as having some responsibilities for the review of tax computations. Thereafter you will be considered for a secondment to the USA, Japan, Singapore, Belgium or Australia as part of a broad-based international career development.

To merit consideration you will be aged 24-30, fully mobile, and a graduate (minimum 2.1) qualified accountant having passed each part of your examinations at the first attempt. Additionally you will have had at least 3 years' corporate tax experience with a major accounting partnership. Alternatively you will be a graduate fully trained Inspector of Taxes aged up to 32.

The benefits package includes a bonus scheme, employee share schemes, and a pension scheme.

Please write with CV to: David Lear, Tax Department, The British Petroleum Company plc, Britannic House, 1 Finsbury Circus, London EC2M 7BA.

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BUSINESS DEVELOPMENT
ACCOUNTANTA new plc with new opportunities to expand
Ipswich to £35K+car

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We now have an opportunity for a Business Development Accountant to take on an exciting role in this dynamic environment. Reporting directly to the Head of Corporate Finance, you will be involved in analysing businesses, evaluating them as investment opportunities and developing proposals for financing new ventures.

A qualified accountant, probably a graduate, you will have experience in all these areas, and should have gained this through working with at

least a dozen companies, either in a group role or as an auditor or consultant.

A salary of between £33K - £35K is supported by a comprehensive benefits package including company car, a contributory pension scheme and, where appropriate, relocation assistance. Prospects for career development are excellent.

If you'd like to play a part in transforming our business, send your career details to Steve Gardiner, Head of Corporate Finance, Eastern Electricity plc, Wharfedale Park, PO Box 40, Wharfedale, Ipswich IP9 2AQ.

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STOCKBROKING SERVICES

With the prime objective to develop growth in fund management and equity sales both within the UK and Europe our clients wish to strengthen their sales operations.

UK Equity Sales

c£50,000 + profit share + car

Candidates must be able to demonstrate positive achievement in UK equities and convertibles - full research support will be provided. Ref: 22272/FT.

Private Client Fund Managers

c£50,000

Independent brokers require private client portfolio managers and those who have managed pensions and charitable trust funds. Opportunities exist for long term rewarding careers - commission only brokers also considered. Ref: 22275/FT.

North American Equities into
UK/Europe c£50,000

Positive equity sales experience is essential, complemented with transferable client base. Ref: 22273/FT.

UK Equity Sales into Europe

c£25,000 + profit share + car

Fluency in German is required to negotiate increased new European business. Previous sales experience is essential. Ref: 22274/FT.

Interested candidates between 25 and 45 should submit a comprehensive career resume, quoting the appropriate reference number. The confidentiality of all approaches is strictly guaranteed.

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Reporting to the Group Chief Executive, your role will combine the strategic and operational aspects of financial management and control in a highly computerised environment.

You will take a commercial interest in contributing to the operating efficiency of all parts of the Group and, externally, will have the ability to negotiate with relevant City professionals.

Holding a recognised accountancy qualification and mentally aged 35-40, you will ideally have wholesaling or retailing experience and have exposure to the requirements of being a PLC.

An imaginative and lateral thinker, you will have a strong, outgoing personality and be keen to commit yourself to your own and our client's future success. Prospects include potential shareholder participation in a growth situation.

Please apply in writing to Edward Bottomley with full personal, career and salary details, quoting Ref. 9161/FT.

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EXECUTIVE SELECTION

Practice Accountant

c.£30,000 Bristol

Our client, a leading firm of commercial lawyers with a prestigious client base and enjoying continued growth, wishes to recruit an experienced, commercially-minded accountant to take overall responsibility for the finance function.

The role is varied offering responsibility for financial planning and control, and the development of a full range of accounting and reporting procedures. The initial focus will be to review and improve the management information provided to meet the needs of all departments within the firm. A key area of activity will also be the

provision of advice to partners regarding the financial implications of strategic, tactical and operating decisions. Ultimately it is anticipated that the role will take on responsibility for the administration of the firm.

Candidates, aged 30 to 40, will be qualified accountants with at least 5 years' post qualification experience gained within the service or professional sectors. Exposure to computerised accounting systems is a prerequisite as is the ability to adopt a hands-on and flexible approach to work. Strong communication skills

and maturity is also necessary to establish credibility quickly at a senior level.

The remuneration package will be negotiable commensurate with experience. Candidates should write in confidence, enclosing a comprehensive curriculum vitae together with salary details, quoting reference MCS 6/91 to: Sue Lane
Executive Selection Division
Price Waterhouse
Management Consultants
31 Great George Street
Bristol
BS1 5QD

Publishing

INTERNATIONAL
FINANCE
DIRECTOR

Essex/Herts border

c£50,000 + car

Our client, Longman, is one of the world's leading information and education publishing groups and forms a significant part of the information and entertainment interests of the highly regarded Pearson plc. Expanding throughout its UK and international markets, the group is forecasting an exciting future.

A senior member of the headquarters executive, the Director will provide financial and commercial guidance to the company's international subsidiaries. Travelling extensively in Europe and Asia Pacific, he or she will review and analyse performance, assist the subsidiaries in acquisitions and business development and advise them on tax, treasury and systems issues. Responsible through a small department for the collation and consolidation of financial information for submission to the Board and Pearson plc, the Director will report to the Group Finance Director and have considerable exposure to the parent group's management. Promotion could be within the wider group.

In their mid 30s, applicants should be graduate accountants of high ability. Experience in an international group environment would be useful and excellent interpersonal skills and commercial understanding are essential.

Please write, enclosing a career/salary history and daytime telephone number, to David Hogg FCA quoting reference H/982/F.

AGENCY • DEVELOPMENT • INVESTMENT • PROFESSIONAL SERVICES

Edward Erdman is a leading international firm of professional property advisors active in all aspects of today's property industry. Employing over 400 professional and support staff, Edward Erdman's head office is based in the West End with regional offices in Leeds and Glasgow.

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PROPERTY MANAGEMENT DIVISION

CIRCA £45K + BENEFITS

LONDON

We require a highly motivated proactive individual to fulfil an extremely important and responsible senior management role. As head of Finance, Operations and Administration, you will oversee all the activities of these functions including strategic planning and advice reporting directly to the recently appointed Managing Director of the Property Management Division.

With a knowledge of operational and computer systems, management and client accounts, you will plan, direct and supervise all the activities of the section, including setting budgets, quality control and the most effective use of resources. You will also be expected to lead in the formulation and monitoring of the Division's Business Plans and Budgets.

Excellent management and leadership skills are required to undertake a positive role during a period of progressive transformation.

As a fully qualified Chartered Accountant, you will have at least ten years professional experience. A property background would be an advantage, though not essential.

While based in the West End, you will have a national responsibility and can anticipate regular travel to our regional offices. This is a Director level appointment within the Property Management Division.

In the first instance, please send your Curriculum Vitae with a covering letter to: Joanna Doyle, Personnel Officer.

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Treasurer - Foreign Exchange

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Our client is a household name in the food and drink sector whose highly successful sales, marketing and distribution network reaches the four corners of the globe. Due to a reorganisation which has recently taken place, a position has become available for an experienced Treasurer to manage the Group's currency dealing activities.

Reporting to the Group Treasurer, the successful candidate will be responsible for monitoring and managing the Group's exposures to foreign currency transactions and translation risks, maintaining good relationships with financial and legal advisers and supervising the Foreign Exchange dealers, ensuring their compliance in all regulatory matters. The incumbent will also be responsible, (as a Committee member) for keeping the Currency Committee up-to-date on the Group's currency exposure position.

Successful candidates are likely to come from a major international corporate treasury function and possess an excellent understanding of the financial markets and of treasury and risk management instruments. Applicants must be able to demonstrate a high level of numeracy, supported by a degree and professional qualification, (ACA/ACCA/MCT) in order to meet the challenges set out by this role.

A highly motivated, confident person is needed to fill this opening. If you feel that you meet the above criteria please send a curriculum vitae, plus day and home telephone numbers to Anna Ponton, quoting reference L3712.

KPMG Selection & Search
70 Fleet Street, London EC4Y 1EU

EUROPEAN GROUP AUDITORS

ITW Ltd., a subsidiary of ITW Inc., a multinational corporation is a world leader in the development and manufacture of industrial systems, consumables and engineered components.

Due to internal promotion and expansion we now seek two European Group Auditors, based in Windsor, who will report to the U.S. Director of Internal Audit. The Candidates will be responsible for planning and implementing a program of system, operational, financial and internal control reviews throughout Europe, as well as acquisition studies. The company's ambition and growth plans will ensure long term career progression prospects.

Suitable candidates should be qualified accountants with manufacturing experience. Fluency in a European language (French preferred) is required together with knowledge of European accounting procedures.

As this is a high profile role dealing with senior international management, the candidates must possess excellent communication skills. The travel content is likely to be in the region of 50% and include assignments in the UK, France, Spain, Italy, as well as other European countries.

Remuneration will include an excellent salary plus benefits and a fully expensed car. Interested applicants should write, enclosing a full C.V. and details of their current remuneration package to:-

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PROPERTY

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Director of Finance

For a privately owned property development and trading company with a commercial and industrial portfolio in London and the North of England. Expansion is planned both organically and by acquisition.

You will report to the Managing Director and have responsibility for all aspects of financial control and secretarial duties. There will be a real opportunity to assist in planning the company's expansion.

There is a preference for experience in property, but we would also like to hear from people who

have a background in a contract or project based activity - perhaps in engineering. In each case, on accounting qualification is essential. Location: Central London.

Please write in confidence, including daytime telephone number and current remuneration level, to Edward Simpson, Coopers & Lybrand Deloitte Executive Resourcing Ltd, 76 Shoe Lane, London EC4A 3JB, quoting ref ES831 on both envelope and letter.

Coopers & Lybrand
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GROUP FINANCE CONTROLLER (Director Designate)

An exciting opportunity has arisen with a marketing services group in London's West End. The successful applicant is likely to be under 35 years old preferably with relevant industry experience.

Energy, enthusiasm and commitment will be necessary to succeed in this stimulating and challenging environment. The successful applicant can expect full board membership within a year.

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DIRECTOR OF FINANCE

New post for Housing Association
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Tunbridge Wells & District Housing Association is preparing to acquire Tunbridge Wells Borough Council's entire housing stock of some 5,500 dwellings following a referendum in which tenants voted in favour of the transfer. The Association has already outlined plans for progressive long term building and development, and for providing a quality service to tenants.

The Director of Finance will work closely with the Chief Executive and Committee of Management in raising finance for the transfer, finalising the business plan, and creating a strong finance department.

The Association requires a qualified accountant with a commercial background and/or Housing Association experience.

Please send your C.V. in confidence to:

Ian Mitchell, Chief Executive
Tunbridge Wells & District Housing Association,
Town Hall, Tunbridge Wells, Kent TN1 1RS.
Closing date: Friday, 28th June

For an informal discussion about the post and terms, please ring Ian Mitchell on 0892 26121 ext. 3183

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You would join a small, highly skilled department whose role is to provide a comprehensive Financial Service to senior management, and guidance and support to subsidiaries. You would be responsible for your own particular geographical group of subsidiaries with whom you would be expected to build a strong working relationship in making financial disciplines a constructive business tool. Your role will include performance monitoring, results interpretation, budget preparation, forecasting and consolidations, together with ad hoc investigations and projects.

This is an appointment with a very high profile international organisation that should be attractive to qualified accountants in their mid 20's who are keen to acquire the kind of experience that will equip them for future senior management careers. Your experience to date may have been gained either within the profession or in an analytically based role in a company. The selection process will concentrate on identifying those who combine strong technical ability with a set of personal qualities that must include self motivation, initiative and creativity in problem solving.

My client offers a comprehensive range of competitive employment conditions and in addition to salary there is an attractive bonus scheme.

Applicants of either sex should apply in confidence, to Michael Johnson on (0962) 844242 (24-hour service) Fax No. (0962) 841998 or write to Johnson Wilson & Partners Ltd, Clarendon House, Hyde Street, Winchester, Hampshire SO23 7DX quoting ref: 219J.



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This diverse and challenging position requires a multi-talented individual with a flexible approach to assume total control of the Centre's accounting function.

Specific responsibilities will include an immediate review of the existing accounting systems and procedures, together with the development and implementation of a new costing system to improve profitability and monitor on-going efficiency levels.

As the senior financial executive a further and equally important aspect will be your contribution to the general business management of the organisation, both in support of the Chief Executive and through close liaison with other business managers in the Centre.

Applicants must be qualified accountants with at least three years directly relevant management accounting experience at a senior level, in a small to medium size service orientated organisation. The ideal candidate would also possess a proven track record in the re-organisation of accounting systems and a good grounding in audit procedures.

Excellent communication skills and the ability to lead and motivate your team of eight staff are essential attributes, as is experience in implementing a computerised booking system.

The appointment will initially be for a three year period, with the possibility of extension subject to satisfactory performance.

For further details and an application form (to be returned by 4th July 1991) please write to Recruitment and Assessment Services (RAS), Alencon Link, Basingstoke, Hampshire RG24 1JB, or telephone 0256 468551 (answering service operates outside office hours). Please quote reference C92/1084.

The Civil Service is an equal opportunities employer.

BUSINESS DEVELOPMENT ANALYST

The London office of a rapidly expanding international organisation requires either a Chartered Accountant, a Chartered Surveyor or an MBA experienced in undertaking feasibility studies of various types of projects and to generally assist the MD in the overall appraisal of development opportunities throughout the world.

The position will necessitate extensive travel; the successful candidate is likely to be between 35-42 years of age.

In the first instance please apply to Box A1544, Financial Times, One Southwark Bridge, London SE1 9HL, enclosing a comprehensive CV, a photograph and at least two references

The Queen Elizabeth II
Conference Centre

Financial Director

Hemel Hempstead

c£45,000 + benefits + car

Our client, a £35m turnover subsidiary of a medium sized publicly quoted PLC, are market leaders in their sector. They design and market a range of products used widely within the commercial sector. Business growth is planned across traditional UK markets in addition to a major European strategy already successfully established in France.

The Company wish to appoint a Financial Director to join their highly commercial board team. This key post holds full responsibility for the financial function, comprising 40 staff, and reports to the Managing Director.

The appointee will be a qualified accountant with a career developed in a product or service industry background within a commercially

driven environment. Experience of line management, computer system development and a large customer base are essential.

Candidates, ideally aged mid to late 30's, should be self motivated with strong leadership and management qualities, good financial/commercial judgement and the ability to complement the highly regarded management team.

The financial rewards and career prospects are geared to attract high quality individuals with proven ability and potential.

Please write enclosing a C.V. to John Sheldrake at John Sheldrake Associates, 48 Whittlesford Road, Little Shelford, Cambridge CB2 5EW. Tel: 0223 845548, Fax: 0223 845119.

John Sheldrake Associates
Executive Selection & Search

CAMBRIDGESHIRE

£45K PACKAGE + CAR

Finance Director

As part of a review of its operations, this highly respected and profitable £19m turnover packaging group is looking to improve internal efficiencies and to grow both organically and by acquisition.

As part of this process, the new position of Finance Director, reporting to the Managing Director, is being established. The major thrust of the position will be in ensuring that full cost and budgetary control is enhanced and that not only is appropriate and timely management information produced but that it is acted upon as appropriate as part of the senior management decision-making process.

Candidates will be 35-40, qualified accountants with a proven track record gained in an industrial environment. A sound knowledge of the introduction of computerised

management information is required as is a commercial, success orientated, approach to business. You should possess excellent communication skills and be used to contributing within a senior management team. Experience of acquisitions would be an advantage, as would a knowledge of the packaging industry.

Please send full personal and career details, including current remuneration level and daytime telephone number, in confidence to John Elliott, Coopers & Lybrand Deloitte Executive Resourcing Ltd, 43 Temple Row, Birmingham B2 5JT, quoting reference JE205.

Coopers & Lybrand
Deloitte Executive Resourcing

Financial Controller

Manufacturing

Kent to £28,313 + Car + Benefits

AKZO is one of the largest chemical companies in the world with the headquarters in Arnhem, with 350 locations in 50 countries and more than 70,000 employees. Working at AKZO means a career with a technologically highly developed enterprise with activities in chemicals, fibres and polymers, coatings and healthcare products.



An excellent opportunity has occurred for a qualified and experienced accountant to join a manufacturing operation which is part of a major multi-national organisation.

Applicants aged 30+, preferably from within the process industry, should have at least five years post qualification experience including a number of years non-management experience and have considerable exposure to computerised accountancy systems. Working as a member of the site management team, the ability to communicate, organise and plan effectively is essential in order to win support and establish credibility.

Excellent terms and conditions of employment include fully expensed executive car, free private medical insurance, non-contributory life assurance and pension scheme.

Applicants should telephone or write for an application form or send full CV to:-

Personnel & Training Officer,
AKZO Chemicals Ltd.,
Pier Road,
Gillingham,
Kent ME7 1RL
Tel: Gillingham (0634) 574814.

Can you manage risk and fund growth?

GROUP FINANCE DIRECTOR

£38,000 - £43,000

We have doubled in size over the last five years through successful innovation combined with effective risk management. In order to sustain this growth we have decided to enhance our strategic financial management by the establishment of the post of Group Finance Director. Your main priorities will be strategic risk management and full treasury responsibility for our expanding operations.

You must be able to demonstrate:

- a successful financial management track record
- strong risk appraisal skills
- experience of negotiating loan finance
- investment and cash management skills

In return we offer an excellent remuneration package, a stimulating working environment and substantial job satisfaction.



The Ealing Family Housing Association Group has combined assets of £250 million, turnover of £20 million, manages some 5,000 homes and has an annual £25 million development programme in West London.

For a detailed Information Pack and Application Form contact:

Closing Date: 27th June 1991

071-609 9491

HACAS Recruitment
The HACAS Centre
20/24 Eden Grove
London N7 8ED

The Ealing Family Housing Association Group is an Equal Opportunities employer. Applications are positively welcomed from all people regardless of their gender, ethnic origin, marital status, sexuality or disability.

APPOINTMENTS WANTED

CHARTERED ACCOUNTANT FLUENT IN JAPANESE

Extensive financial control experience in securities business seeks new challenge/opportunity for career redirection in UK or overseas.

Write Box A1543, Financial Times,
One Southwark Bridge, London SE1 9HL

TREASURY MANAGER Seeks new appointment

Extensive experience in all aspects of treasury including

- Cash management/planning
- Working capital control
- Foreign exchange operations
- Money markets
- Funding/Trade Finance/Banking
- New treasury products

Write Box A1539, Financial Times,
One Southwark Bridge, London SE1 9HL

The Financial Times
proposes to publish

The Institute of Actuaries
examination results

on

Friday 12 July 1991

For further information
please contact

Richard Jones

on

071 407 5748

FINANCE DIRECTOR

BEDFORDSHIRE £35,000 + Generous Profit Share + Car

Our client is a market leader in its specialist manufacturing sector and is continuing to enjoy a well managed phase of rapid expansion.

The Finance Director will be responsible for all financial aspects of running the business including Data Processing, Purchasing and the crucial area of inventory control. A high degree of computer literacy is essential, as is the ability to communicate effectively with non-finance professionals.

You should be a qualified accountant, a proven self starter with the ability to function in a team environment. If you have previous board level experience or feel your career to date has prepared you for such a role, this represents an opportunity to make a real contribution as part of the senior management team.

To be considered for this position, please forward a full curriculum vitae including details of your current remuneration package to the address below.

Accountancy Personnel, Greyfriars Chambers,
Greyfriars, Bedford MK40 1HJ.
0234 214614

Accountancy Personnel

HEAD OF FINANCE

Lloyd's of London Press Limited, the pre-eminent international maritime publisher, wishes to appoint an experienced "hands on" professional as their

HEAD OF FINANCE

Lloyd's of London Press is a wholly-owned subsidiary of Lloyd's of London and publishes Lloyd's List, the oldest international daily newspaper, and a portfolio of legal and maritime publications, in addition to operating a database providing worldwide shipping information.

Based in our Colchester headquarters, the Head of Finance will report to the Chief Executive of the company and will be a member of the executive management team. He or she will be a qualified accountant, ACA or equivalent, in their mid-thirties to mid-forties with a minimum of five years post-qualification experience in a commercial, service-led environment. Previous knowledge of publishing, whilst not essential, would be preferable. The head of finance will attend main board meetings to make financial reports and it is intended that this should become a main board appointment subject to performance.

Liaising closely with the Divisional Accountants on the accounting of the operating subsidiaries, the head of finance will develop the financial team based at Colchester and must be capable of delivering tight financial plans/controls with group cashflow and asset management as priorities.

The Company has recently installed modern software and the head of finance will play a key role in further improving reporting systems and advising line management on day-to-day commercial matters.

The remuneration package includes an attractive salary, car, non-contributory pension and private medical health insurance.

Please reply by 24th June, 1991, enclosing full CV to:

Keith Brownlie, Personnel Director
Lloyd's of London Press Ltd
Sheepen Place, Colchester
Essex CO3 3LP

LLP
Lloyd's of London Press

Our client is a rapidly expanding international Group, with turnover in excess of £300m. Growth over the last five years has been outstanding, and it is this success, combined with the desire to further enhance the Head Office finance function, which has led to the creation of the following two high profile roles reporting to the Group Accounting Manager:

Group Management Accountant

c£30,000 + car & benefits, London

This role includes the enhancement of Head Office accounting systems, preparation and analytical review of consolidated reports and cash flows including main board reports.

You should be a qualified accountant, aged 25 to 35, with strong systems skills and a practical approach. You will have strong management accounting and consolidation experience gained in multi site and corporate environments. Ref 1664.

Group Accountant

c£28,000 + car & benefits, London

This role carries responsibility for Group related matters, financial reporting and analysis, and trouble shooting.

You will be a newly qualified accountant in your mid to late twenties. Enthusiastic and mobile, you will be self motivated because this is a role which requires a dynamic individual able to turn his or her hand to anything. Ref 1666.

Please reply in confidence, giving concise career and salary details and a daytime telephone number, quoting the relevant reference number, to Richard Holland or Geoffrey Rutland FCA ATIL, at the address below. You may telephone for an informal discussion on 071 489 9000 or 081 677 3803 (evenings).

BDO CONSULTING BDO Consulting
20 Old Bailey London EC4M 7BH

Group Accountant

Young talented ACA for
Fast-growing pan-European Group

North West

c. £25,000, car, benefits

This leading distributor of high technology products has grown rapidly to become the largest in Europe within its specialised markets. A new role is being created to support the Group Finance Director of this quoted Plc in a broad and demanding function that is vital to the further expansion now being planned.

The Role

- Review and consolidate monthly accounts from UK and Continental subsidiaries.
- Liaise with and visit overseas businesses to improve financial controls and reporting integrity.
- Assist with legal, treasury, fiscal and statutory reporting matters Group-wide.
- Report to Group Financial Director, member of small corporate team.

The Qualifications

- Graduate ACA; age 25-30.
- Broad professional experience, possibly followed by move into industry/commerce.
- Analytical, highly-disciplined and pragmatic approach.
- Communicative and diplomatic; language skills useful.

Please apply in writing, enclosing full C.V. Ref: M499.

ASB
SELECTION

Amethyst House, Spring Gardens, Manchester M1 1GA. Tel: 061-854 0615, Fax: 061-832 9123, MANCHESTER - LIVERPOOL - LEEDS



Institute for International Research

CHIEF FINANCIAL OFFICER

BASED LONDON OR EUROPE

Circa
£80,000 pa
plus
profit
related
bonus
and car

IIR is an international service company, organising conferences and seminars providing up-to-date business information. It has a worldwide network of offices and a turnover of \$150 million. It wants to recruit a Chief Financial Officer to be based in London or Europe reporting directly to the Chairman.

The company has grown rapidly over the last 5 years, particularly in Europe, the USA and the Pacific rim. The job will involve improving its financial discipline, through better accounting and controls. The Chief Financial Officer will also be responsible for internal and external audit.

Applicants should be graduate qualified accountants with an individualistic and results-oriented approach tempered by a sociable outgoing personality. You should have about 10 years post-qualification experience preferably in a multi-company, multi-currency environment. Candidates should be systems literate and have experience of their development. Candidates must enjoy, and be prepared to travel extensively and at short notice.

Applicants should send a curriculum vitae to Debra Woodbridge at: IIR Ltd, 9th Floor, Altemic House, 93 Albert Embankment, London SE1 7TY. Fax: 071-735 8337.